



IBM Global Business Services

# Agile Planning with RTC

April 2011  
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## Introduction

- My name is Thomas Byrdal
- I have been with IBM for > 6 years
- I am a project manager for the in GBS part of IBM
- I work as an Agile Coach helping teams use Scrum & RTC
- I have worked with agile development for more than 5 years, and I am certified scrum master

## Agenda

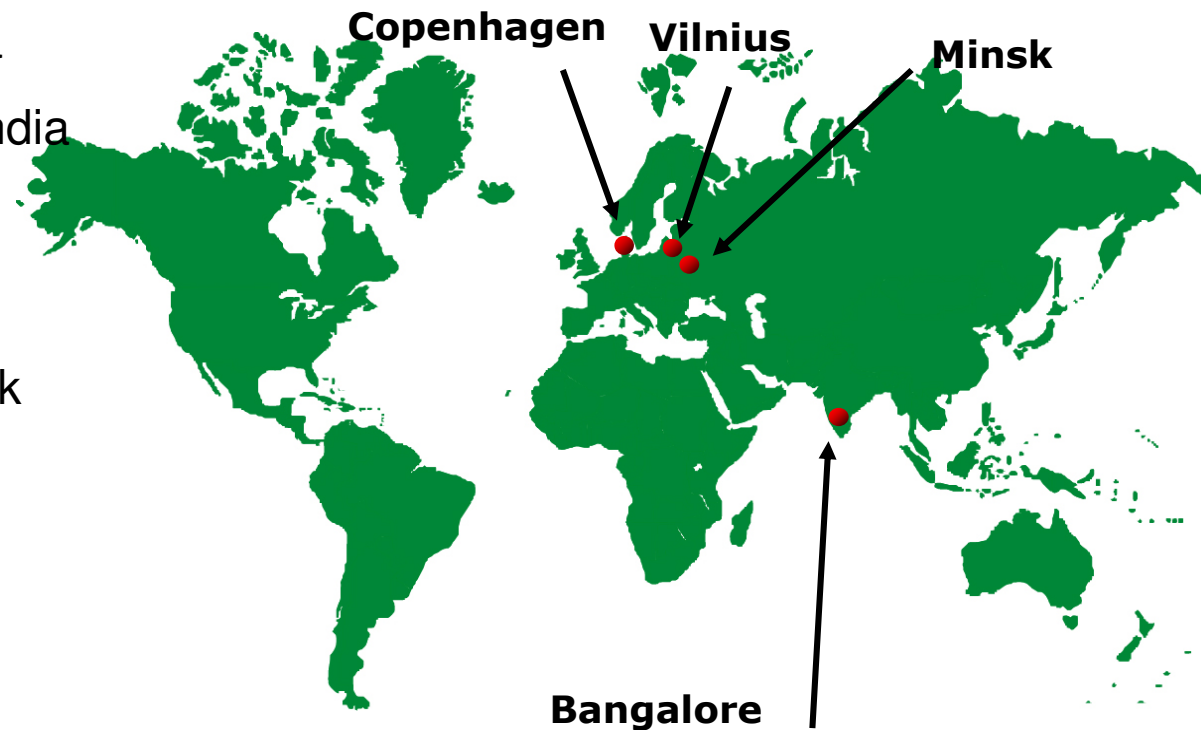
### Agile planning with RTC.

- Introduction to my project
- Short introduction to the development method used (scrum)
- How we use RTC to plan and manage our project

## The global team

### Our team consists of

- Developers from Denmark
- Developers from Lithuania
- Developers/testers from India
- Developers from Belarus
- IT architect from Lithuania
- IT architects from Denmark

