

Software Group

Drowning in Data

but starved of information

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Time to redefine our priorities

 Technology has created tremendous value from the basic elements of our on-line online world, evolving

From Data to Intelligence

From Database transactions to on-demand, dynamic value networks

From Telex to Web 3.0

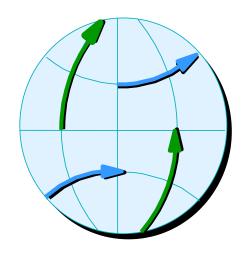
- Context and Reach are the value drivers in each domain
- The same technology is obscuring value of these elements
 Exponential growth in scope and granularity creates a real, growing gap
 Business integrity becomes a key issue
- Secure, real time integration and composition are essential

For business effectiveness

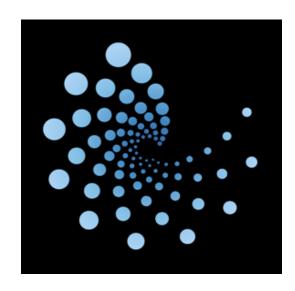
For business innovation



Global Technology & Global Innovation Outlook Tools to predict technology and business trends



Global Technology Outlook



Global Innovation Outlook



While we underestimate the time it takes for things to change, we underestimate the impact when they do

"I think there is a world market for maybe five computers."

Thomas Watson, chairman of IBM, 1943

"Computers in the future may weigh no more than 1.5 tons."

Popular Mechanics, 1949



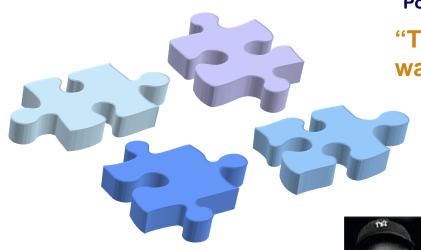
Ken Olsen, founder of DEC, 1977

"640K ought to be enough for anybody."

Bill Gates, 1981

"Nobody goes there anymore, its too crowded."

