



WebSphere Software for SOA

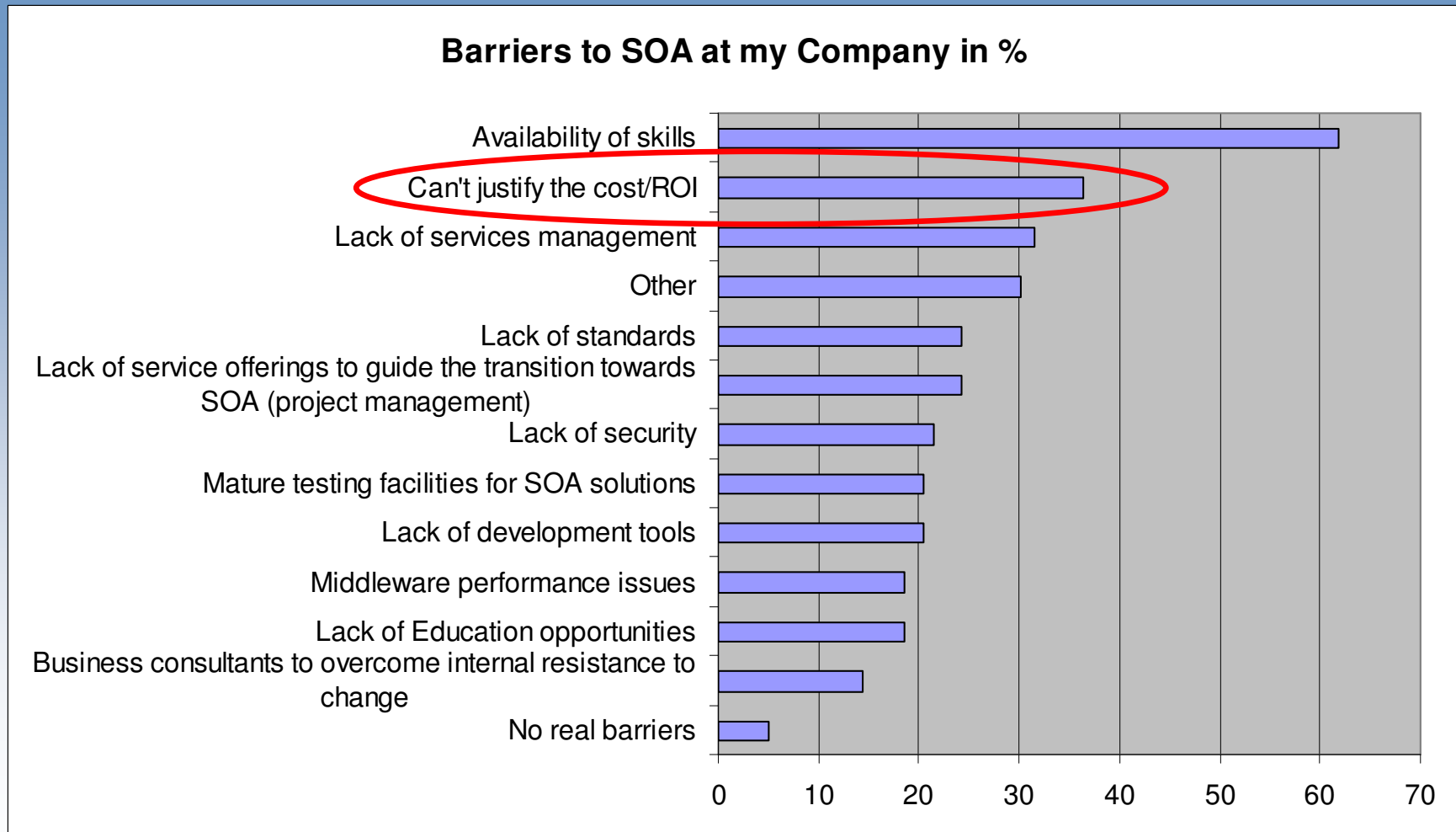
Business Value of SOA

Andreas Dax
SW Group CEMAAS, Value Assessments

SOA on your terms and our expertise

IBM Survey Found the Same Concern:

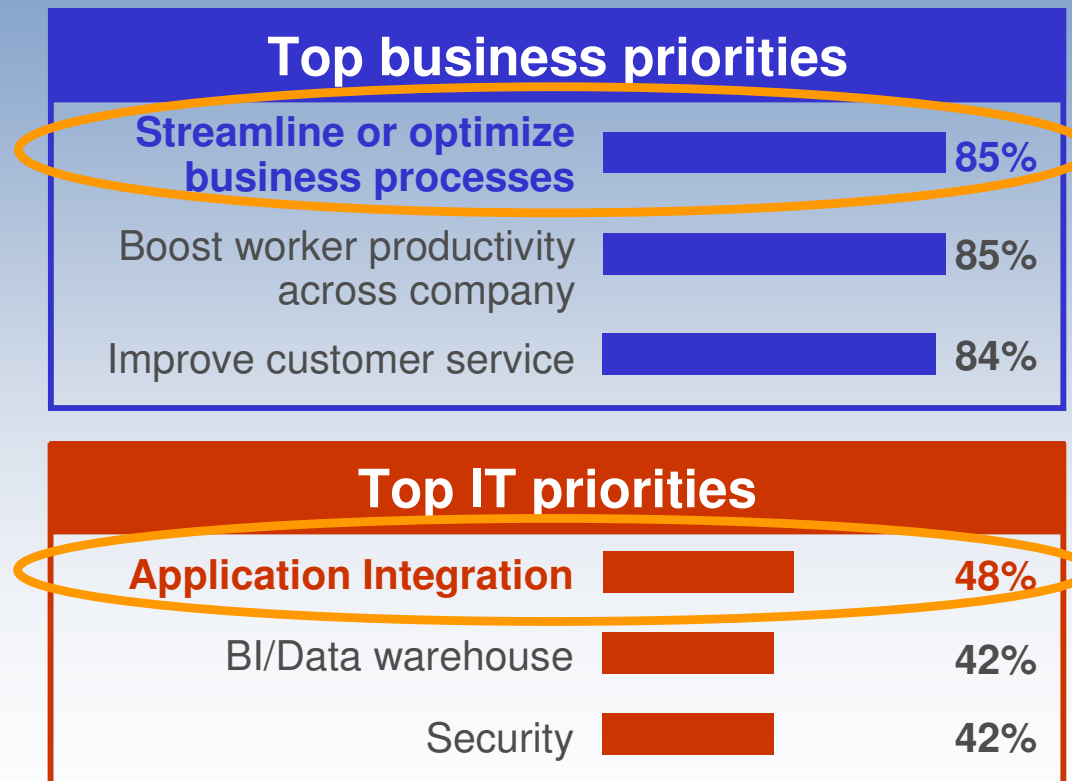
#2 barrier: *unable to justify cost / ROI*



Survey is based on 215 participating clients at SOA Executive Summit in San Francisco May 12, 2005

Responding more effectively to changing market conditions is a CEO imperative

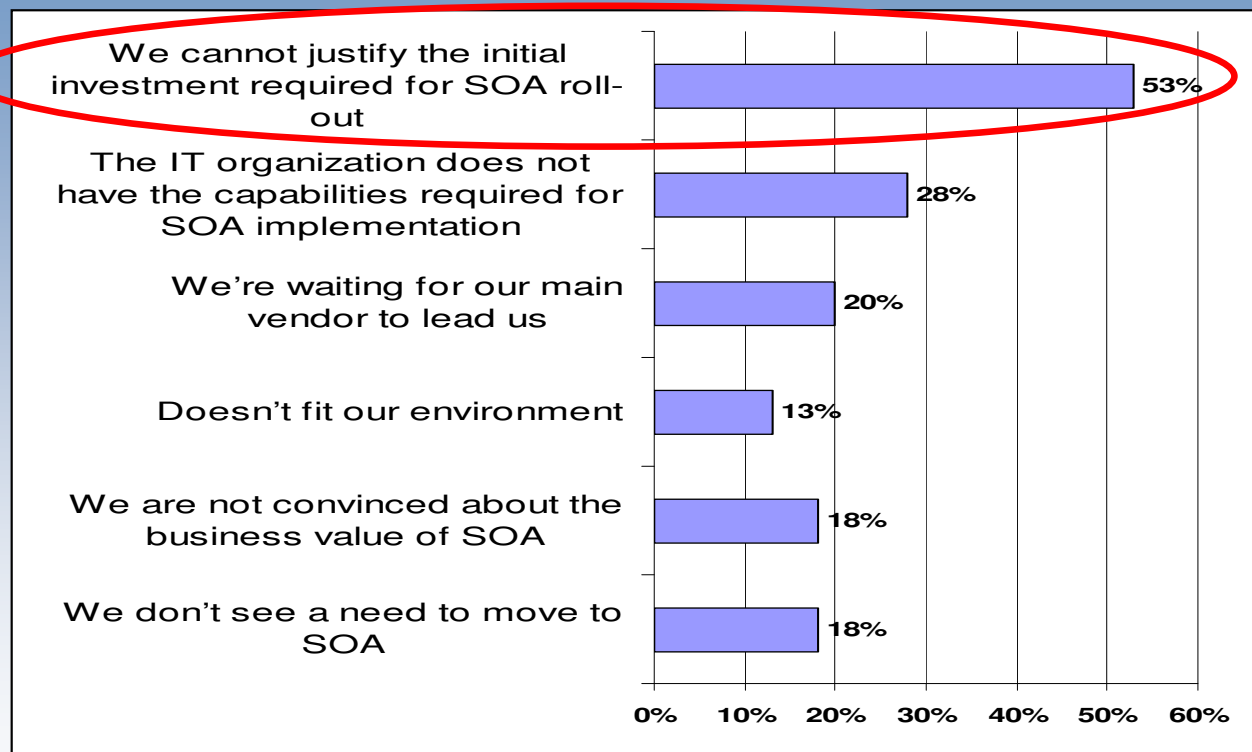
“Four out of five CEOs are focusing on revenue growth for the next three years while maintaining a tight control over costs.”



Sources: *Outlook 2004: Priorities 1Q* InformationWeek Research, January 2004; Merrill Lynch CIO Survey Results, September 2004

Aberdeen Group Study - Barriers for introducing SOA

#1 reason: *unable to justify initial investment*



Source: *How SOA Is Changing IT – What CIO Should Know*
Aberdeen Group

The Status Quo is Consuming Your Client's Resources:

“CIOs project that they spend between **35%** and **60%** of their budgets on integration projects.”

Source: Aberdeen Group

“Integration remains the number one IT priority; fully **60-70%** of IT budgets are dedicated to it.”

Source: WebServices Journal

“According to analysts, over **70%** of the IT budget is being spent on **overcoming the limitation of current systems**, while less than **30%** is spent on acquiring **new capabilities** that can provide a competitive edge to the business.”

Source: IBM Research

“Various surveys tell us that the typical enterprise is devoting over **80%** of its applications budget to simply **supporting normal business** because of the complexity of making **change**.”

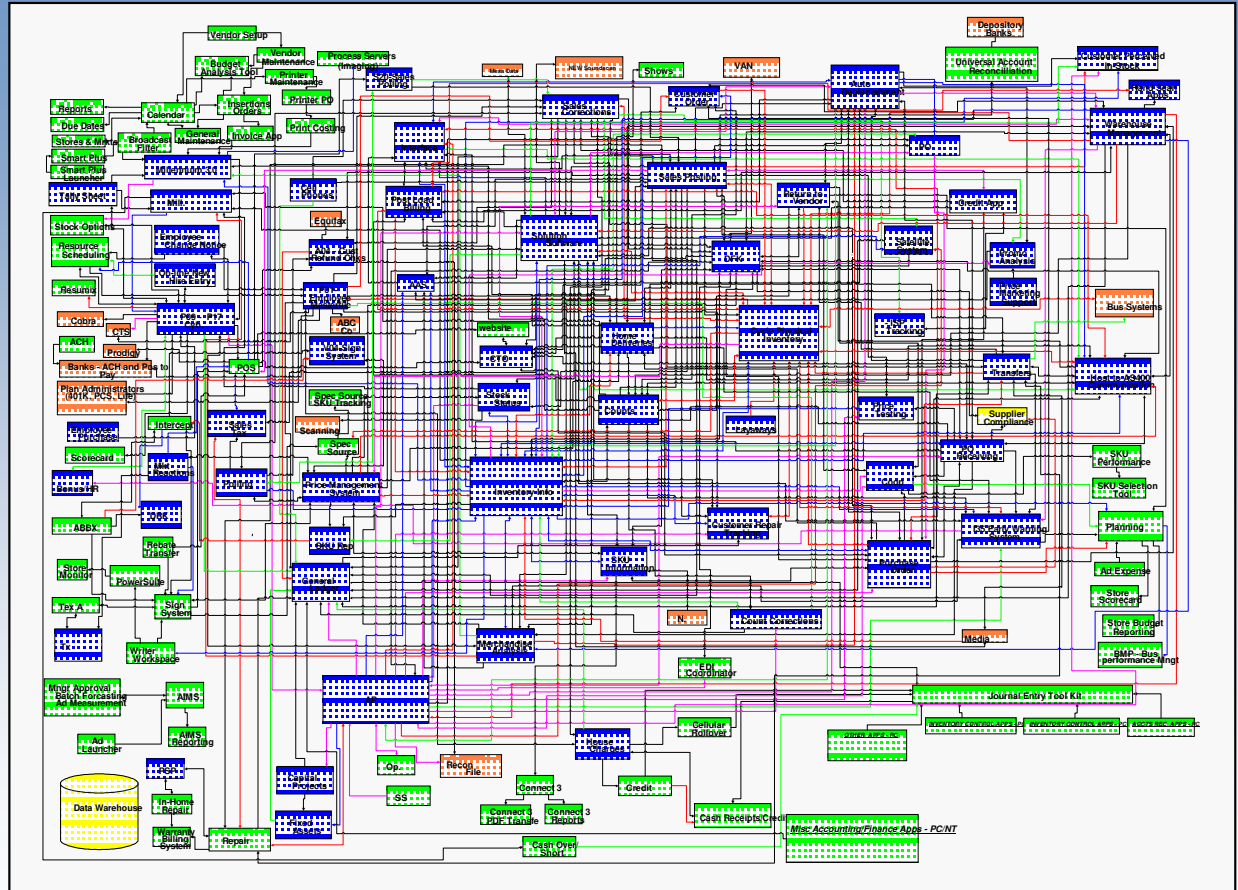
Source: CBDI
The Business Case for SOA

Ever increasing application maintenance costs are crowding out budgets for new development