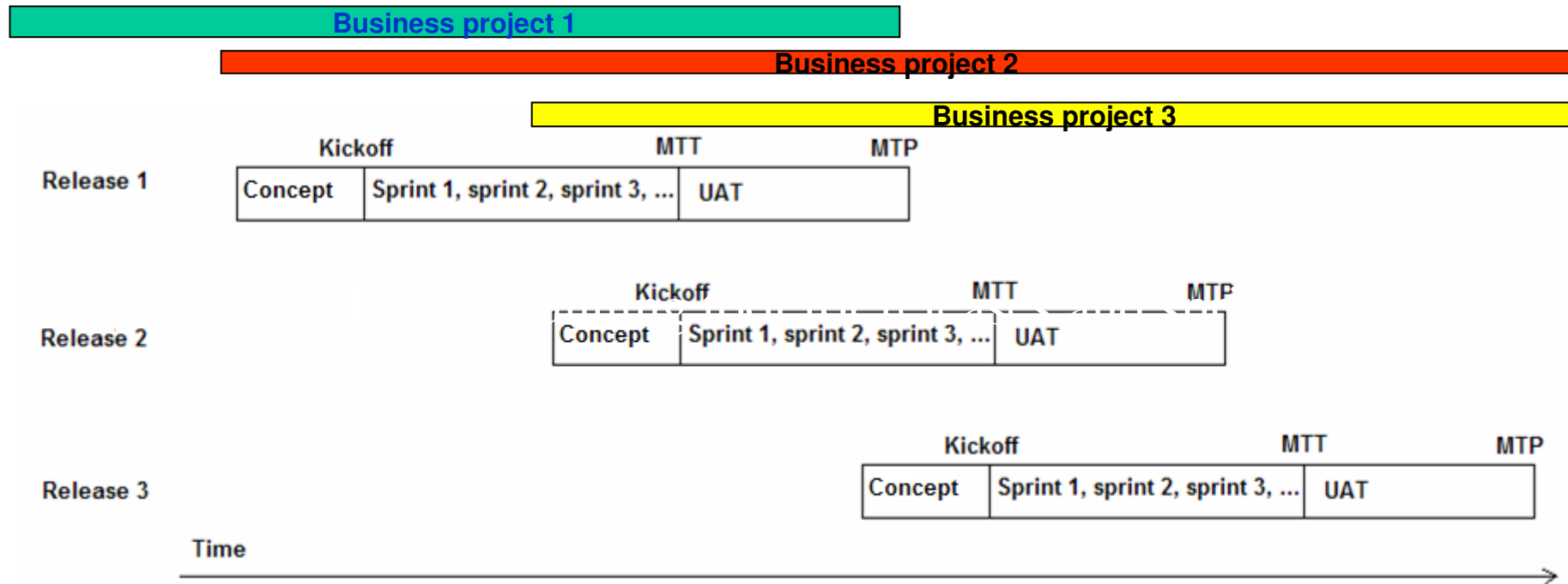


## Organization of the project

- **We use a release based approach**
  - A single business project is split into a few releases
  - Each release have a duration of about 2-4 months
- **Each release consists of concept, development, and User Acceptance Test**
  - There is an overlap of each release to maximize utilization of resources.
- **Each release contains 5-6 sprints depending on content.**
  - Release content and priority is documented in the Release backlog.
- **If possible, each sprint is completed with a delivery.**
  - Either on development system or on test system
  - Enables customer to check functionality before production
- **We have 4 development teams**
  - Most teams are mixed – both onshore and offshore resources
  - All teams use the same Release backlog, but have their own sprint backlog.