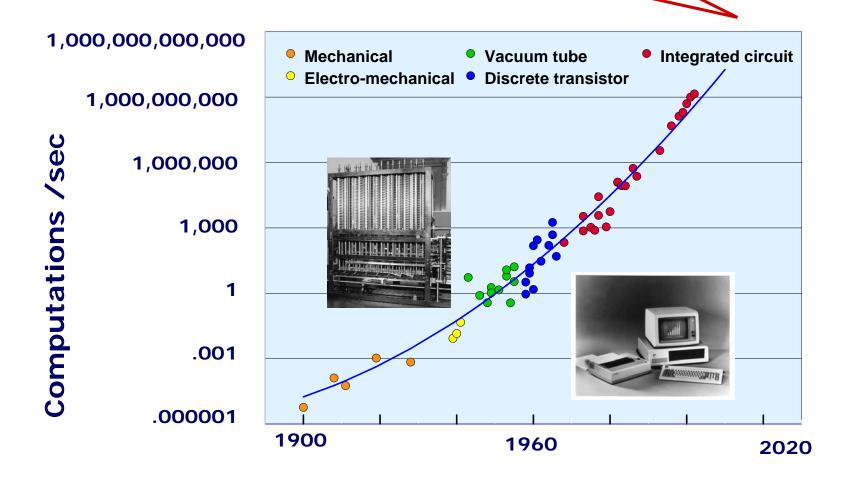
Yogi Berra, NY Yankees





\$1000 buys

It's not going to stop anytime soon





Evolution of Data Business Value

Differentiation

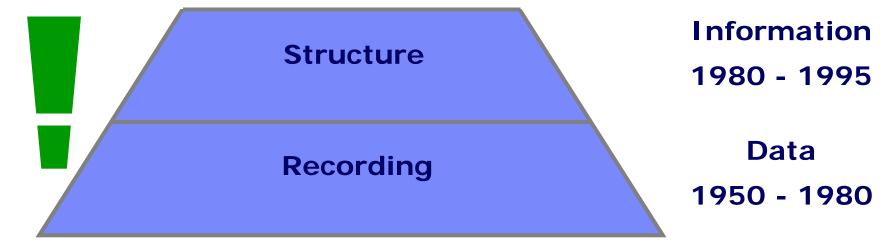
Recording

Data 1950 - 1970



Evolution of Data Business Value

Differentiation

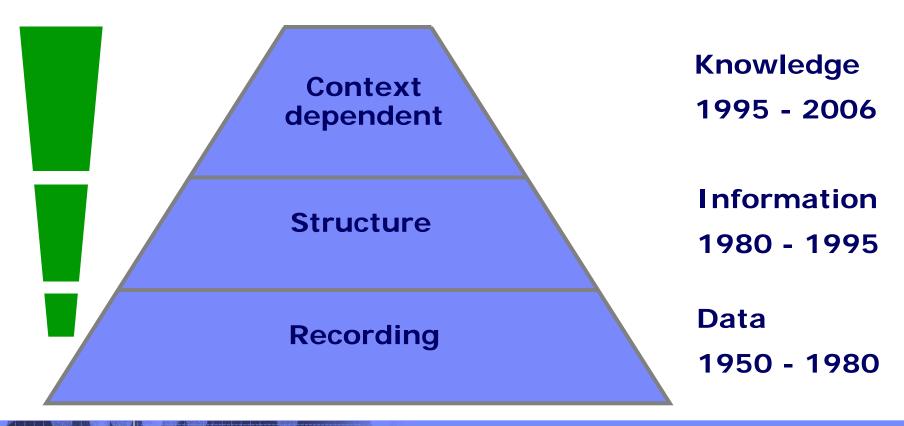




Evolution of Data