*“In 2005, **76%** of IT budgets were spent on maintenance and 27% on new investments.*

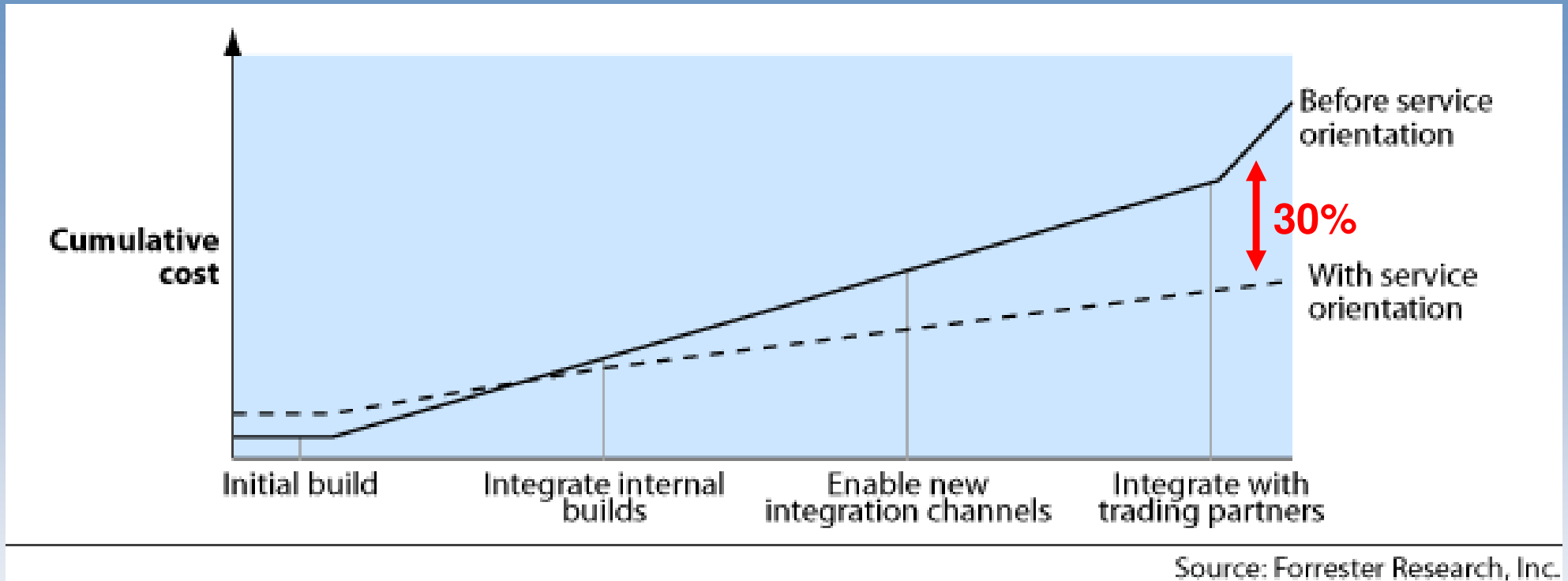
*Over **70%** of the IT budget is being spent on overcoming the limitation of current systems.”*

- Forrester Research*



Actual application topology for a company

Analyst Studies Show That SOA can Save Time and Money



SOA can reduce integration project development and maintenance costs by 30% or more.

(Source: Forrester Research, Inc.)

AXA Financial Case Study: ROI = 200%

*Don Buskard, Senior VP & CTO of AXA Financial states “the benefits of **easier integration** and increased agility lead to greater ROI.” Buskard says he’s **achieved a 200 percent return on his SOA investment.***

Source: *What you need to know about Service-Oriented Architecture*
CIO Magazine, Jan 15, 2004.

<http://www.cio.com/archive/011504/soa.html>

Travelex: **85%** reduction in transaction processing time
20% reduction in application support cost

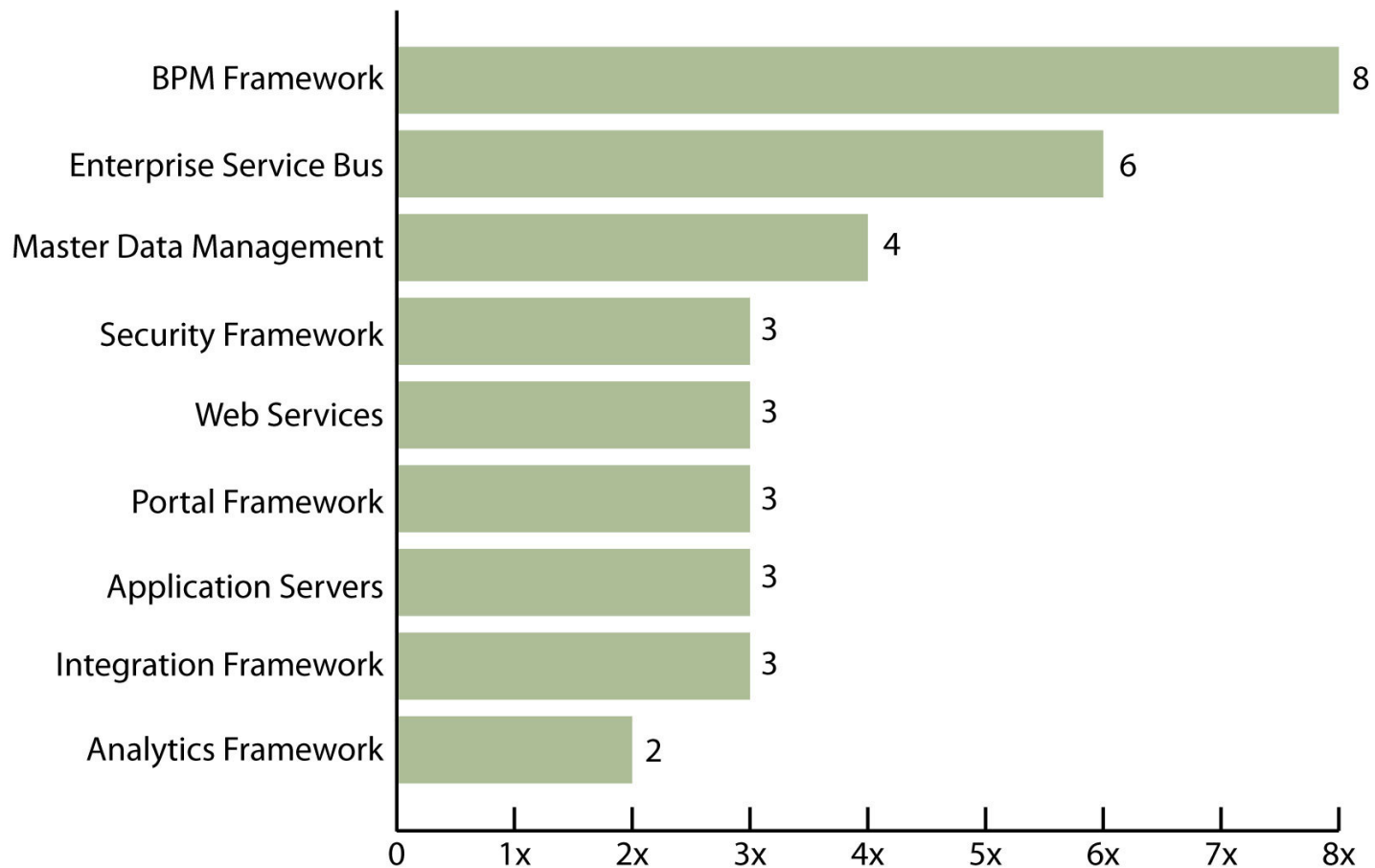
*“Travelex has seen an **85% reduction** in the time required for customer processing of foreign exchange transactions by implementing a **Straight Through Processing** approach*



Source: *Modernizing Application Integration with Service Oriented Architecture*
CBDI Forum

http://www-306.ibm.com/software/solutions/webservices/pdf/modernizing_app_integration.pdf

Future Areas of investment to reduce costs

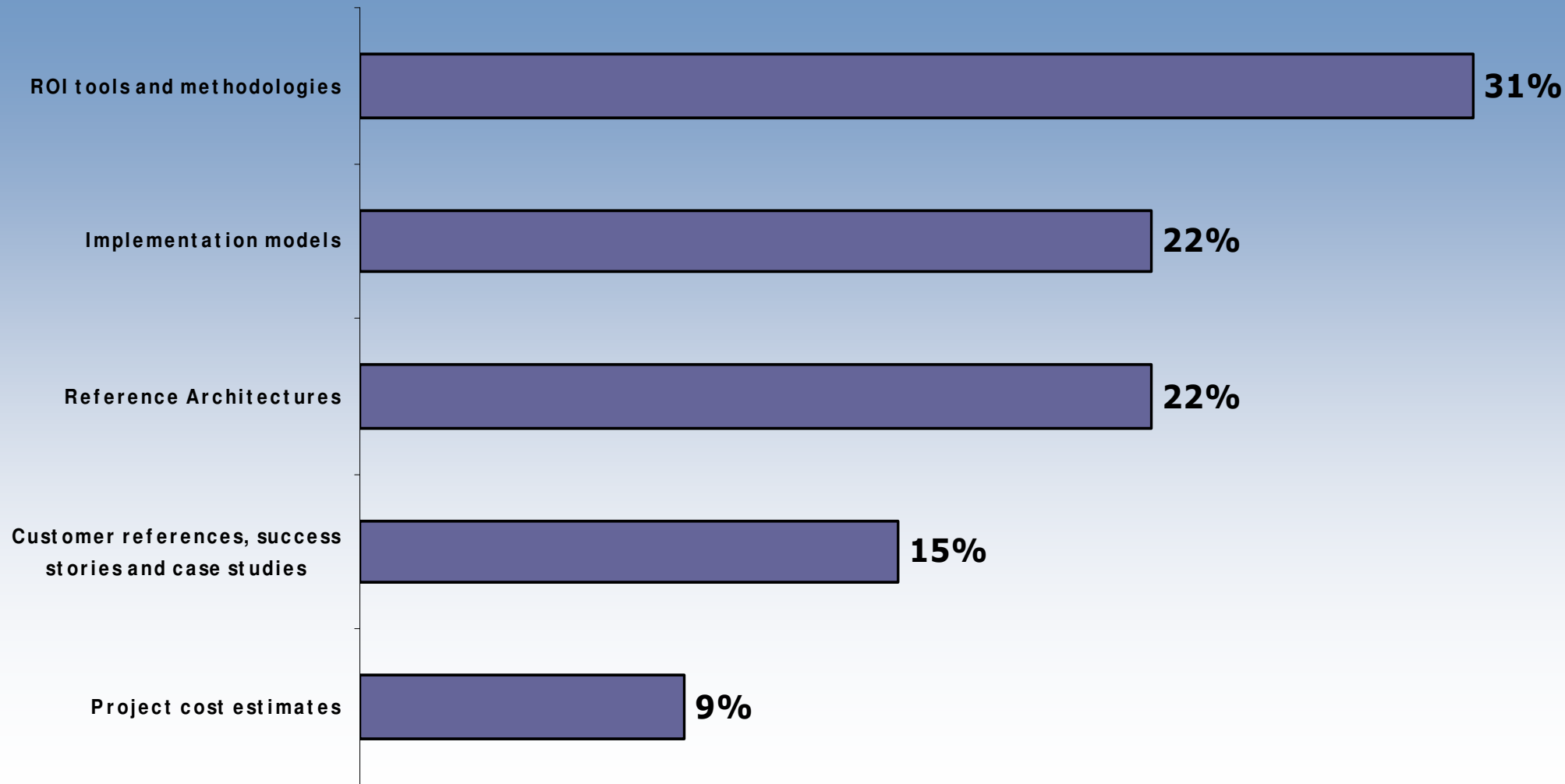


A gauge of interest by component. BPM is 8 times more likely to be part of future deployments than existing deployments.

