

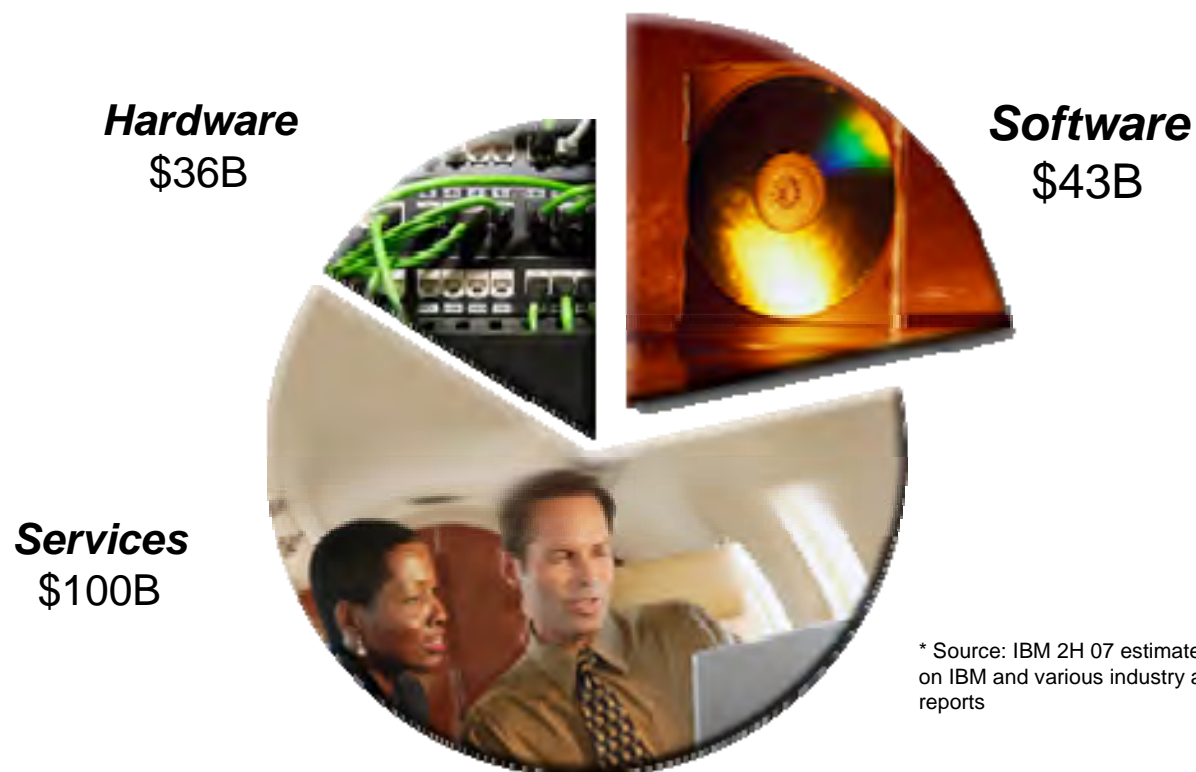
Information Management: State of the Industry & IBM Strategy

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The Information Management Market

\$179 Billion in 2008*
8% CAGR



* Source: IBM 2H 07 estimate based on IBM and various industry analyst reports

***Vendor Consolidation, Information Trust & Consumability Issues,
Increasing Users & Business Requirements***



Information Management Software

Expanding Beyond Core Databases to Create Value

BI & Performance Management

\$8.0B; 7% CGR

- Pending Cognos Acquisition

Content \$7.9B; 9.3% CGR

Leader and Growing Faster

- ECM Infrastructure
- Convert Paper Processes
- Take the Cost Out of Compliance



Content-driven process shortens collection period by 15 days

Information \$4.4B; 7.9% CGR

Leader and Growing Faster

- Fast Track Information
- Multi-form Master Data



Single view of profitability shared by 20,000 users



Unified view of clients feeds over 50 applications



*16X the applications;
No new DBAs*

Data \$23.0B; 5.0%CGR

#2 and Growing Faster

- Channels & Partners Key
– e.g. SAP
- Viper 500
- Dynamic Warehousing



*Compression saves \$2M;
\$500K annually*

Opportunity Estimates Based on 2H07 GMV; Software Revenues: 2008; CGR 2008 – 2011; Growth is '06-vs. '07 Forecast; Market Position and Share Claims Based on Published IDC, Gartner, Forrester Reports, 2006 & 2007; CM opportunity does not include some elements of the market addressed by other SWG divisions.