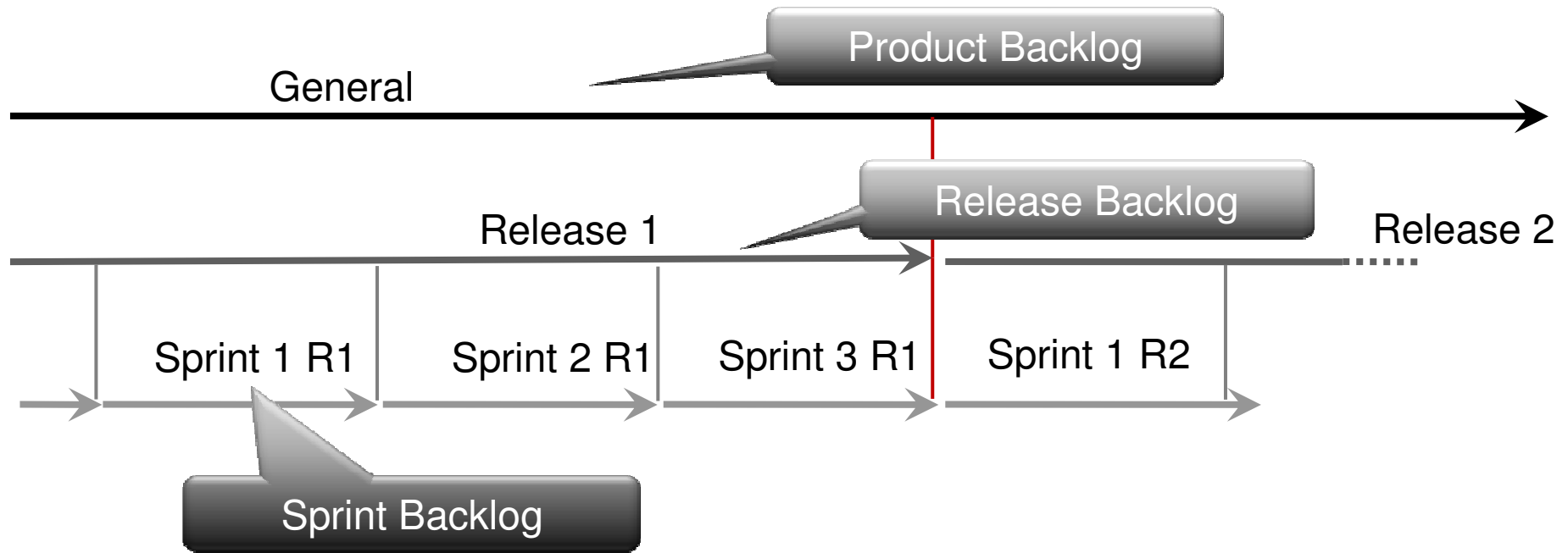
## Release model

A graphical representation of our release model



MTT: Move to Test  
 MTP: Move to Production  
 UAT: User acceptance test

# Timeline & iterations



## Scrum

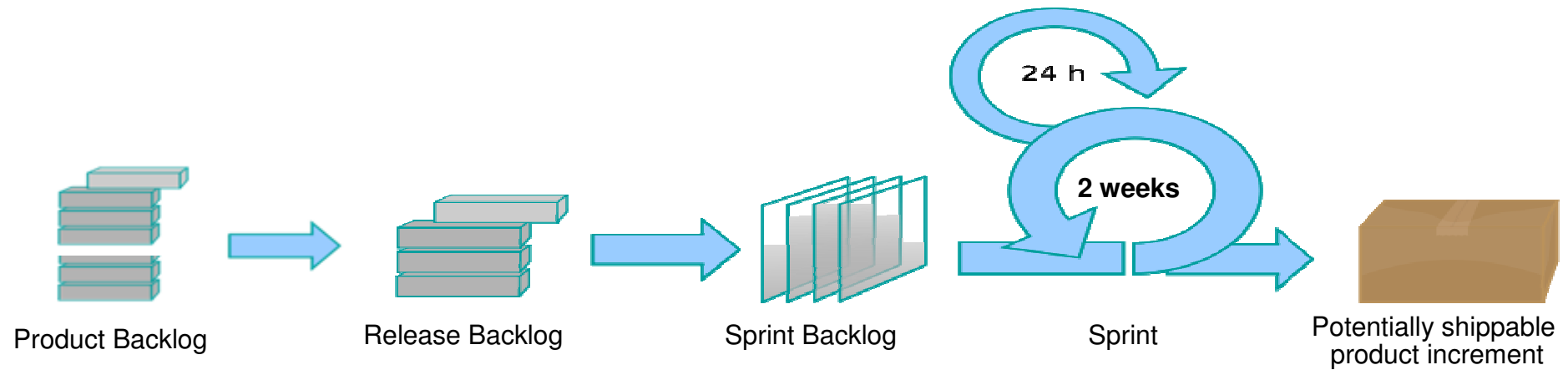


Source: Image owned by Teivovo, Fiji Rugby, 2007







## Scrum overview

Differences from industry defined scrum:  
Added a release backlog



# Roles

<p><b>Product Owner</b></p>	 <p><b>Product Owner:</b> Set priorities</p>
<p><b>Scrum Master</b></p>	 <p><b>ScrumMaster:</b> Manage process, remove blocks</p>
<p><b>Scrum Team</b></p>	 <p><b>Team:</b> Develop product</p>