Base: Companies that are either using or planning to use SOA, n=99

Preferred tools to help building a business case

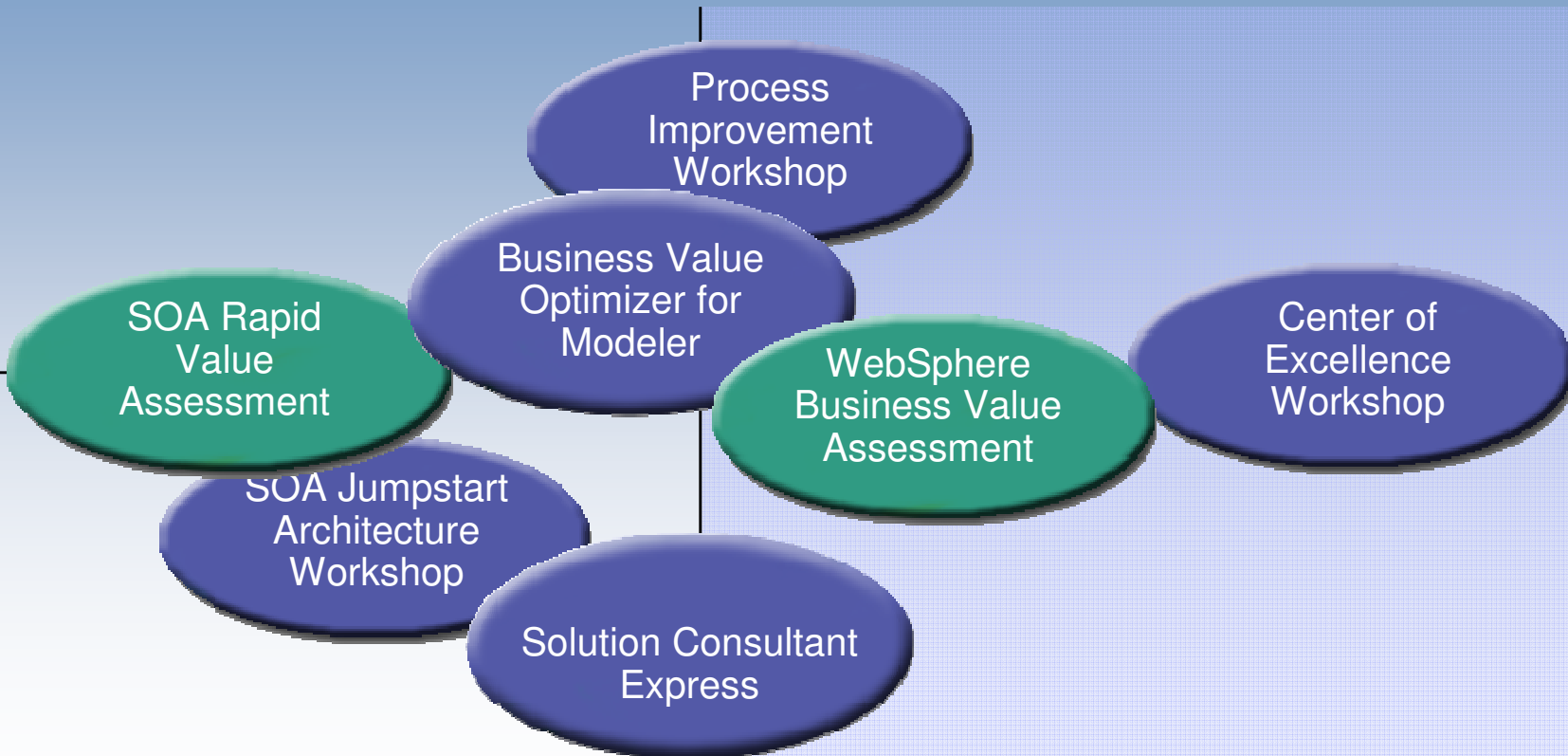
Base: Companies that are either using or planning to use SOA, n=89





Business

Technical



Note: use *only* if needed to win!

How is Value Defined for an Infrastructure Project?

- **Value to the business – ROI, e.g.,**
 - Increased Revenue
 - Increased Market Share
 - More Efficient Operations
 - Improved Systems Availability

- **Reduction in IT costs – lower TCO, e.g.,**
 - Reduced implementation costs
 - Lower operating and maintenance costs
 - Faster time to completion

Value Assessments – **Customer benefits**

1. Showing competitive advantage
2. Tie IT & Business solution together
3. Justify costs for moving into SOA

Value Assessments – **BP's & SI's** benefits

1. Shows how to Increase Profitability with BPM/SOA
2. Reducing discounting by 20-30%
3. Speed up Sales Cycles by 30-40%
4. Strengthen Executive Relationship

Value Assessment: from Roadmap to Staged ROI

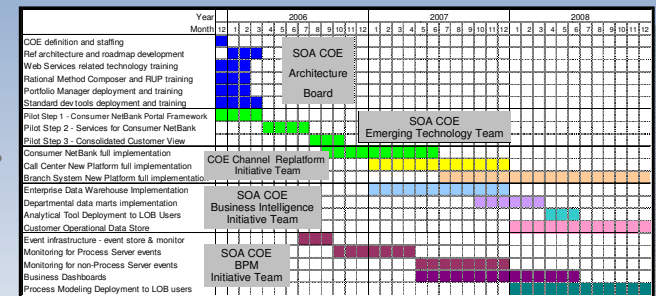
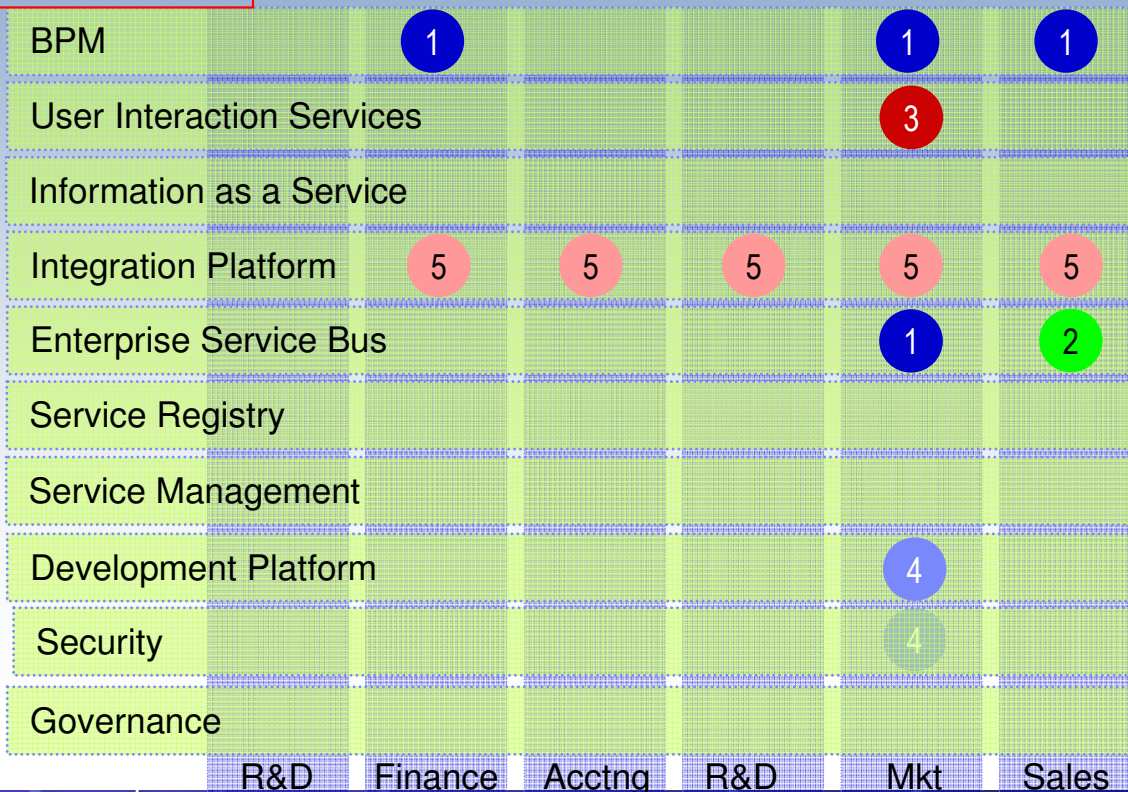
View your IT as horizontal IT layers and vertical LOB functions

Prioritize activities of SOA adoption

Develop roadmap based on prioritization in a phased-based approach

Evaluate SOA Business value for each phase on roadmap

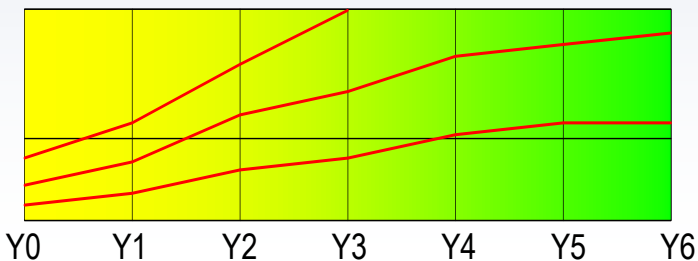
Prioritization



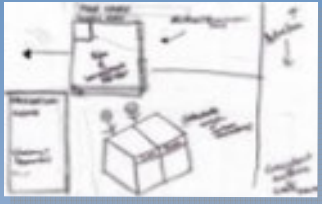
Roadmap



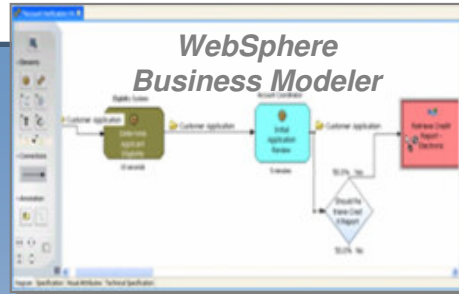
ROI



Cost Savings by Modeling and Simulating



Existing Processes



Run simulation to estimate savings and support the business case for the process change

67% of processes fail because their impact was not known prior to execution

--Omar Sawy,
Redesigning Enterprise Processes for e-business



Current State – Times & Costs

Case Analysis with Unlimited Resources

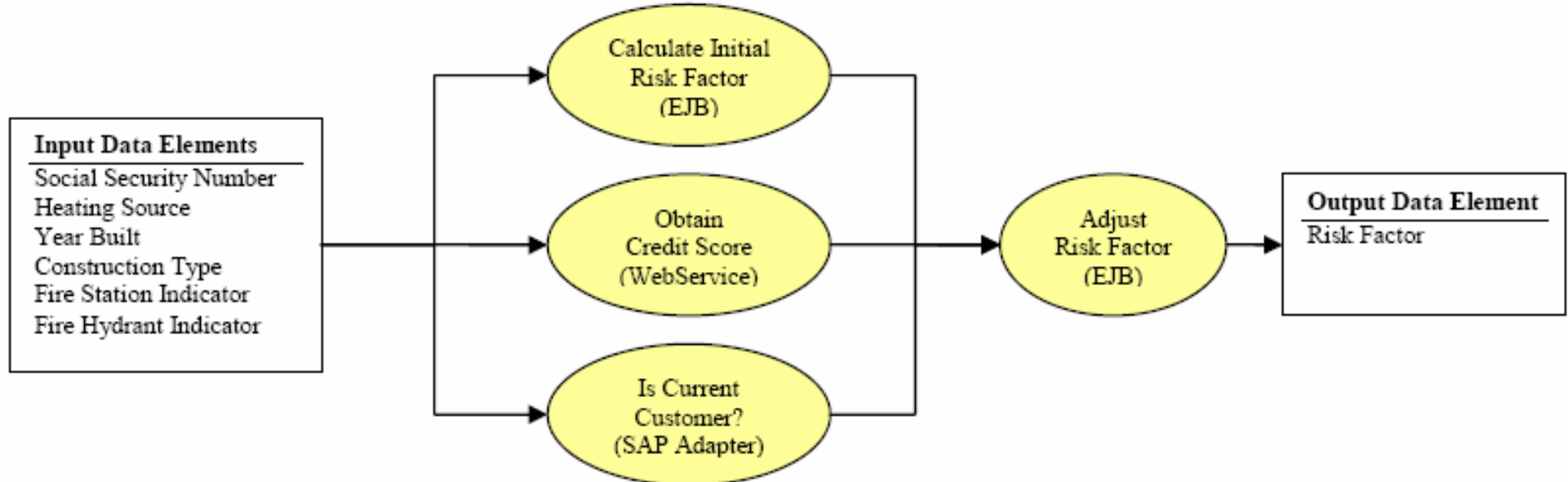
Probability	Average Process Time (min:sec)	Average Cost	Case	Case Description	Probability	Average Process Time (min:sec)	Average Cost
32.91%	10:11	\$5.40	1	Direct mail, Complex	35.57%	8:16	\$4.38