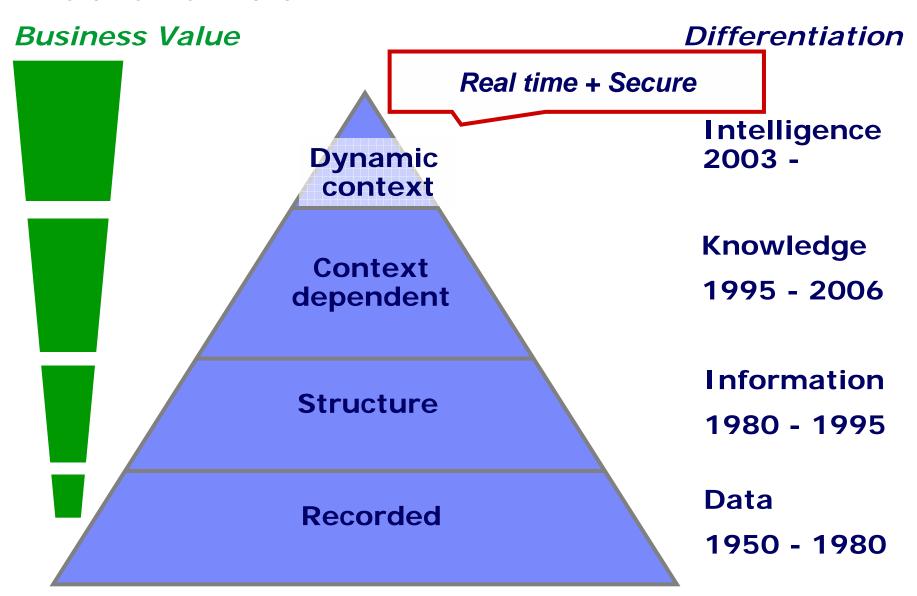
Business Value

Differentiation



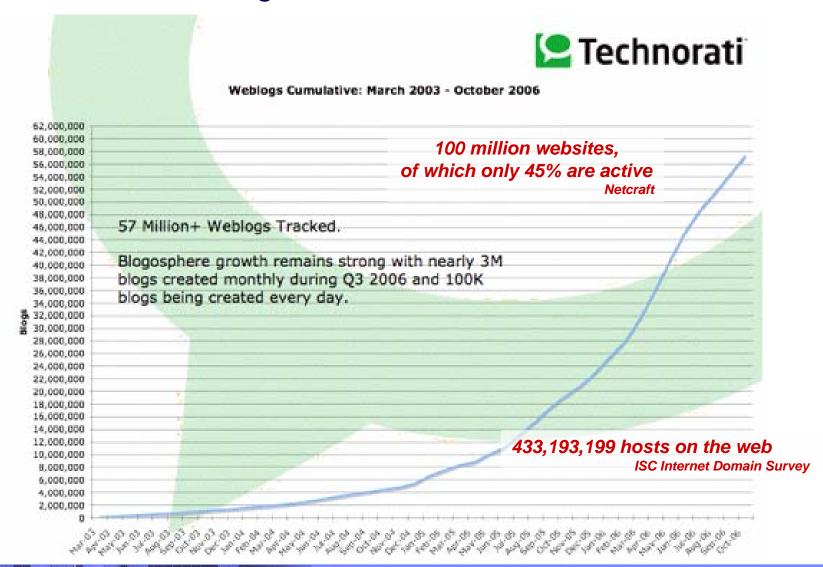


Evolution of Data



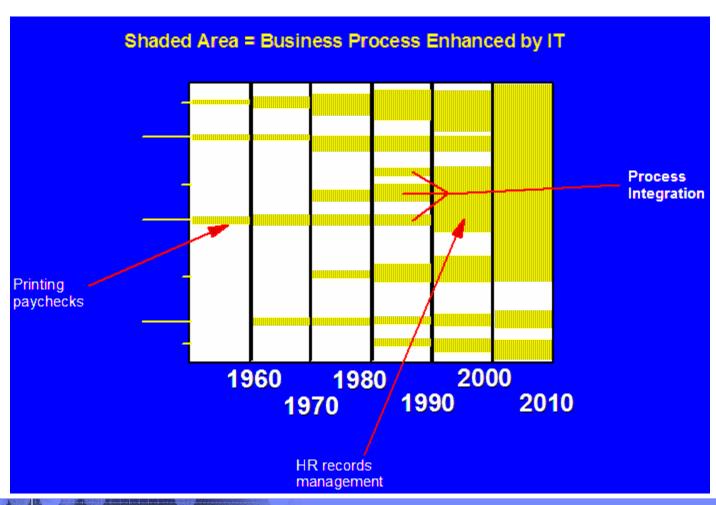


Exponential growth in information volume can reduce the value of shared learning to mere raw data





Evolution of Transactions – Business process automation is no longer a differentiator