Information Management Strategic Trends

Business

- Information volume, quality, variety, latency, and security become CFO/CEO level concerns
- Business user demands for in context real-time information access become pervasive
- Business intelligence gives way to guided decisioning for users and processes
- Governance, Risk and Compliance driving the need to better understand and manage information assets
- SaaS climbs to 15%+ of IM related license revenues
- Partners become increasingly important for their industry expertise and ability to deliver
- Decreasing trust of information by the business (growing information quality issues)

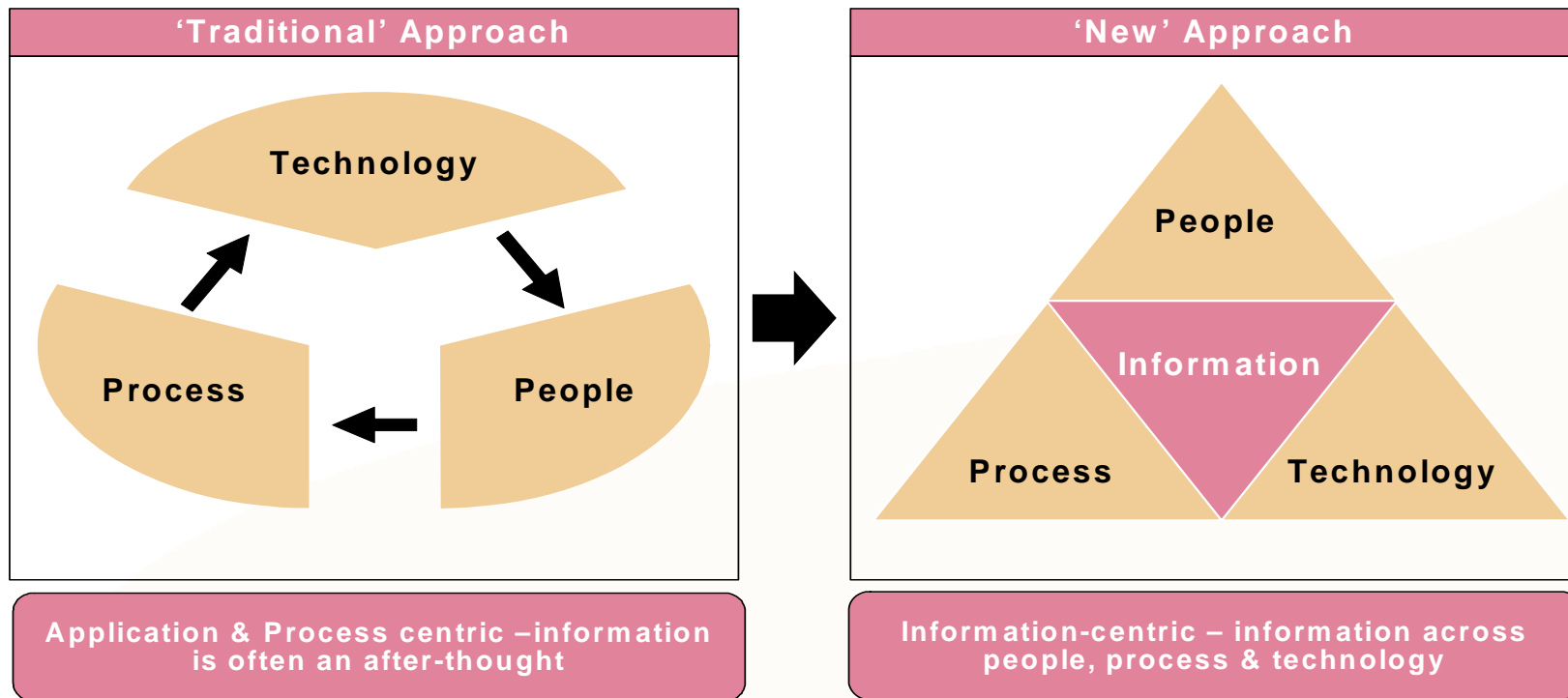
Technology

- SOA and IM are recognized as inextricably linked and IaaS a major technique
- BI & BPM set to converge
- Search becomes a more consumable front end to BI and provides better access to information
- Visualization technology becomes important to help business users understand and collaborate on growing volumes of information
- Web 2.0 provides new ways to leverage enterprise information in situational applications
- Standards-based specialty servers and appliances help stem consumability
- Good enough technologies (eg. BCS - Sharepoint) and open source (eg. MySQL, Alfresco, etc.) go mainstream