Future State – Times & Costs

Case Analysis with Unlimited Resources

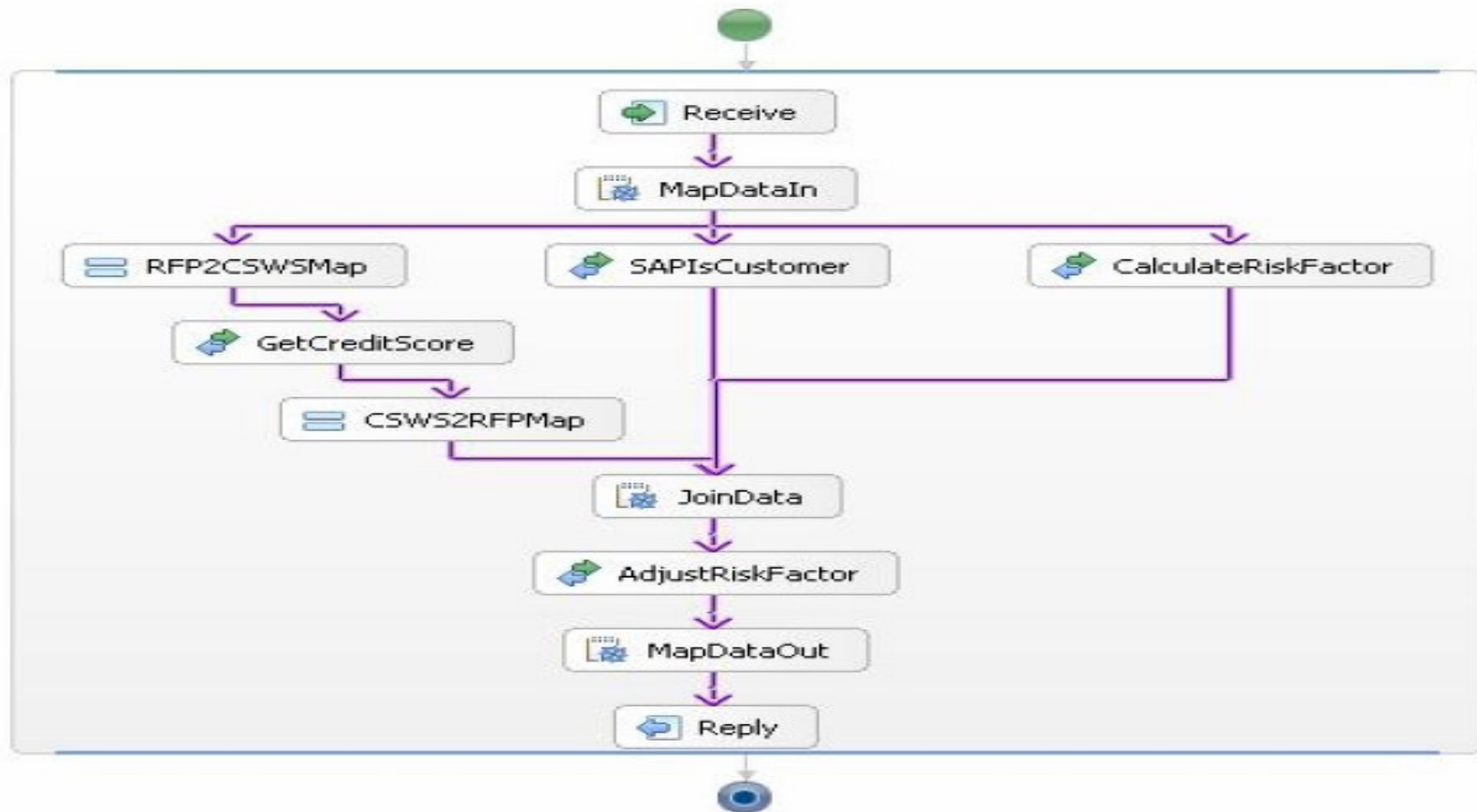
Real Business Case Example

Calculate Risk Factor Flow Chart



Real Business Case Example

Workflow in WebSphere Integration Developer



Real Business Case Example

Results WebSphere BPM/SOA

Step Description	Time to Complete (minutes)
Expose Components as Services	16
Credit Score (web service)	0
Customer Detail (BAPI)	3
Determine Risk (EJB)	7
Adjust Risk (EJB)	6
Create Process and Expose as Web Service	51
Create process interfaces	11
Add services to process	39
Expose process as a web service	1
Testing	7
Credit Score (web service)	0
Customer Detail (BAPI)	1
Determine Risk (EJB)	1
Adjust Risk (EJB)	1
Process as web service	4

Total: 74 minutes

Results Traditional Approach

Step Description	Time to Complete (minutes)
Expose Components as Services	44
Credit Score (web service)	6
Customer Detail (BAPI)	6
Determine Risk (EJB)	22
Adjust Risk (EJB)	10
Create Process and Expose as Web Service	60
Create Software Component, process interfaces	14
Add services to process and configure process-to-service endpoints	14
Create maps	15
Add other activities to process	10
Create and configure endpoints so that process can be called as a web service	7
Testing	70
Credit Score (web service)	14
Customer Detail (BAPI)	12
Determine Risk (EJB)	13
Adjust Risk (EJB)	11
Process as web service	20

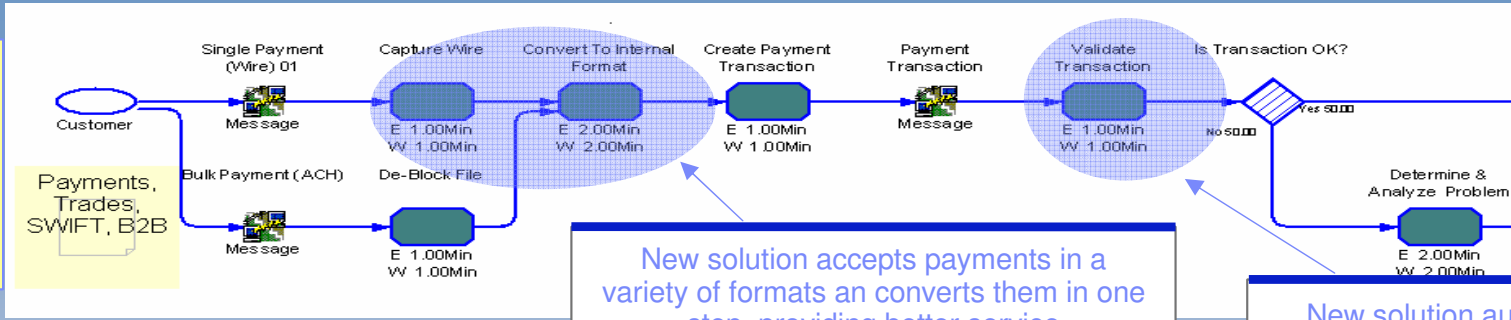
Total: 174 minutes

42%

Process Improvement Analysis Results

Payments Origination & Receipt Process from Corporate Customer

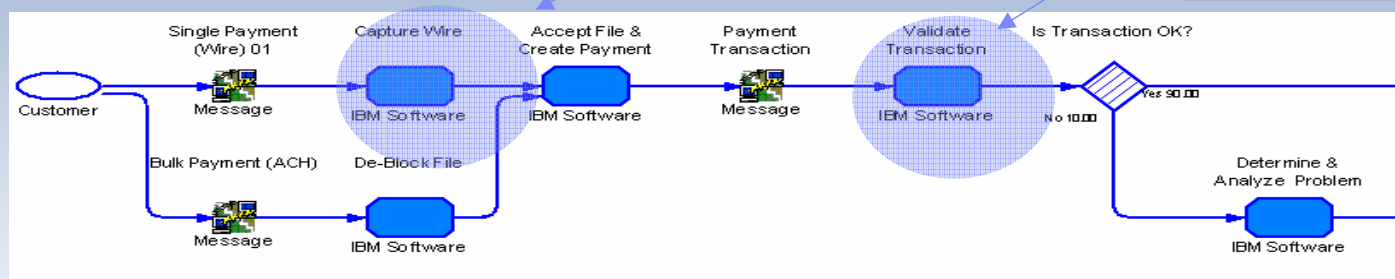
As-is Process



New solution accepts payments in a variety of formats and converts them in one step, providing better service

New solution automatically analyzes and routes transaction for credit validation / problem resolution without human intervention

To-Be Process



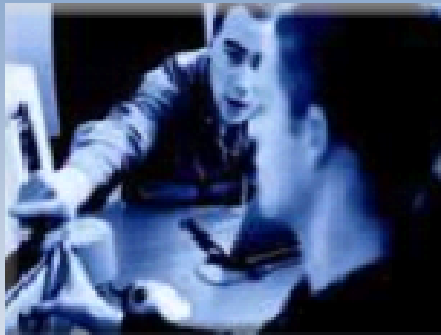
ROI Model

Time / Cost	Payment Order Receipt	Problem Resolution	Payment Credit Validation	Totals
As-Is Process	7.10 Min / \$2.44	29.50 Min / \$33.96	9.92 Min / \$3.75	46.52 Min / \$40.15
To-Be Process	4.20 Min / \$0.40	18.00 Min / \$12.95	4.12 Min / \$1.18	26.32 Min / \$14.53

Overall Improvement:
20.20 Min / \$25.62

SOA Business Value Assessment Toolkit

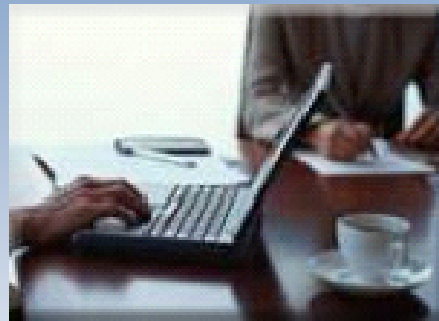
Model Process



Business Value Optimizer Tool for WebSphere Business Modeler



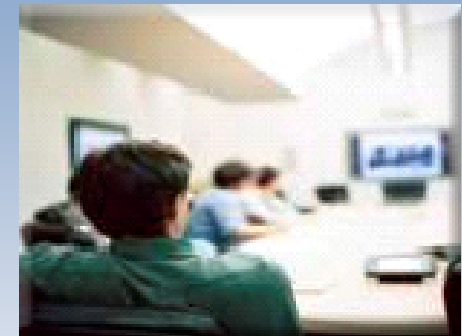
Business Case



Business Value Analyst Tool



Propose Solution



Solutions Consultant Express Tool

Rapid Value Assessment Toolkit



- Based on ROI
- Simple to Use, Easy to Understand & fast
- Establish executive sponsor and funding
- Business Case/Default Driven (not TCO or product config.)
- Based on WebSphere, SOA and Business challenges
- Designed for SMB to Large Accounts
- Professional proposal that allows full customization

RVA – example pre-configured challenges

- **Example Business Challenges***

- Improve Business Process & Employee Productivity
- Improve Operational Efficiency & Reduce Process Exception Costs
- Reduce / Avoid Business Costs (e.g. COGS)

- **Example IT Challenges**

- Improve Application Integration Productivity
- Drive Application Re-use
- Improve application development productivity & reduce infrastructure costs
- Current or planned cost avoidance (Buy “vs” Build)
- Improve application deployment productivity

- **Industry Specific for:**

- Banking, Healthcare, Insurance, Manufacturing, Retail, Telecommunications

* e.g. Manufacturing template has 66 generic business & IT challenges

Step 1 – Select Business/IT Challenges or Products

IBM Corporation ROI Analyst™ - 02282006 - Microsoft Internet Explorer

02282006

Solution Selection **Questionnaire (As Is)** Benefits Costs ROI Analysis

SOA Business Assessment - Processes and Challenges

Line of business you are seeking to improve (select all that apply):	Applications Being Considered
<input type="checkbox"/> Sales and Marketing	
<input type="checkbox"/> Customer / Field Service	
<input type="checkbox"/> Product Development / Design	
<input type="checkbox"/> Procurement and Supply Chain Management	
<input type="checkbox"/> Production / Fulfillment	
<input type="checkbox"/> Finance and Accounting	
<input type="checkbox"/> Human Resources	
<input type="checkbox"/> Application Development / IT	

Top business challenges to solve (select a line of business first, then deselect as appropriate):

<input checked="" type="checkbox"/> Improve Employee Productivity	
<input type="checkbox"/> Improve Employee Access to Information	
<input checked="" type="checkbox"/> Improve Operational Efficiency	
<input type="checkbox"/> Reduce / Avoid Business Costs	
<input checked="" type="checkbox"/> Improve Sales Growth	
<input type="checkbox"/> Improve Customer Retention / Satisfaction	

Top application development / IT challenges which you are seeking to improve (select all that apply):

<input type="checkbox"/> Improve Application Integration Productivity	
<input type="checkbox"/> Improve Application Development Productivity and Reduce Costs	
<input type="checkbox"/> Improve Application Deployment Productivity	
<input type="checkbox"/> Improve IT Infrastructure Productivity and Reduce Infrastructure Costs	
<input type="checkbox"/> Speed Project (Application, Service, Process Improvement) Time to Deploy	
<input type="checkbox"/> Enable Projects Requiring Integration or Security Capabilities Not Available Today	
<input type="checkbox"/> Improve Availability / Service Levels	

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Step 2 – Update Questionnaire

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Solution Selection | **Questionnaire (As Is)** | Benefits | Costs | ROI Analysis

Company Profile (As Is)

Industry organization operates in: Healthcare

Primary geographic location: United States

Primary site location(s): Metropolitan

Average annual revenue or equivalent (in millions): \$50.0

Average annual expected growth in revenue or equivalent (over analysis period): 8.0%

Net incremental contribution: 23.0%

Average annual cost of goods sold / cost of sales (COGS / COS in millions): \$19.0

Current (As Is) User Profile

Total number of employee users: 200

Average annual growth in the number of users: 8.0%

Current (As Is) Server Census

Current (As Is) Server Census	Current Number of Servers
iSeries / AS400	2
zSeries / Mainframe	0
pSeries / UNIX	0
xSeries / Intel	0
Total	2

Current (As Is) Salary Information

Burdened salary rate: 26.0%

Average salary increase per year: 4.0%

Average hours worked per year: 1,880

Using Alinean research, all subsequent information has been defaulted based on your industry, location and size. Select the Next button to proceed using these defaults, or expand each section below to review the defaults and replace them with your specific metrics.