Evolution of Transactions Business Value

Differentiation

Recorded

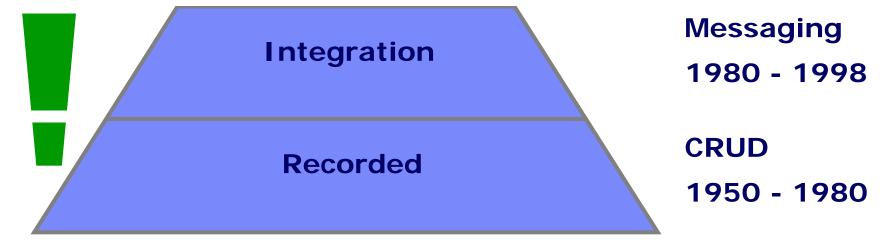
CRUD 1950 - 1980



Evolution of Transactions

Business Value

Differentiation

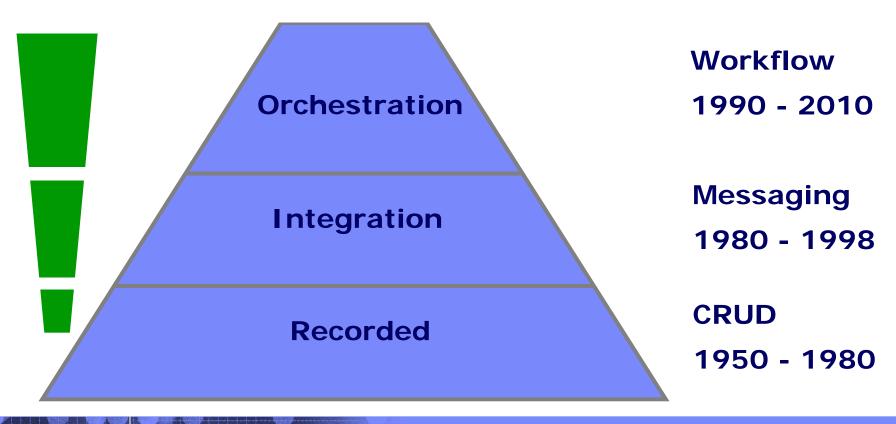




Evolution of Transactions

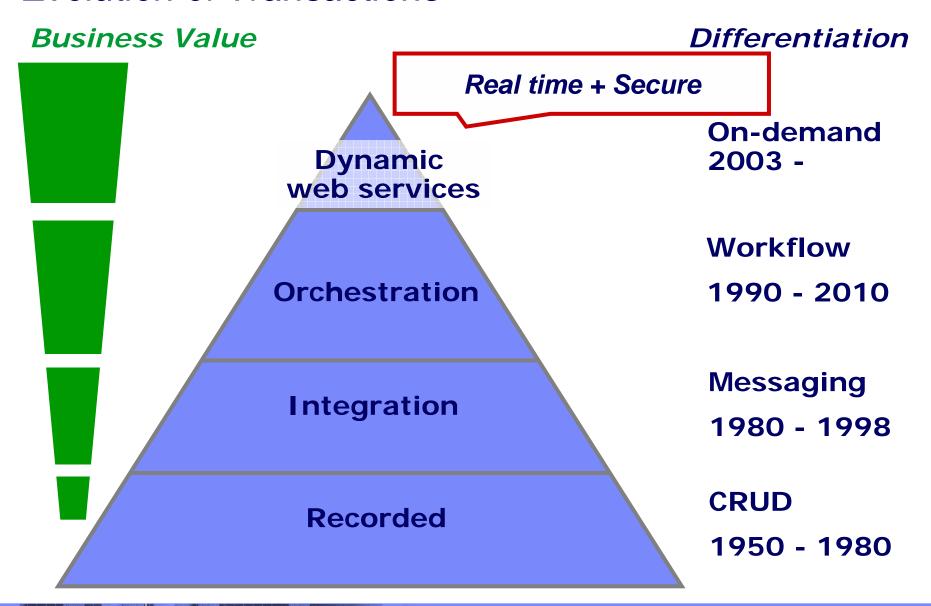
Business Value

Differentiation





Evolution of Transactions





Business Value

Differentiation

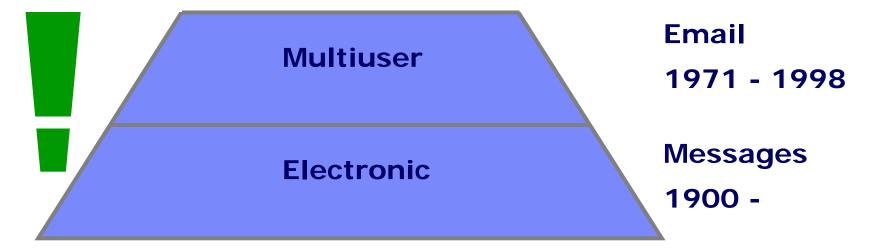
Electronic

Messages 1900 -



Business Value

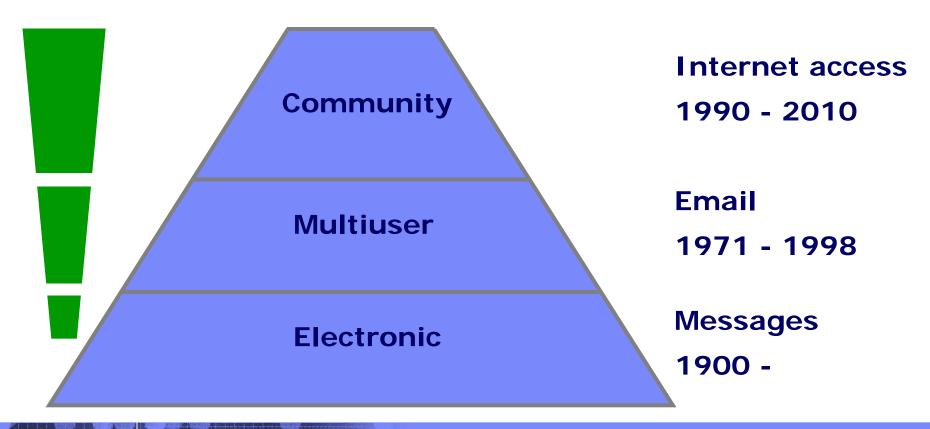
Differentiation



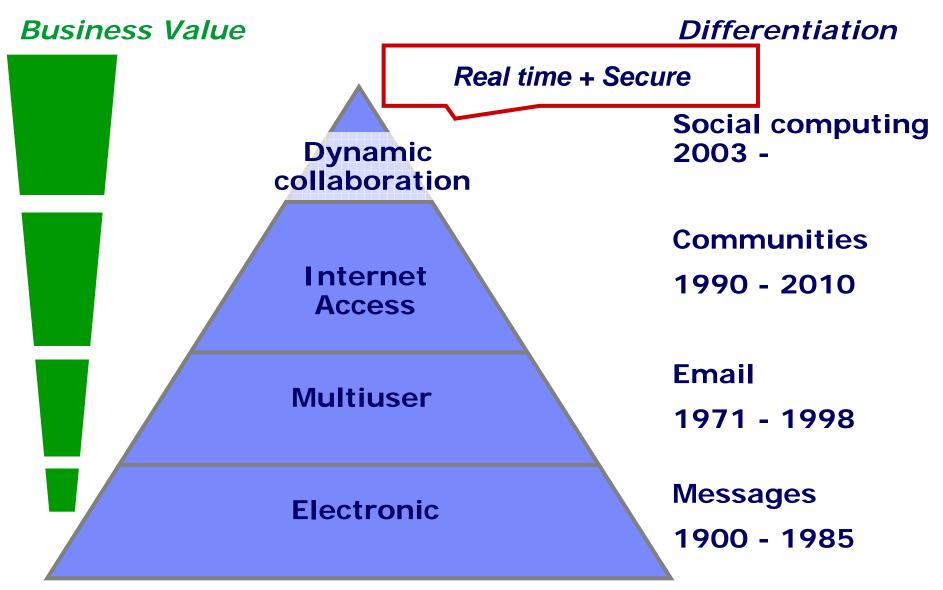


Business Value

Differentiation









Growth in communications traffic continues unabated



Intelligence (applied knowledge)

Knowledge (fact relationships)

Information (facts)

Data

Signal (sensors)



E-mail, Voice, Image, Video, IMS, TV/Radio Broadcast, Web Traffic, etc.

Daily Internet Traffic Volume

2002: 23 PB

2007: 647 PB (est.)

Email

1999: 610 Billion Emails (11 PB)

2002: 11 Trillion Emails

2006: 22 Trillion Emails (est.)

Telephony

2002: 187 Billion minutes

Emerging VolP

Instant Messaging

2002: 41 Million users

2003: 275 Million users



Basic themes

- Increasing Reach creates greater value for a given set of assets
- Improving Context increases meaning and relevance of assets
- Combining these creates unique value Intelligence

On-demand transactions

Dynamic communities

... If ...

We can deliver just the *right* elements in *real time*, at the *right moment*, in the *right way*



Convergence of Information / Transaction / Collaboration has created game-changing opportunities

Work / Create / Innovate / Learn **Business Value**

Commerce

You can do all of this today with ...

The Apach







eclipse



Lotus software





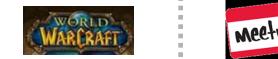




PLAYSTATION*NETWORK















GEDO









Social Value





Composition of applications is particularly important along the current boundaries of our systems

- Performance management ScorecardsOperational dashboards
- Customer self-service applications
- Employee self-service applications
- Supplier-partner facing applications