<p><b>Stakeholders</b></p>	 <p><b>Stakeholders:</b> observe &amp; advise</p>

## Key ceremonies

**Sprint  
Planning  
Meeting**

**Daily Scrum**

**Sprint  
Demo &  
Review  
Meeting**

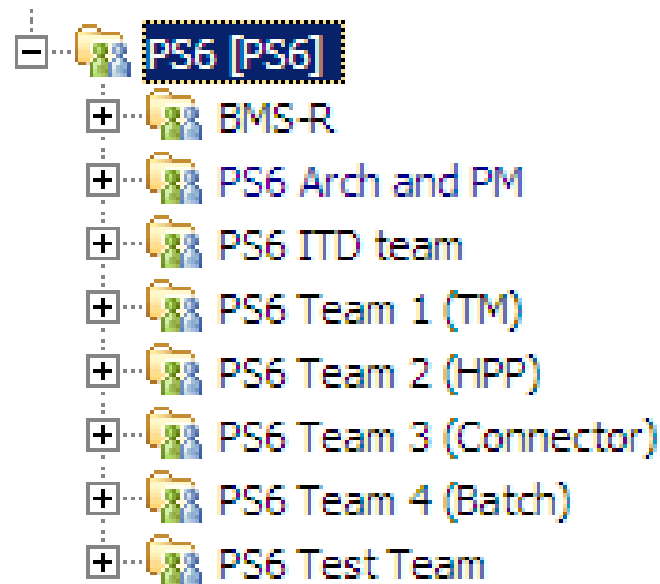
## RTC

So - how does RTC handle these project requirements ?

- Multiple teams (globally located)
- Support of different roles on the project
- Iterations, Product- release- and sprintbacklogs
- Sprintplanning meetings
- Workitems (Epics, User stories, Tasks, defects...)
- Daily scrum meetings
- Progress tracking/reporting


## RTC

Multiple teams (globally located)