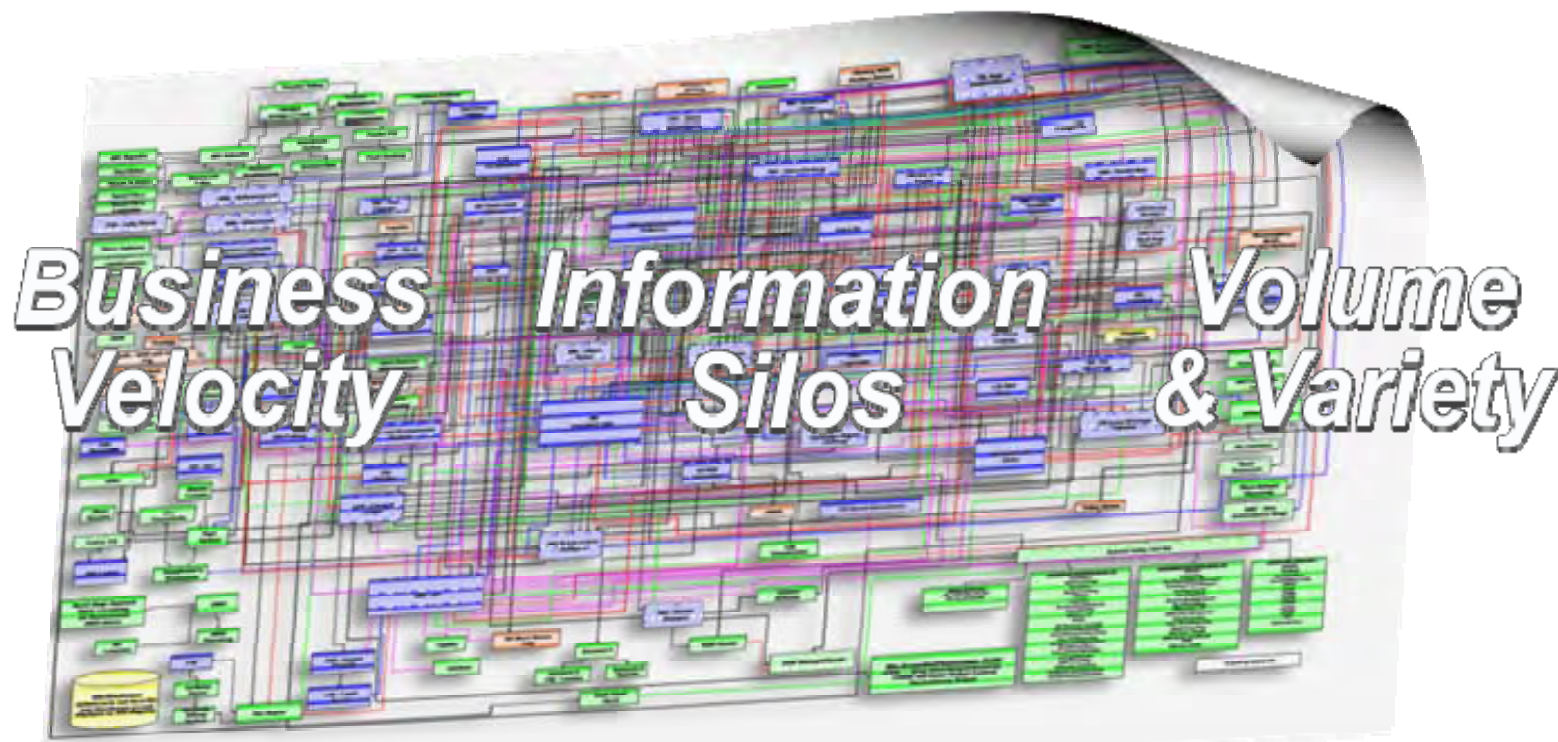
We Are Not The Only Ones Seeing This . . .