Extending *reach* and establishing *context*

Real time + Secure



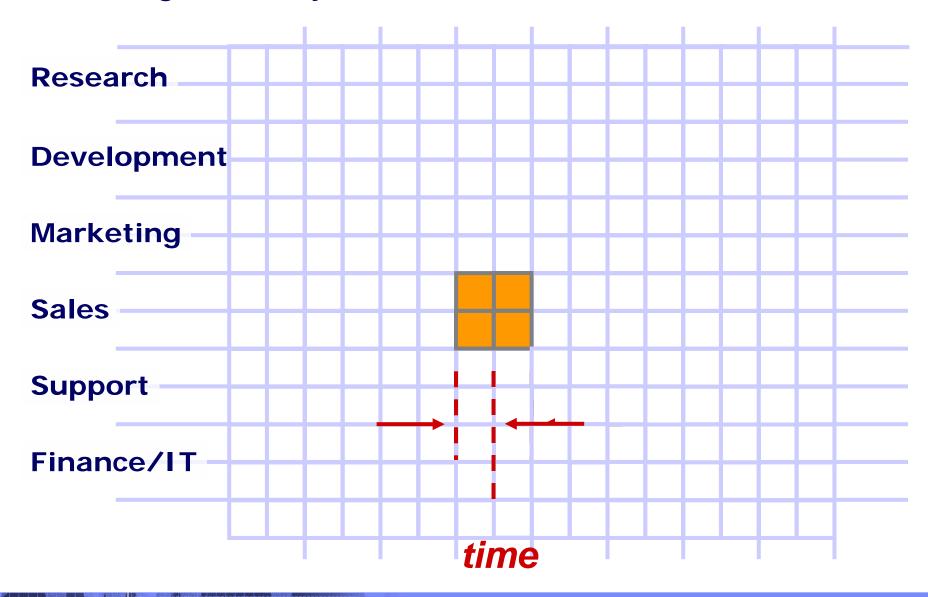
Now, let's take a very simple view of the organization

Research					
Development					
Marketing					
Sales					
Support					
Finance/IT					

4



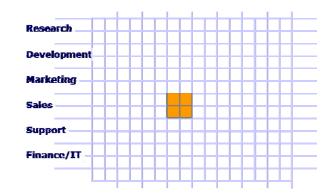
Business 'granularity' continues to increase





The cost of coordination in a matrix is increasing

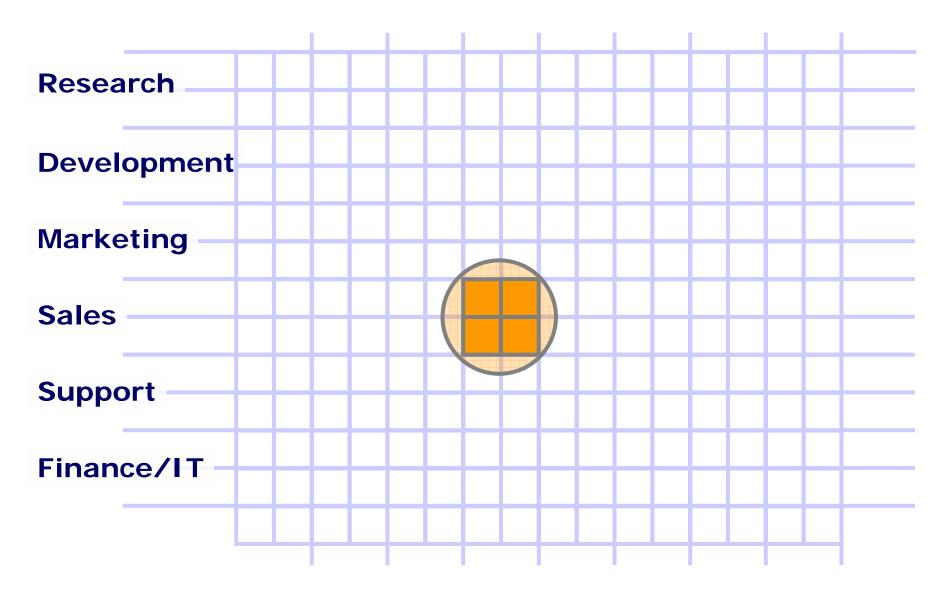
Coordination costs increase
 More frequent change
 More anonymous



- Linkages are external and dynamic
- [Most] Large organizations have process and infrastructure to handle coordination
- Smaller organizations need to start managing in the same way