## RTC

### Support of different roles on the project

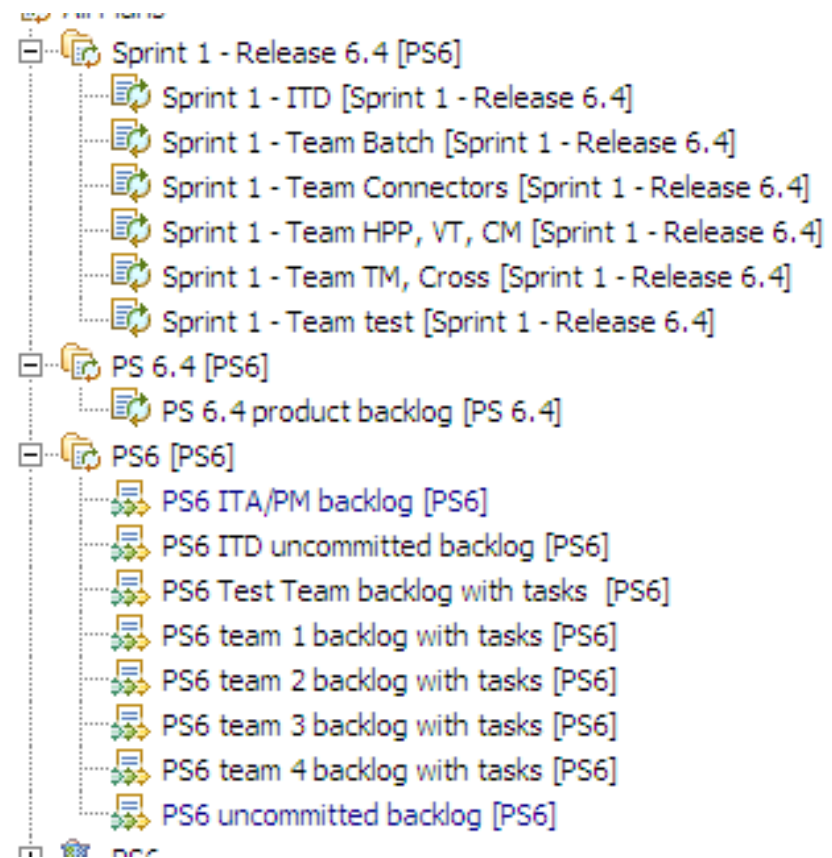
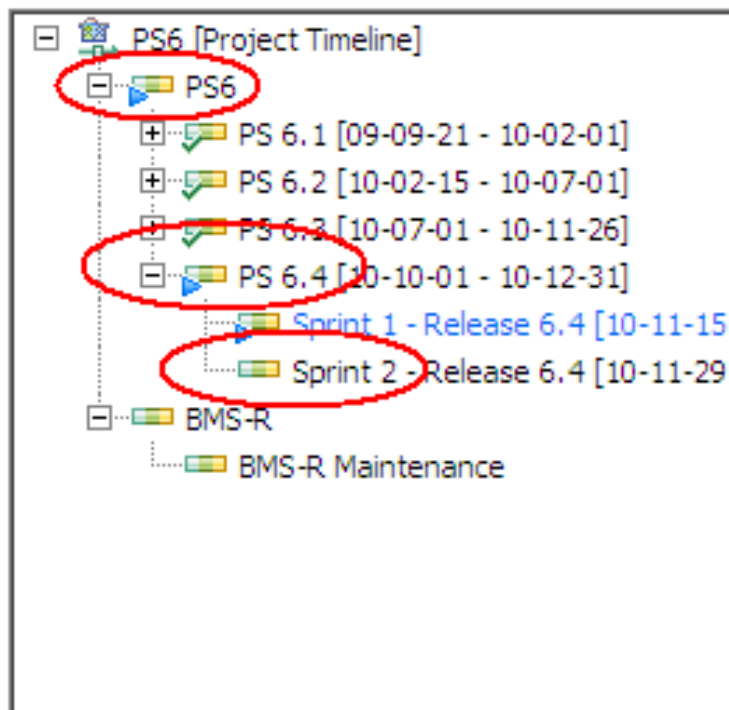
**Members** 

Roles determine a user's permissions as well as any preconditions and follow-up actions that are run for team operations. The roles assignments below are also valid in all child team areas. Unless configured otherwise, all users in the repository play the 'default' role.

Name	Process Roles
<input type="checkbox"/> Antanas Kaziliunas	Team Member
<input type="checkbox"/> Darius Zabiela	Team Member
<input type="checkbox"/> Gediminas Rudaitis	Team Member
<input type="checkbox"/> Gintaras Barisevicius	Team Member
<input type="checkbox"/> Jan Paulli	Team Member, Product Owner
<input type="checkbox"/> Mik Fuhrmann	Team Member
<input type="checkbox"/> Pavel Blazevic	Team Member

# RTC

## Product, release and sprint backlogs



# RTC

## Sprintplanning Planning

**Task 381947** Save

Summary: \*  In Progress

**Details**

Type:

Severity:

Found In:

Creation Date: 17/11/2010 09.59

Created By: [Thomas Byrdal Christensen](#)