Back Next

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Step 3 – Enter Costs

IBM Corporation ROI Analyst™ - Business Value Analyst for WebSphere - Microsoft Internet Explorer

Business Value Analyst for WebSphere

Solution Selection Questionnaire (As Is) Benefits **Costs** ROI Analysis

Costs Summary	Initial	Year 1	Year 2	Year 3
Total Costs	\$621,710	\$212,349	\$221,342	\$221,342
IT Costs				
<input checked="" type="checkbox"/> WebSphere Licensing Cost (CapEx)	\$606,710	\$0	\$100,000	\$100,000
<input checked="" type="checkbox"/> WebSphere Support and Maintenance Cost (OpEx)	\$0	\$0	\$121,342	\$121,342
<input checked="" type="checkbox"/> Solution Hardware Cost (CapEx)	\$15,000	\$0	\$0	\$0
<input checked="" type="checkbox"/> Software and Operating Systems Cost (CapEx)	\$0	\$0	\$0	\$0
<input checked="" type="checkbox"/> Network and Communications Costs (CapEx)	\$0	\$0	\$0	\$0
<input checked="" type="checkbox"/> Internal Implementation Labor (OpEx)	\$0	\$0	\$0	\$0
<input checked="" type="checkbox"/> Ongoing WebSphere Administration Cost (OpEx)	\$0	\$0	\$0	\$0
<input checked="" type="checkbox"/> Training Cost (OpEx)	\$0	\$0	\$0	\$0
<input checked="" type="checkbox"/> Professional Services Cost (OpEx)	\$0	\$212,349	\$0	\$0
<input checked="" type="checkbox"/> Displacement Costs (OpEx)	\$0	\$0	\$0	\$0
<input checked="" type="checkbox"/> Independent Learning Costs (OpEx)	\$0	\$0	\$0	\$0
Total IT Costs	\$621,710	\$212,349	\$221,342	\$221,342

Costs **Costs by Expense Type** Costs By Category

Back Next

Done Local intranet

Step 4 – Review/Adjust Benefits

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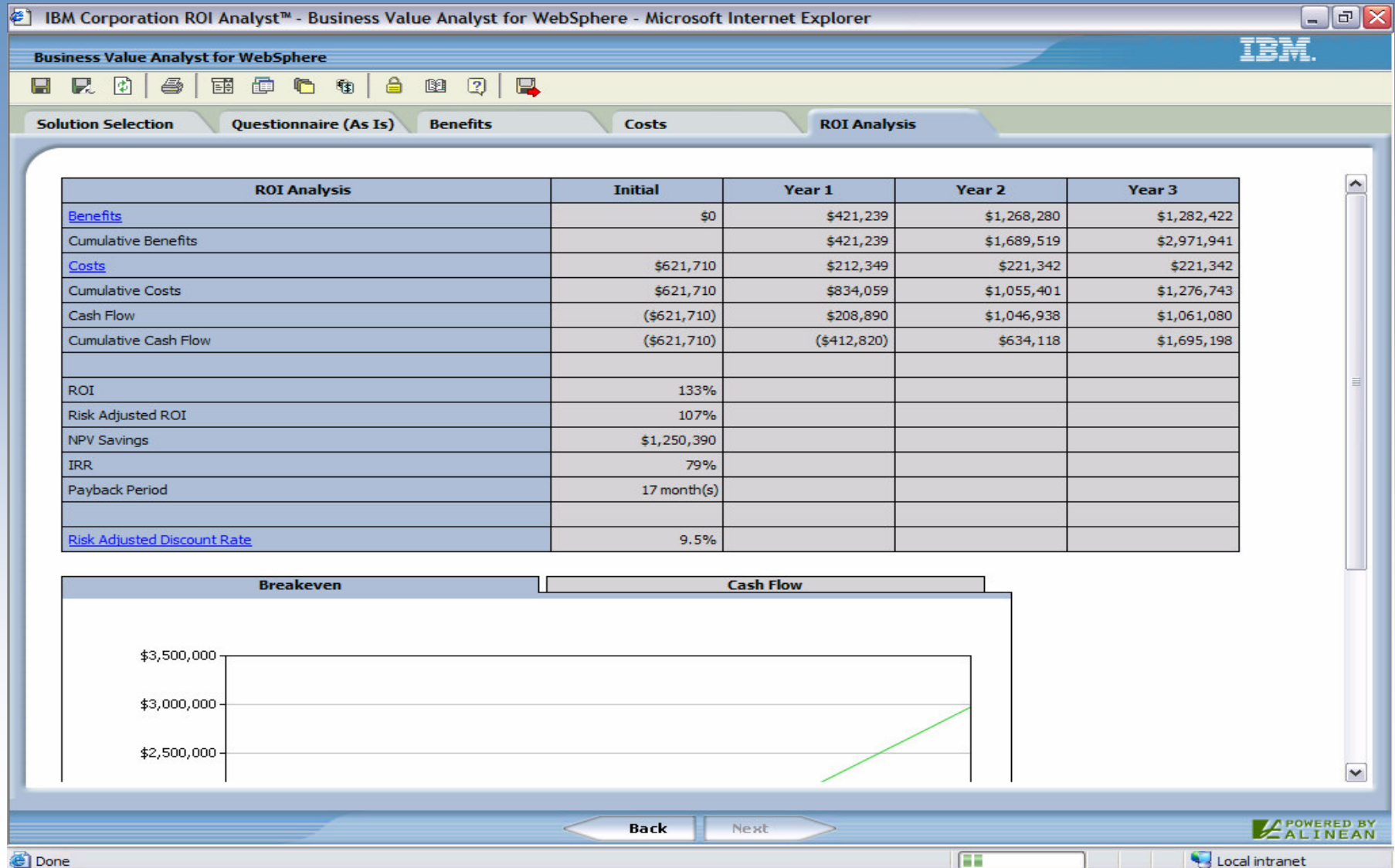
Solution Selection Questionnaire (As Is) **Benefits** Costs ROI Analysis

Benefits Summary	Year 1	Year 2	Year 3
Total Benefits	\$1,696,151	\$1,817,806	\$1,868,053
IT Cost Reductions			
<input checked="" type="checkbox"/> Improve Application Integration Productivity	\$38,586	\$56,079	\$62,808
<input checked="" type="checkbox"/> Improve Application Development Productivity	\$46,098	\$66,996	\$75,036
<input checked="" type="checkbox"/> Reduce Application Development Expenses	\$2,356	\$2,544	\$2,748
<input checked="" type="checkbox"/> Improve Application Deployment Productivity	\$13,559	\$21,469	\$26,837
<input checked="" type="checkbox"/> Reduce Password Resets - Help Desk Savings	\$1,903	\$2,765	\$3,097
<input checked="" type="checkbox"/> Reduce IT Infrastructure Expenses	\$9,300	\$11,625	\$14,531
<input checked="" type="checkbox"/> Improve IT Support Productivity for User / Business Reports	\$1,310	\$2,075	\$2,594
<input checked="" type="checkbox"/> Reduce Staff Attrition (Indirect)	\$270	\$382	\$412
Total IT Cost Reductions	\$113,382	\$163,934	\$188,062
Business Operating Efficiency			
<input checked="" type="checkbox"/> Improve Sales and Marketing Productivity	\$32,156	\$44,160	\$45,927
<input checked="" type="checkbox"/> Reduce Sales and Marketing Campaign and Outsourced Services Costs	\$67,500	\$90,000	\$90,000
<input checked="" type="checkbox"/> Reduce Sales and Marketing Net Fixed Assets	\$40,500	\$40,500	\$40,500
<input checked="" type="checkbox"/> Reduce Sales and Marketing Documentation and Compliance Management Costs	\$6,750	\$9,000	\$9,000
<input checked="" type="checkbox"/> Reduce Sales and Marketing Exception Costs	\$27,000	\$36,000	\$36,000
<input checked="" type="checkbox"/> Improve Customer and Field Service Productivity	\$22,968	\$31,543	\$32,805
<input checked="" type="checkbox"/> Reduce Field Service Inventory Shrinkage	\$4,950	\$6,600	\$6,600

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Step 5 – Review ROI results



Step 6 - Produce a Report

IBM Corporation EnterpriseROI™ -- Web Page Dialog

Prepare a Report

Select the output type from the drop down menu on the right, the sections you would like to print from the checkboxes below, and click the "Create Report" button to generate a report.

Adobe PDF

Include All	Analysis Sections
<input type="checkbox"/>	
<input checked="" type="checkbox"/>	Cover Page
<input checked="" type="checkbox"/>	Table of Contents
<input checked="" type="checkbox"/>	Executive Summary
<input checked="" type="checkbox"/>	ROI Analysis
<input checked="" type="checkbox"/>	Benefit Summary
<input checked="" type="checkbox"/>	Cost Summary
Appendix	
<input type="checkbox"/>	Questionnaire
<input checked="" type="checkbox"/>	Solution Selection
<input type="checkbox"/>	Worksheet Details
<input type="checkbox"/>	ROI Analyst Methodology
<input type="checkbox"/>	Benefit Realization
<input type="checkbox"/>	Project Risk
<input type="checkbox"/>	Key Metrics
<input type="checkbox"/>	Display All Sections (including collapsed sections)
<input type="checkbox"/>	Display Notes

Submit Cancel

File Download

Some files can harm your computer. If the file information below looks suspicious, or you do not fully trust the source, do not open or save this file.

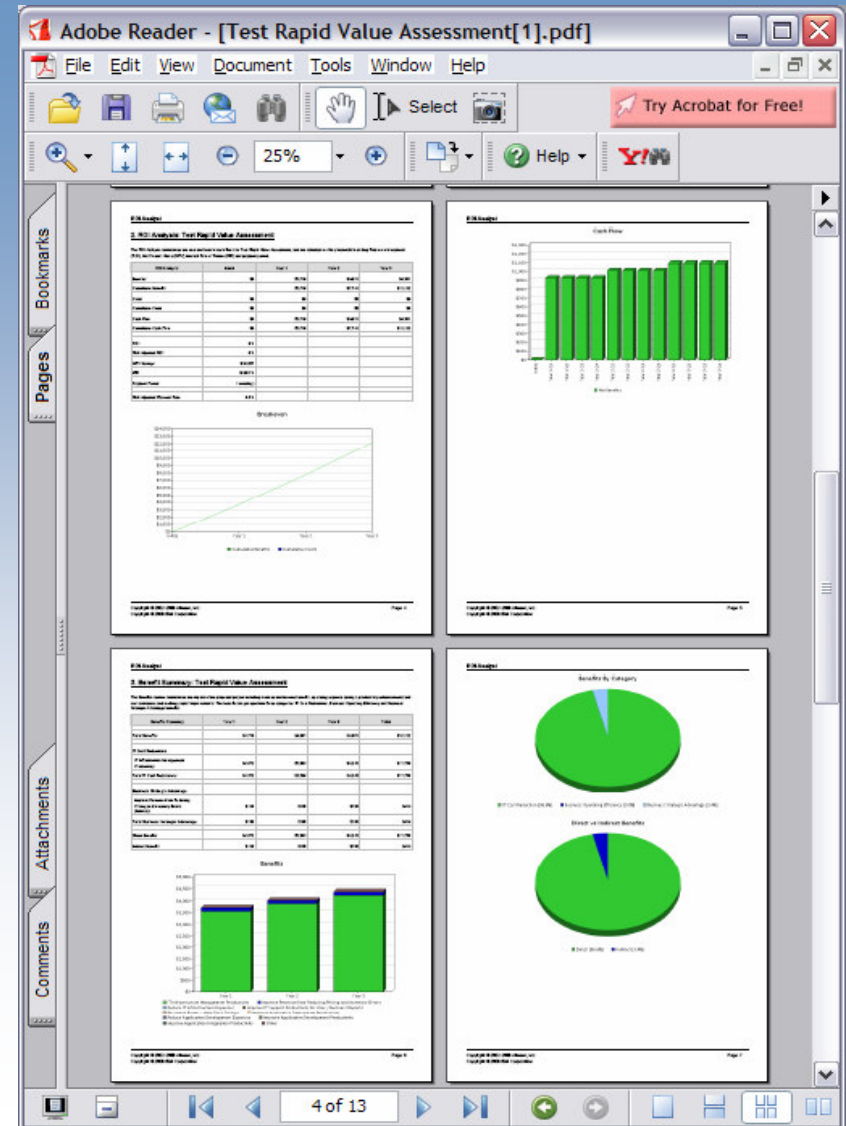
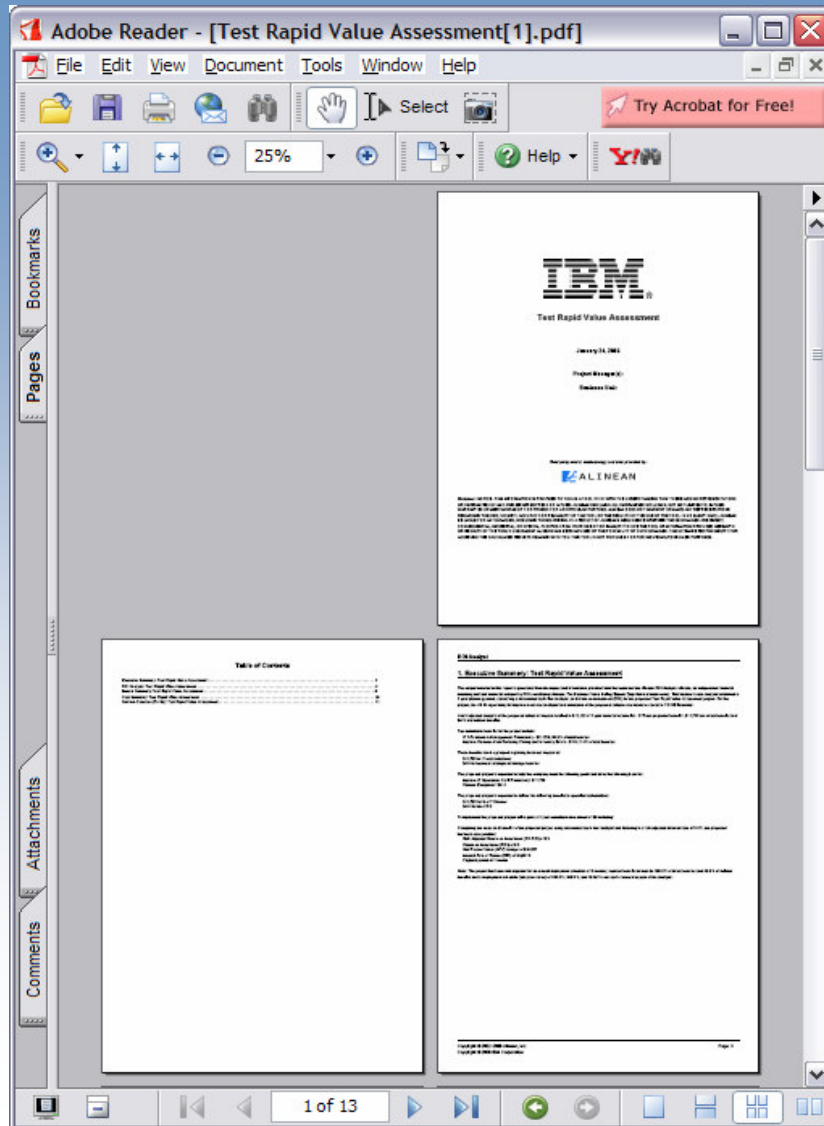
File name: ...Rapid Value Assessment.pdf
 File type: Adobe Acrobat 7.0 Document
 From: florluat01.alinean.com

Would you like to open the file or save it to your computer?