The 'distance' we traverse in the matrix in our activities



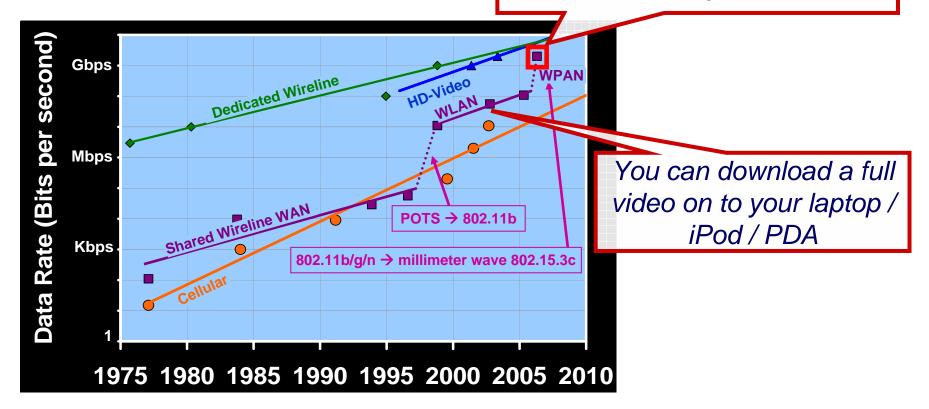
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Increases as communications continue to evolve

Communication Trend

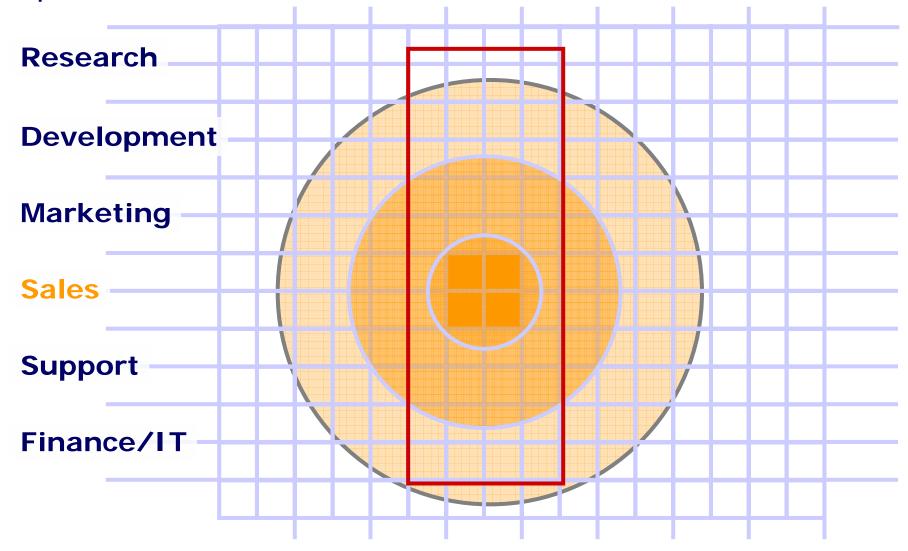
You will be able download a full video store into your video phone / iThing / whatever



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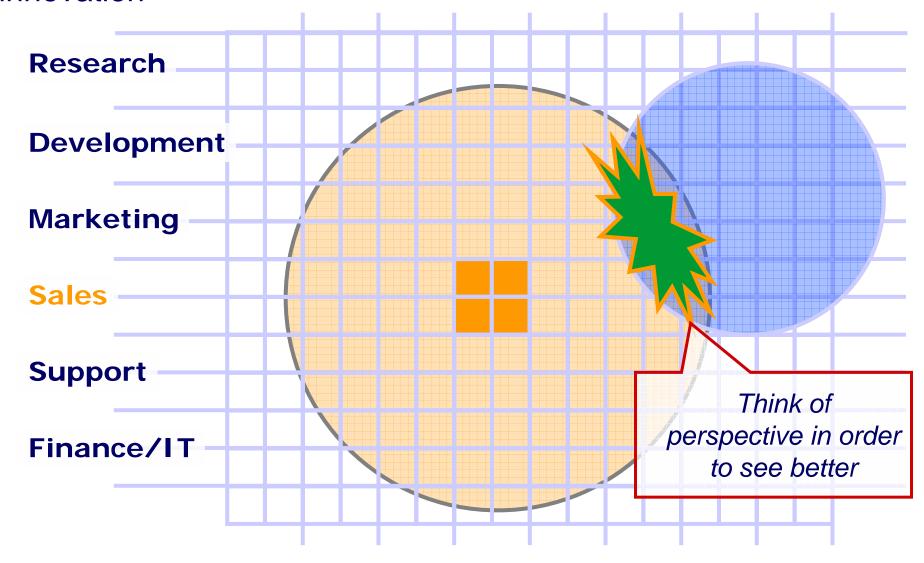