Team Area: [PS6 Team 2 \(HPP\) / AS...tc](#)

Filed Against: \*

Tags:

Owned By:

Priority:

Planned For:

Estimate:  Correction:

Time Spent:

Due Date:

Blue Sheet planned?:  No

Blue Sheet submitted?:  No

Reuse planned?:  No

**Quick Information**

Subscribers (1): TBC

Parent: 330884

**Description**

Run appscan for the following components:

HPP  
VT  
Profile

**Discussion** [Add Comment](#)

Overview | Links | Approvals | History



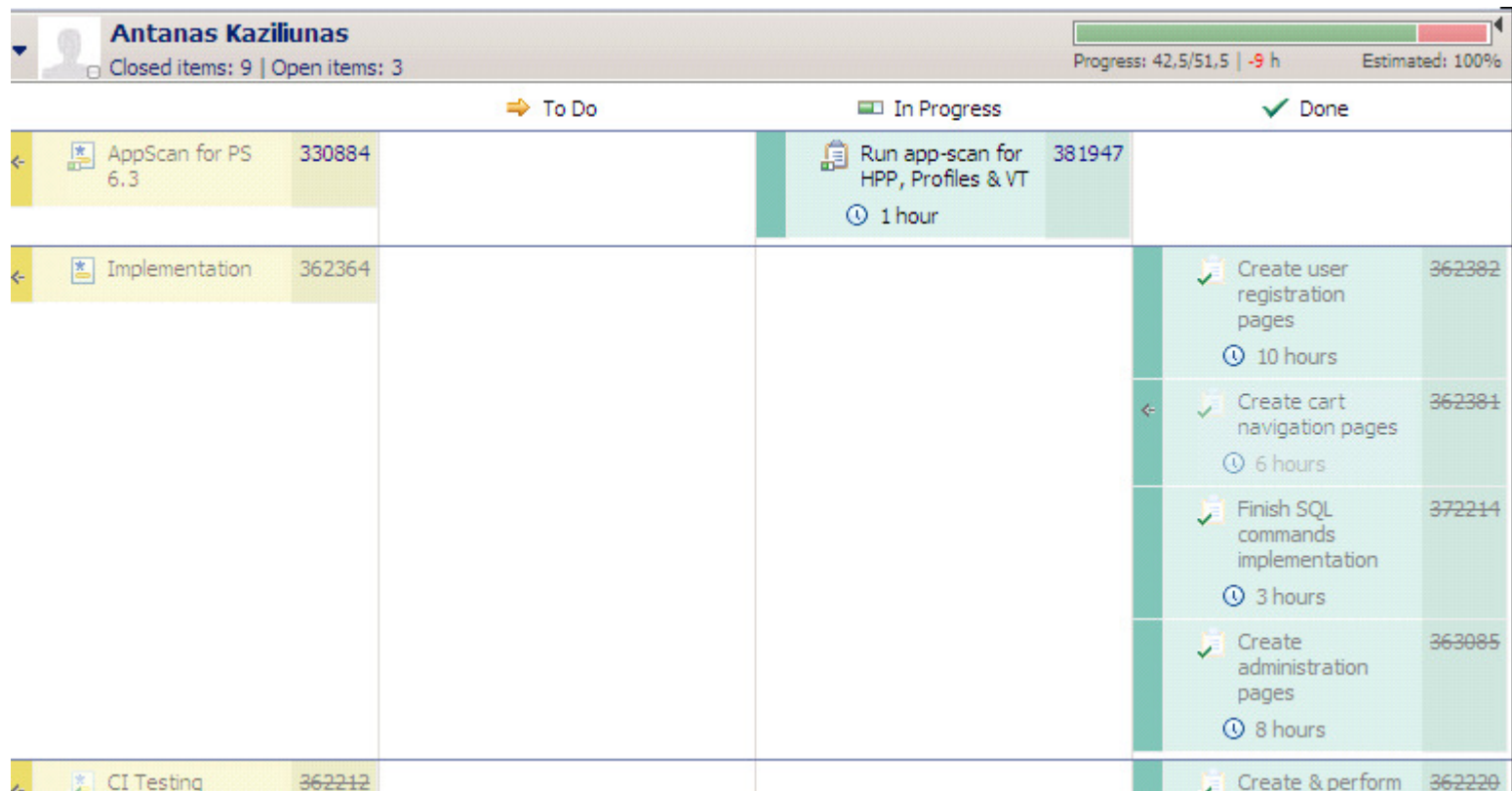
## RTC

Workitems (Epics, User stories, Tasks, defects...)