Open Save Cancel More Info

Always ask before opening this type of file

Step 7 – Customize and Present Proposal

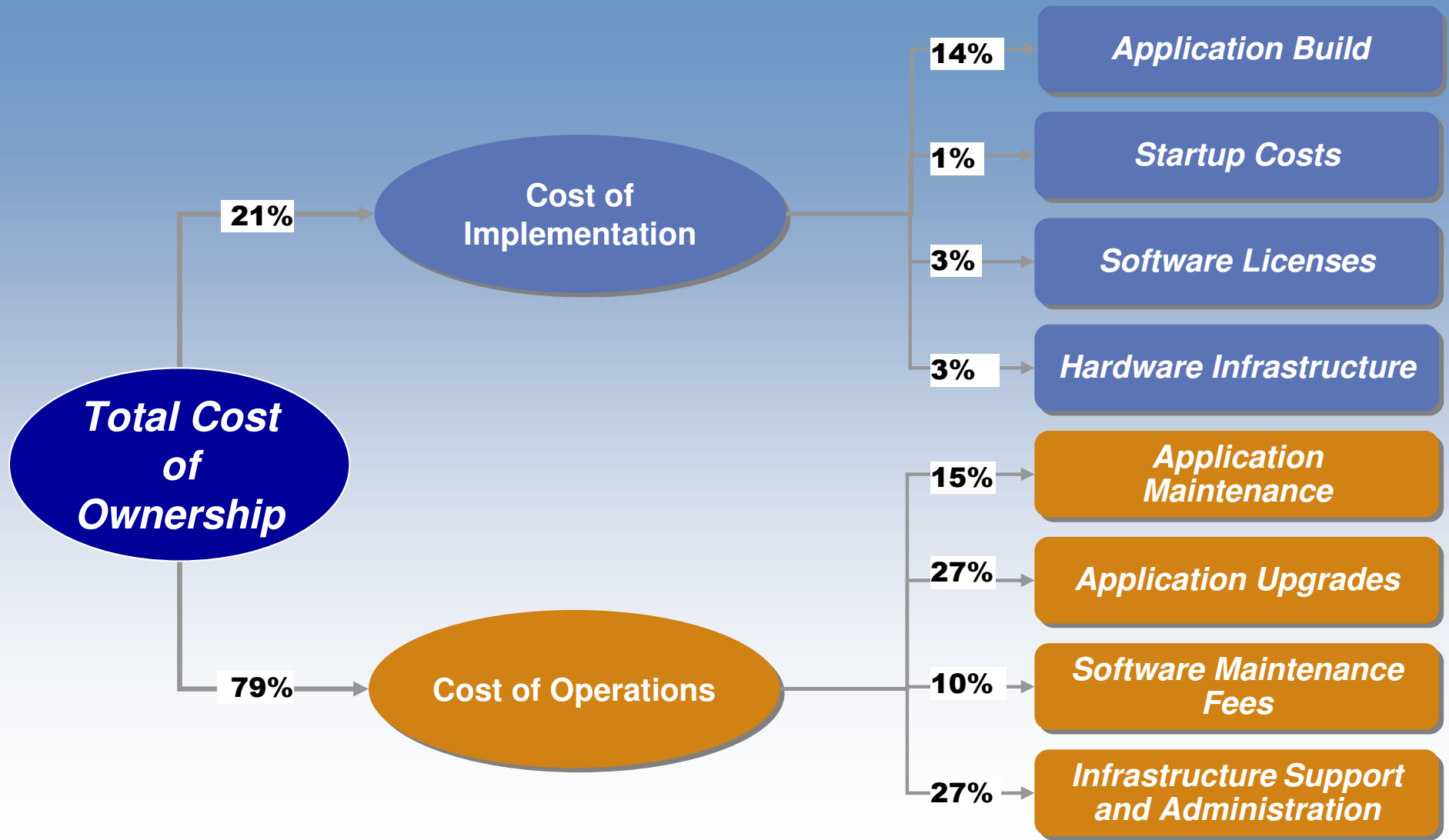


WebSphere Business Value Assessment

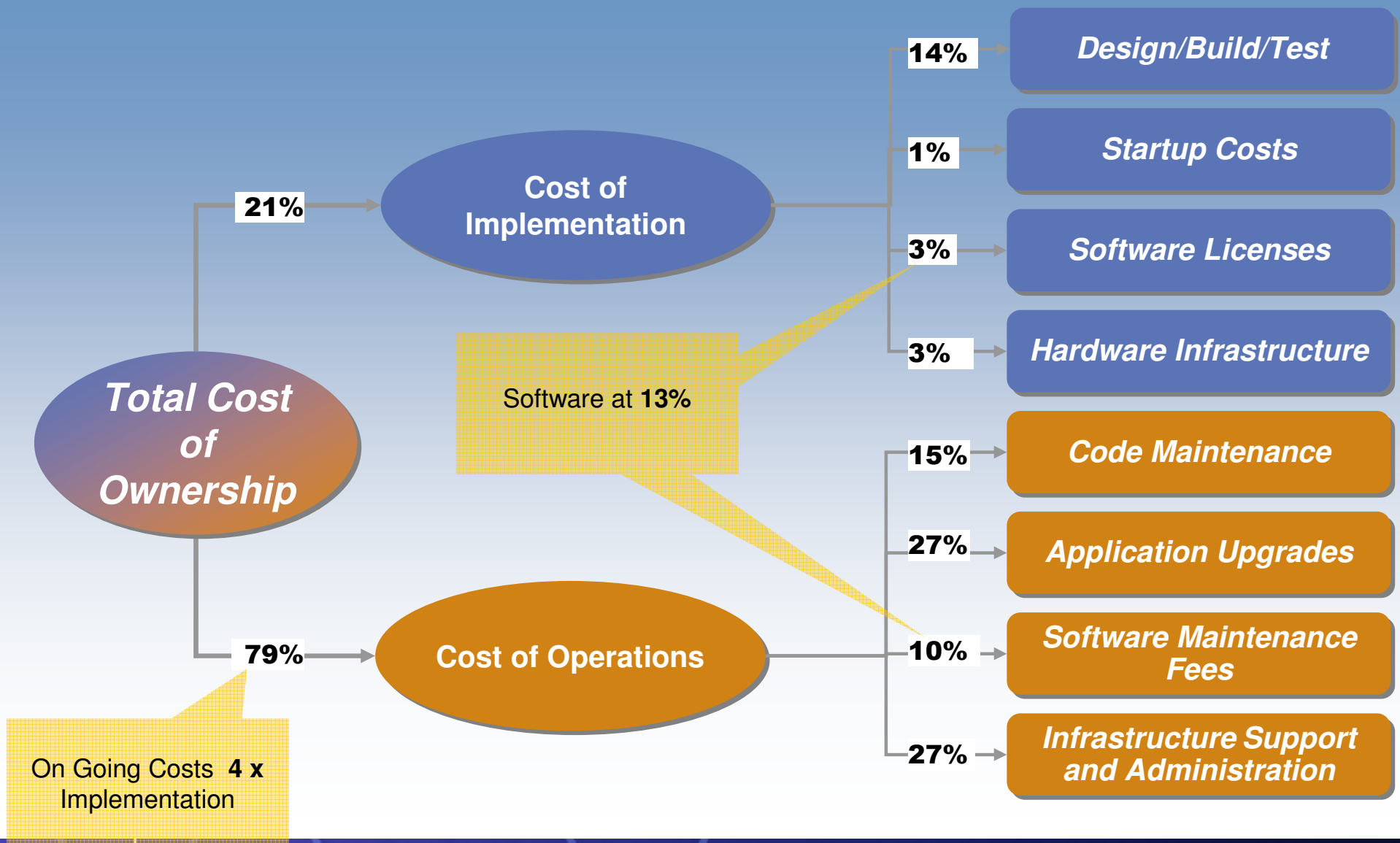
- Based on TCO
- Complex to use as it covers all integration scenarios
- Get a deep understanding of customer environment
- Based on integration matrix, provided by analysts
- Based on WebSphere & SOA
- Designed for Mid & Large Accounts

Option 1: WebSphere Process Server			Quarter									
			Duration Days									
			0	56	111	167	222	278	333	389	444	
			Period Start									
			Jan 06	Apr 06	Jul 06	Oct 06	Jan 07	Apr 07	Jul 07	Oct 07	Jan 08	
Adjustment			Factor	TCO (M\$)								
TCO (M\$)			% of Total									
Implementation Costs												
Software Acquisition	None	\$ 1,200,000	17%	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000
Hardware Acquisition	None	\$ 667,874	6%	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Staffing	None	\$ 119,705	1%	\$ 15,750	\$ 36,750	\$ 36,750	\$ 36,750	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous Costs	None	\$ 2,638	0%	\$ -300	\$ -300	\$ -300	\$ -300	\$ -300	\$ -300	\$ -300	\$ -300	\$ -300
Design/Build/Test												
Phase 1	None	\$ 3,368,013	29%	\$ 1,665,840	\$ 1,665,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2007 Rollout	None	\$ 686,463	6%	\$ -	\$ -	\$ -	\$ -	\$ 240,284	\$ 240,284	\$ 240,284	\$ -	\$ -
2008 Rollout	None	\$ 628,697	5%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,284
2009 Rollout	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2010 Rollout	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 4,988,162	40%	\$ 1,665,840	\$ 1,665,840	\$ -	\$ -	\$ 240,284	\$ 240,284	\$ 240,284	\$ -	\$ 240,284
Total Implementation Costs		\$ 7,366,620	64%									
Operations Costs												
Software Maintenance	None	\$ 1,149,441	10%	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ 200,000
Hardware Maintenance	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Application Upgrades	None	\$ 404,087	4%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Code Maintenance												
Phase 1	None	\$ 732,842	6%	\$ -	\$ -	\$ -	\$ -	\$ 65,624	\$ 65,624	\$ 65,624	\$ 65,624	\$ 65,624
2007 Rollout	None	\$ 137,937	1%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,196
2008 Rollout	None	\$ 89,033	1%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2009 Rollout	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2010 Rollout	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 959,811	8%	\$ -	\$ -	\$ -	\$ -	\$ 65,624	\$ 65,624	\$ 65,624	\$ 65,624	\$ 79,820
Total Operations Cost		\$ 4,125,810	36%									
Infrastructure Administration												
Admin 2006	None	\$ 1,812,471	14%	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240
		\$ 1,812,471	14%	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240
Total Operations Cost		\$ 4,125,810	36%									
Total WPS		\$ 11,432,430		\$ 3,335,120	\$ 1,795,120	\$ 129,290	\$ 129,290	\$ 1,028,448	\$ 388,448	\$ 388,448	\$ 185,164	\$ 1,133,644