"Radius" of interaction keeps growing, increasing the proportion of external and ad-hoc collaboration





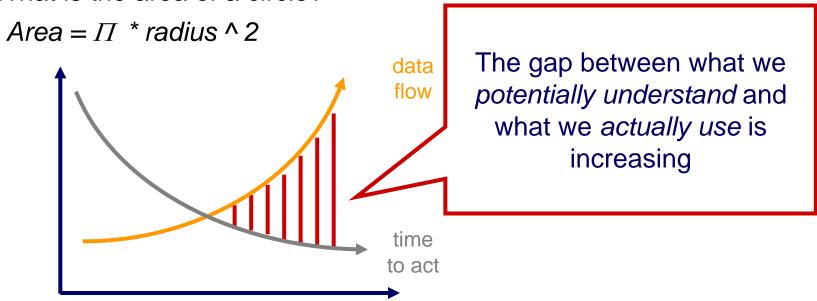
Intersection of our networks creates opportunities for innovation





We begin to become overwhelmed with exponential growth in frequency and scope of interaction of all kinds

What is the area of a circle?



- Number of dimensions is likely to be greater
- Creates not just a knowledge gap
- Creates an effectiveness gap



An additional challenge: we are different people during the day

 During the day, we used to be just one person Workplaces aren't always assigned anymore
 People carry their work with them
 ... even on the way home

We have fundamentally different roles during the day

Parent

Colleague

Employee

Manager

Friend

Lover

..

Need to filter according to what we do when we need to Do I create six accounts for ever user? How many user accounts and passwords do you have today?

Role based applications, role-based workplace become essential



In such a networked online world, business integrity is becoming a critical issue

As the radius increases
 We might need to work with people we will never meet
 We might work with organizations we know little about

- Who are we?
 Who are they?
 Is this information real?
- But collaboration and knowledge sharing is based on communities
- And communities are based on trust

Example: Even for instant messaging....

Strong authentication
Internal deployments
Secure communications

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So, what kind of business platform am I looking for?

- Integrate on demand
 Assemble the key elements of Data, Transactions, Messages in Context
 Knowledge, Business transactions, and Communities when I need them
- Compose just what I need at the moment I needed *Not more Not less*
- Bring it to me, wherever I wherever we go
 Web browser
 Laptop or PC
 Mobile
 Embedded devices
- Make it easy to create, easy to grow
 Powerful but easy to use tooling appropriate for each type of application
 Frameworks for common business issues
- Make it real and make it now



Dynamic, real-time delivery of all key elements with WebSphere Portal

Services



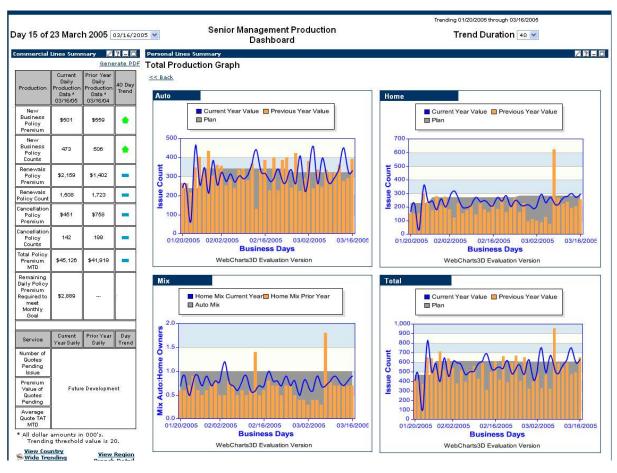
Natural, Intuitive, Adaptive User Experience



Composite application or view, that delivers services in the form of portlets, within a security rich environment, in the context of a business process



Portal based solutions - becoming essential for business effectiveness



Real time
Secure
Complete
Relevant
Role-based
Actionable

You can do this for your organization, the results will impress you

Allmerica Insurance Sales Dashboard