🔄 HPP - make a more realistic demoshop for PS6 [AD010876]			📄 10 Low	0/0 pts	339645
📁 Implementation			📄 10 Low	27/27 h	362364
✅ Create user registration pages	🕒 10 hours	🕒 10 hours	📄 10 Low	--	362382
✅ Finish SQL commands implementation	🕒 5 hours	🕒 3 hours	📄 Unassigned	--	372214
✅ Create administration pages	🕒 8 hours	🕒 8 hours	📄 Unassigned	--	363085

# RTC

## Daily scrum meetings



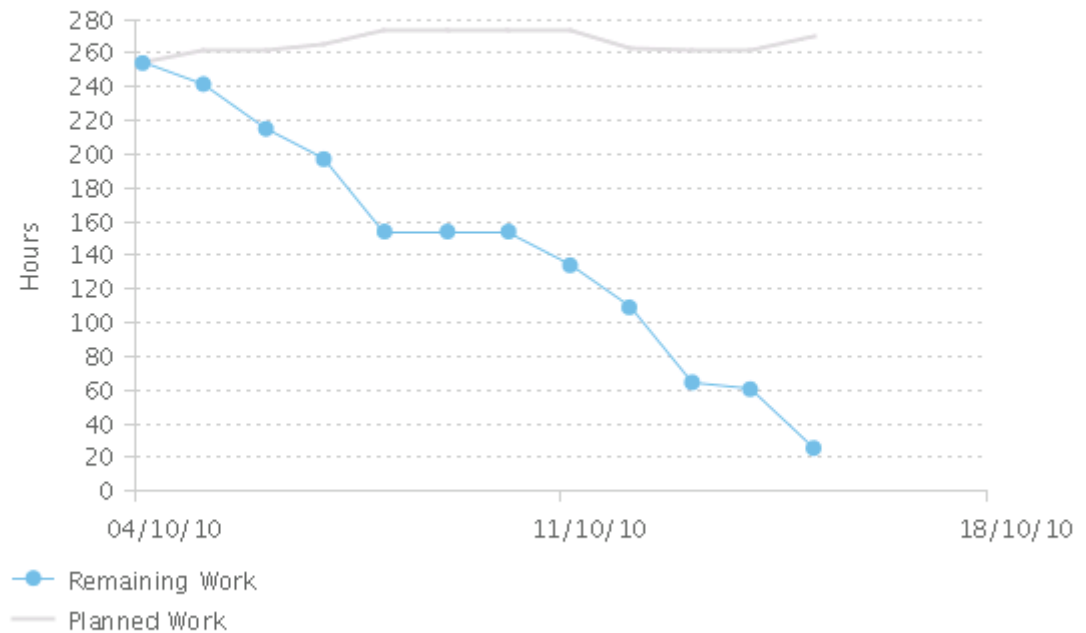
# RTC

## Progress tracking

Burndown sprint 10, 6.3, Team HPP

FROM
Deferred
Deleted
Done
In Production
In Progress
Not Done
Ready for Deployment on DEV
Ready for Deployment on PROD
Ready for Deployment on TEST
Ready for Sprint Review
Ready for Test on DEV
Ready for Test on TEST
Requirement Pending

Burndown



Quality of Planning: good (74%)

## Q/A

Questions ?

You are welcome to contact me:

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**[byrdal@dk.ibm.com](mailto:byrdal@dk.ibm.com)**