TCO Analysis for 5 Years

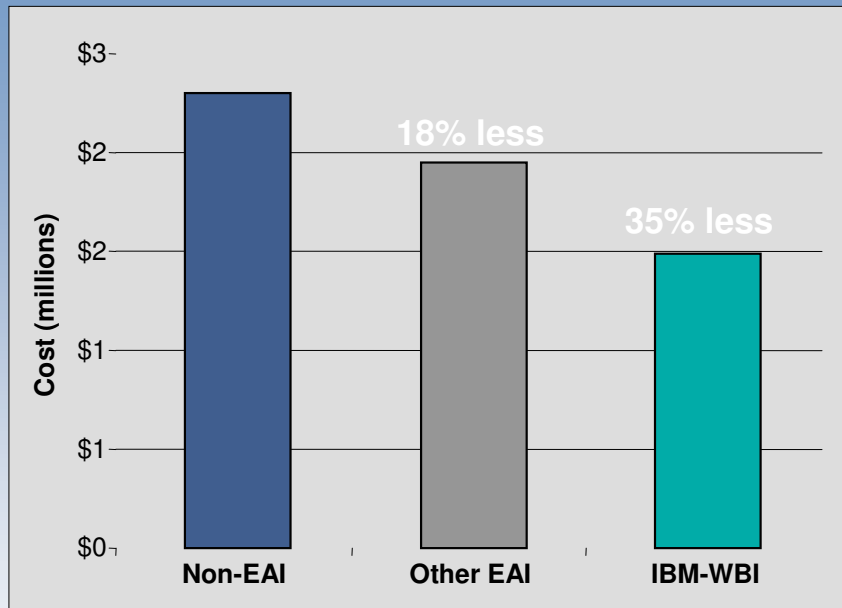


Total Cost of Ownership – Benchmarks COTs Environment

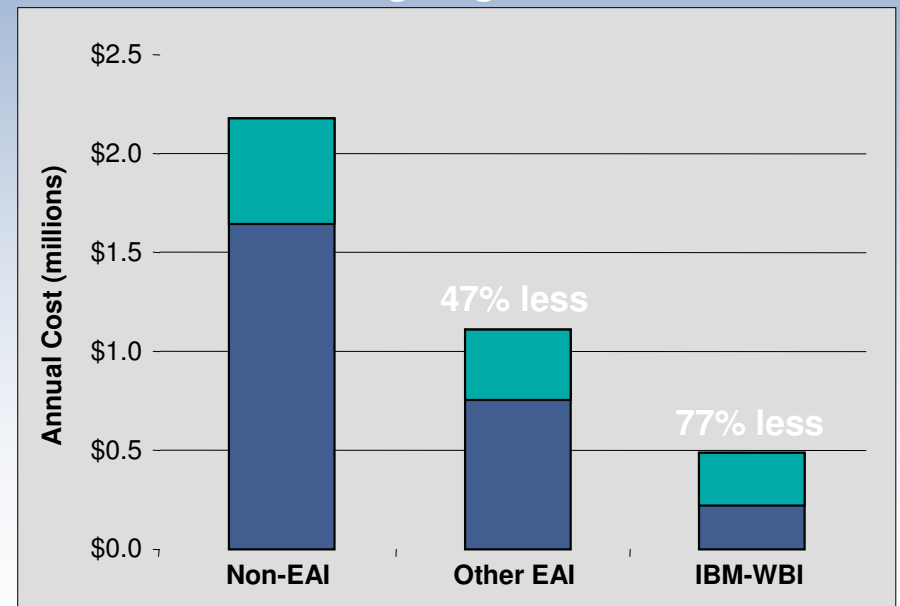


Demonstrate cost savings with TCO BVA

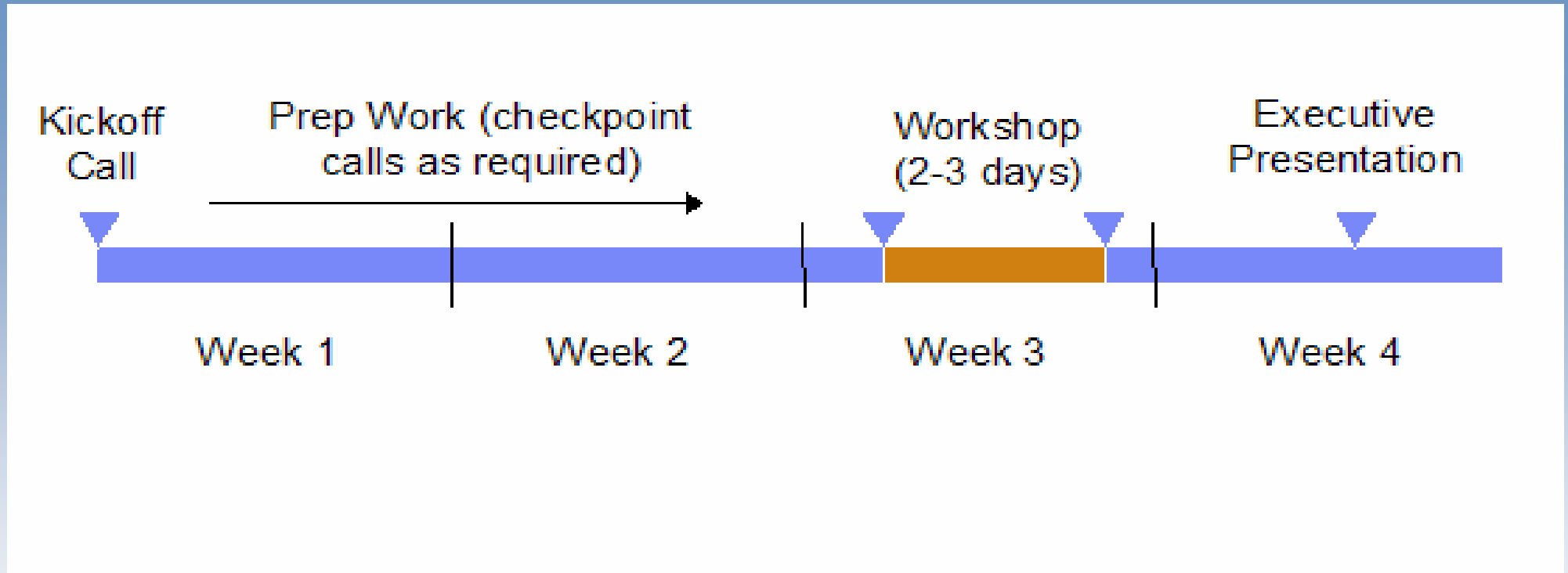
Cost to Build—Includes Software



Ongoing Costs



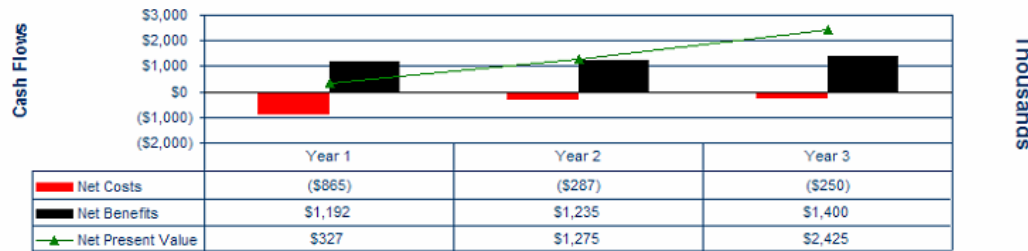
Typical Value Assessment Engagement Timeline



WebSphere Value Assessment tools are tuned and tailored to meet customer's requirements

The ROI for Phase 3 shows a positive 3-yr positive NPV of \$2.4M with a payback period of 9 months – *P&L Basis*

Benefit Forecast Net Cash Flow Summary



Cash Flow Summary - Probable Scenario

<i>in '000s</i>	Year 1	Year 2	Year 3	TOTAL
Net Benefits	\$1,192	\$1,235	\$1,400	\$3,826
Net Costs	(\$865)	(\$287)	(\$250)	(\$1,401)
Net Cash Flow	\$327	\$948	\$1,150	\$2,425

FINANCIAL METRICS	1-YEAR	2-YEAR	3-YEAR
Net Present Value (NPV)	\$327	\$1,275	\$2,425
Return on Investment (ROI)	138%	211%	273%
Payback Period (in months)	8.71		

al Contact

Operations

Cumulative 3-Yr Benefits

	Probable	Aggressive
0	\$1,856,610	\$2,261,130
8	\$1,720,083	\$2,574,779
0	\$1,511,168	\$2,207,805
0	\$282,587	\$371,523
5	\$128,610	\$192,915
0	\$599,400	\$999,000
0	\$70,875	\$121,500
5	\$59,063	\$118,125
5	\$35,438	\$70,875
3	\$6,263,833	\$8,917,651
0	\$56,250	\$112,500
4	\$430,971	\$838,856
7	\$6,751,053	\$9,869,008

Labor C

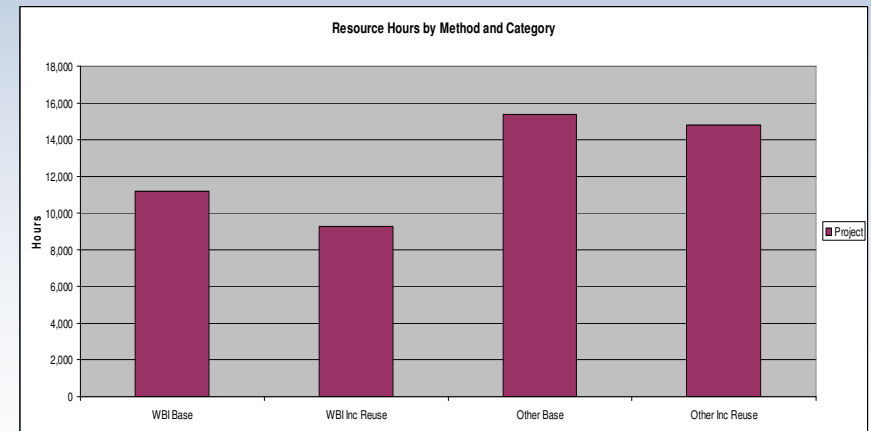
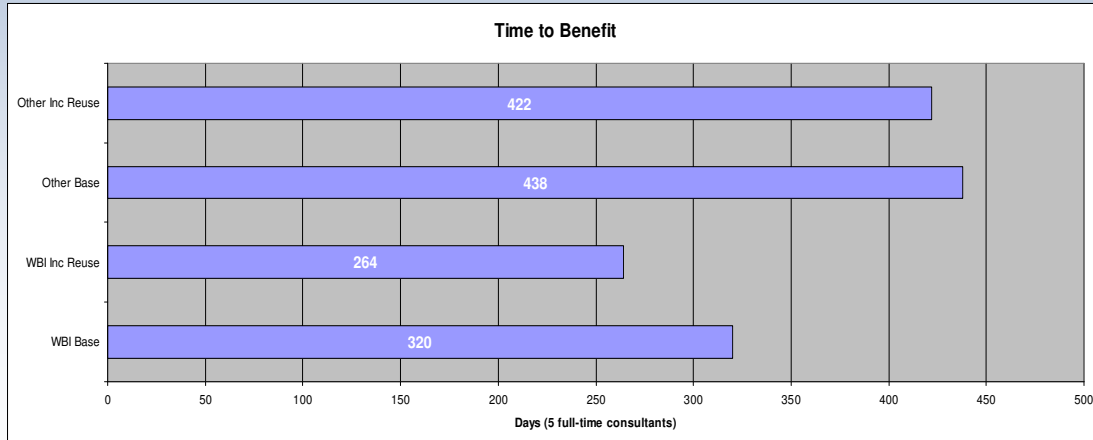
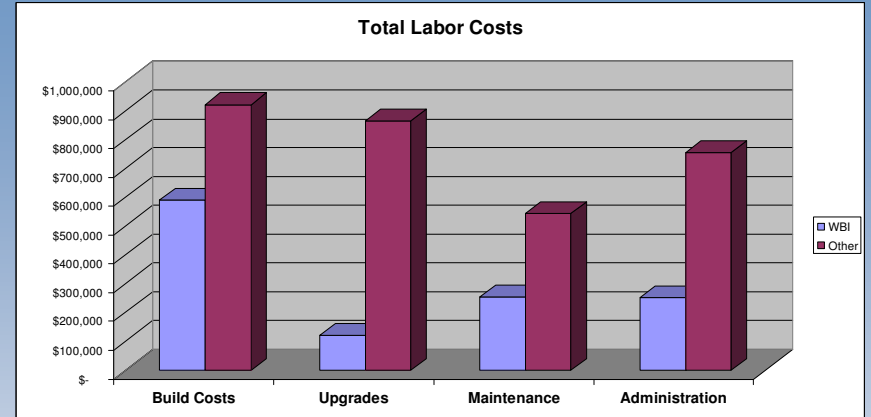
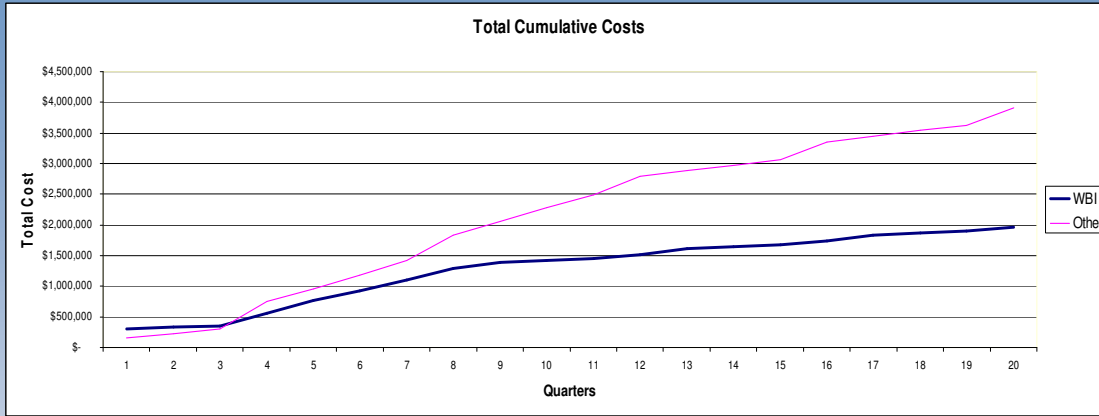
Business Case Result – Option 1

Option 1: WebSphere Process Server				Quarter	1	2	3	4	5	6	7	8	9		
				Duration Days:	0	56	111	167	222	278	333	389	444		
				Period Start:	Jän.06	Apr.06	Jul.06	Okt.06	Jän.07	Apr.07	Jul.07	Okt.07	Jän.08		
Implementation Costs				Adjustment Factor ▼	TCO (NPV)	% of Total									
<u>Software Acquisition</u>				None	\$ 1,928,251	17%	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	
<u>Hardware Acquisition</u>				None	\$ 657,974	6%	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Startup</u>				None	\$ 119,705	1%	\$ 15,750	\$ 35,750	\$ 35,750	\$ 35,750	\$ -	\$ -	\$ -	\$ -	
<u>Miscellaneous Costs</u>				None	\$ 2,538	0%	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	
<u>Design/Build/Test</u>															
Phase 1				None	\$ 3,306,013	29%	\$ 1,665,840	\$ 1,665,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2007 Rollout				None	\$ 666,443	6%	\$ -	\$ -	\$ -	\$ -	\$ 240,284	\$ 240,284	\$ 240,284	\$ -	
2008 Rollout				None	\$ 625,697	5%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,284	
2009 Rollout				None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2010 Rollout				None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
					\$ 4,598,152	40%	\$ 1,665,840	\$ 1,665,840	\$ -	\$ -	\$ 240,284	\$ 240,284	\$ 240,284	\$ -	
Total Implementation Costs:					\$ 7,306,620	64%									
Operations Costs															
<u>Software Maintenance</u>				None	\$ 1,149,441	10%	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ 320,000
<u>Hardware Maintenance</u>				None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Application Upgrade</u>				None	\$ 404,087	4%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Code Maintenance</u>															
Phase 1				None	\$ 732,842	6%	\$ -	\$ -	\$ -	\$ -	\$ 65,624	\$ 65,624	\$ 65,624	\$ 65,624	
2007 Rollout				None	\$ 137,937	1%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,196	
2008 Rollout				None	\$ 89,033	1%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2009 Rollout				None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2010 Rollout				None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
					\$ 959,811	8%	\$ -	\$ -	\$ -	\$ -	\$ 65,624	\$ 65,624	\$ 65,624	\$ 65,624	
Infrastructure Administration															
Admin 2006				None	\$ 1,612,471	14%	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	
					\$ 1,612,471	14%	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	\$ 93,240	
Total Operations Cost:					\$ 4,125,810	36%									
Total: WPS					\$ 11,432,430		\$ 3,335,130	\$ 1,795,130	\$ 129,290	\$ 129,290	\$ 1,039,448	\$ 399,448	\$ 399,448	\$ 159,164	\$ 1,133,644

Business Case Result – Option 2

Option 2: Existing Environment				Quarter	1	2	3	4	5	6	7	8	9	
				Duration Days:	0	56	111	167	222	278	333	389	444	
				Period Start:	Jän.06	Apr.06	Jul.06	Okt.06	Jän.07	Apr.07	Jul.07	Okt.07	Jän.08	
Implementation Costs	Adjustment Factor ▼	TCO (NPV)	% of Total											
<u>Software Acquisition</u>	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400.000	
<u>Hardware Acquisition</u>	None	\$ 701.839	5%	\$ 384.000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Startup</u>	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Miscellaneous Costs</u>	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	
<u>Design/Build/Test</u>														
Phase 1	None	\$ 5.255.565	37%	\$ 2.648.184	\$ 2.648.184	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2007 Rollout	None	\$ 1.103.823	8%	\$ -	\$ -	\$ -	\$ -	\$ 397.980	\$ 397.980	\$ 397.980	\$ -	\$ -	\$ -	
2008 Rollout	None	\$ 1.036.335	7%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240.284	
2009 Rollout	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2010 Rollout	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		\$ 7.395.723	51%	\$ 2.648.184	\$ 2.648.184	\$ -	\$ -	\$ 397.980	\$ 397.980	\$ 397.980	\$ -	\$ -	\$ 240.284	
Total Implementation Costs:		\$ 8.097.562	56%											
Operations Costs														
<u>Software Maintenance</u>	None	\$ 424.850	3%	\$ 96.000	\$ -	\$ -	\$ -	\$ 96.000	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Hardware Maintenance</u>	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 320.000	
<u>Application Upgrade</u>	None	\$ 1.198.162	8%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Code Maintenance</u>														
Phase 1	None	\$ 2.094.645	15%	\$ -	\$ -	\$ -	\$ -	\$ 156.481	\$ 156.481	\$ 156.481	\$ 156.481	\$ 156.481	\$ -	
2007 Rollout	None	\$ 342.821	2%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65.624	
2008 Rollout	None	\$ 221.277	2%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14.196	
2009 Rollout	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2010 Rollout	None	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		\$ 2.658.743	18%	\$ -	\$ -	\$ -	\$ -	\$ 156.481	\$ 156.481	\$ 156.481	\$ 156.481	\$ 156.481	\$ -	
														\$ 79.820
Infrastructure Administration														
Admin 2006	None	\$ 2.015.589	14%	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	
		\$ 2.015.589	14%	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 116.550	\$ 93.240	
														\$ 93.240
Total Operations Cost:		\$ 6.297.344	44%											
Total: Exist		\$ 14.394.906		\$ 3.244.734	\$ 2.764.734	\$ 116.550	\$ 116.550	\$ 767.011	\$ 671.011	\$ 671.011	\$ 671.011	\$ 273.031	\$ 1.133.644	
Savings														
Exist vs. WPS	\$ 2.962.476	\$ (90.396)	\$ 969.604	\$ (12.740)	\$ (12.740)	\$ (272.437)	\$ 271.563	\$ 271.563	\$ 113.867					
% Difference	25,9%	-2,7%	54,0%	-9,9%	-9,9%	-26,2%	68,0%	68,0%	71,5%					

TCO Results



Savings with WebSphere Process Server at a Government Agency

- Project Scope: **1 project, 160 integration scenarios**
- WebSphere Software Proposed: **WebSphere Business Modeler, Integration Developer, WebSphere ESB, WebSphere Process Server**
- Analysis Duration: **Five years**
- Alternative Solution: **Point to Point**
- Estimated Savings in Development Cost: **60%**
- Estimated Savings in Total Cost of Ownership: **61%**
- Breakeven Period: **24 months**

Savings with WebSphere Process Server at a Leading Credit Card Company

- Project Scope: **1 project, 28 integration scenarios**
- WebSphere Software Proposed: **WebSphere Integration Developer, WebSphere ESB, WebSphere Process Server**
- Analysis Duration: **Three years**
- Alternative Solution: **Point to Point**
- Estimated Savings in Development Cost: **71%**
- Estimated Savings in Total Cost of Ownership: **46%**
- Breakeven Period: **8 months**

Savings with WebSphere Process Server at large Financial Institution

- Project Scope: **7 projects, 277 integration scenarios**
- WebSphere Software Proposed: **WebSphere Integration Developer, WebSphere Process Server**
- Analysis Duration: **Five years**
- Alternative Solution: **webMethods**
- Estimated Savings in Development Cost: **28%**
- Estimated Savings in Total Cost of Ownership: **29%**
- Breakeven Period: **18 months**

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Leverage Business Processes: IBM SOA Business Catalog

Live with over 300 Components, Models, Extensions, and Services

Live June 13th



Banking



- 300+ Business Processes
- 1600 Activities

Insurance



- 200+ Business Processes
- 700 Activities

Cross Industry

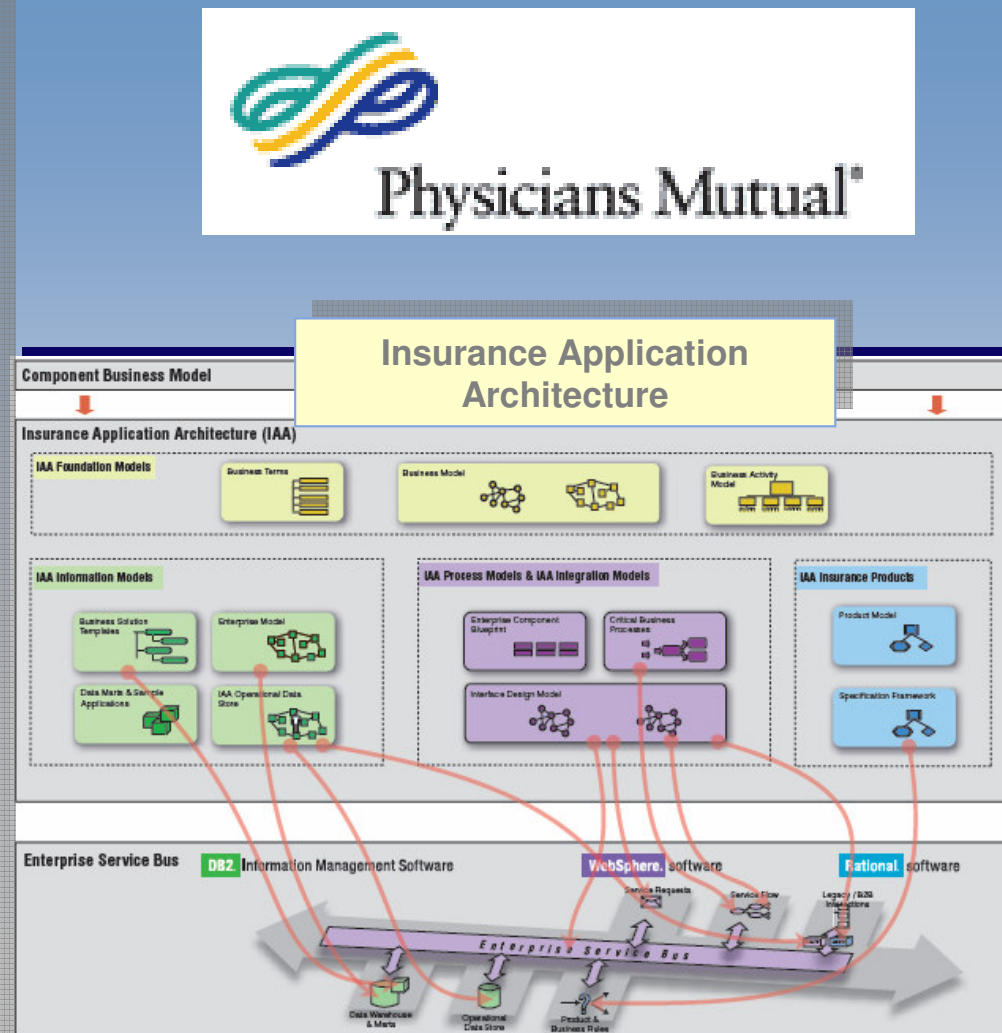


- Over 100 WebSphere Adapters and Pack
- Over 50 IBM Portlets
- Rational Patterns and Plug-ins
- SWG, GTS, and GBS SOA Services

ibm.com/soa/soabusinesscatalog

Physicians Mutual uses IBM Insurance Application Architecture Models and BPM w/ SOA Software to optimize Insurance Processes

- 104 years of Individual Health and Life products
- Customer-centric business model is driving change:
 - New products and distribution
 - Need for agility and flexibility
 - Need to reduce operating costs
- “Greenfield” project kicked off in 2004
 - Business processes were built in silos
 - All processes across the corporation were analyzed
 - Top six processes targeted for improvement
 - IAA Models Purchased
- WebSphere Business Modeler, along with the IAA process models deliver:
 - Quickly built best practice process models
 - Risk reduction
 - Rapid deployment
 - Minimize dependence on ISVs



Reduce Costs & Optimize Business Processes with BPM on SOA

Vision:

A leading global financial institution needed to re-engineer trust services processes and integrate an array of systems and applications in support of the processes

Business Challenge:

Needed to accommodate growing channels and integrate IT platforms from acquired businesses

Action Taken:

- Transform existing infrastructure to SOA
- BPM solution to deliver information to several channels from a single interface



WACHOVIA

Business Benefits:

Account Opening Process

- **\$6 Million** Initial Savings
- Account Open process reduced from over 6 months to 6 weeks
- Process activities **reduced from 300 to 120**, 31 of which were automated
- Fee Income collection increased 10X

Annuity Quality Control Process

- \$1.2 Million Initial Savings
- **Automated 80%** of their activities
- Added visibility to the process mgmt
- 70% reduction in personnel costs

Delaware Electric – Adopting BPM on SOA for business flexibility

Agile Processes: make changes on demand



Business Challenge

- Were losing profits and market share because customer satisfaction was poor due to slow, inflexible business processes
- Data was fragmented and applications were in silos

Action Taken

- Integrated 27 disparate legacy systems using SCA based process flows
- Implemented a standards based development environment to reuse assets

Benefits

- Improved customer satisfaction using paperless interactions resulting in faster transactions and responses
- Open exchange of information to improve customer service representative access to information
- Reduce cost and leverage investment in technology.

Harley Davidson creates an innovative solution to align production with demand

- Financial processes were **optimized and automated** with production
- Competitive leasing **options** were made available to customers
- Assets to create new processes were reused to **reduce cost**
- New processes were deployed **quickly** to avoid lost revenue opportunities



“In addition to the obvious time and cost savings that an SOA can help deliver, we’ll be able to improve the customer experience and dealership profitability through more targeted marketing strategies that are based on customer and business needs.”

Jim Haney, CIO, Harley-Davidson

2005 WebSphere Value Based Selling Wins





Thank You.