These businesses will put exploiting information at the heart of the way they define and do business



Businesses that don't adopt the new approach, will find themselves becoming increasingly less competitive.

But How Do You Deal With What We All Have Built?



*By the year 2010, the codified information base of the world is expected to double every 11 hours.***

Lost Time

Reduced Service

**IBM Global Innovation Outlook, 2006

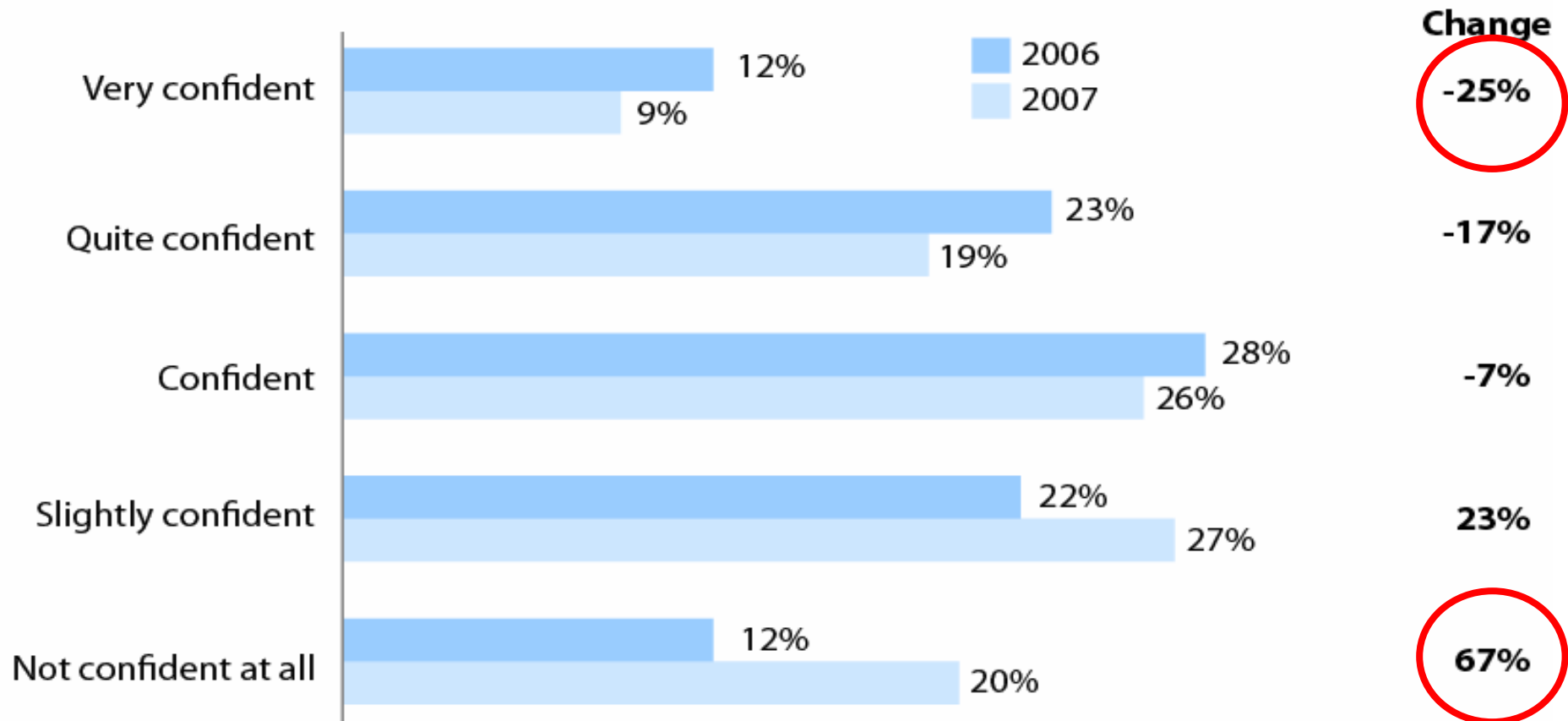
Increased Costs

Lost Revenue



But Can You Trust Your Information?

“How confident are you that, if challenged, your organization could demonstrate that your electronic information is accurate, accessible, and trustworthy?”



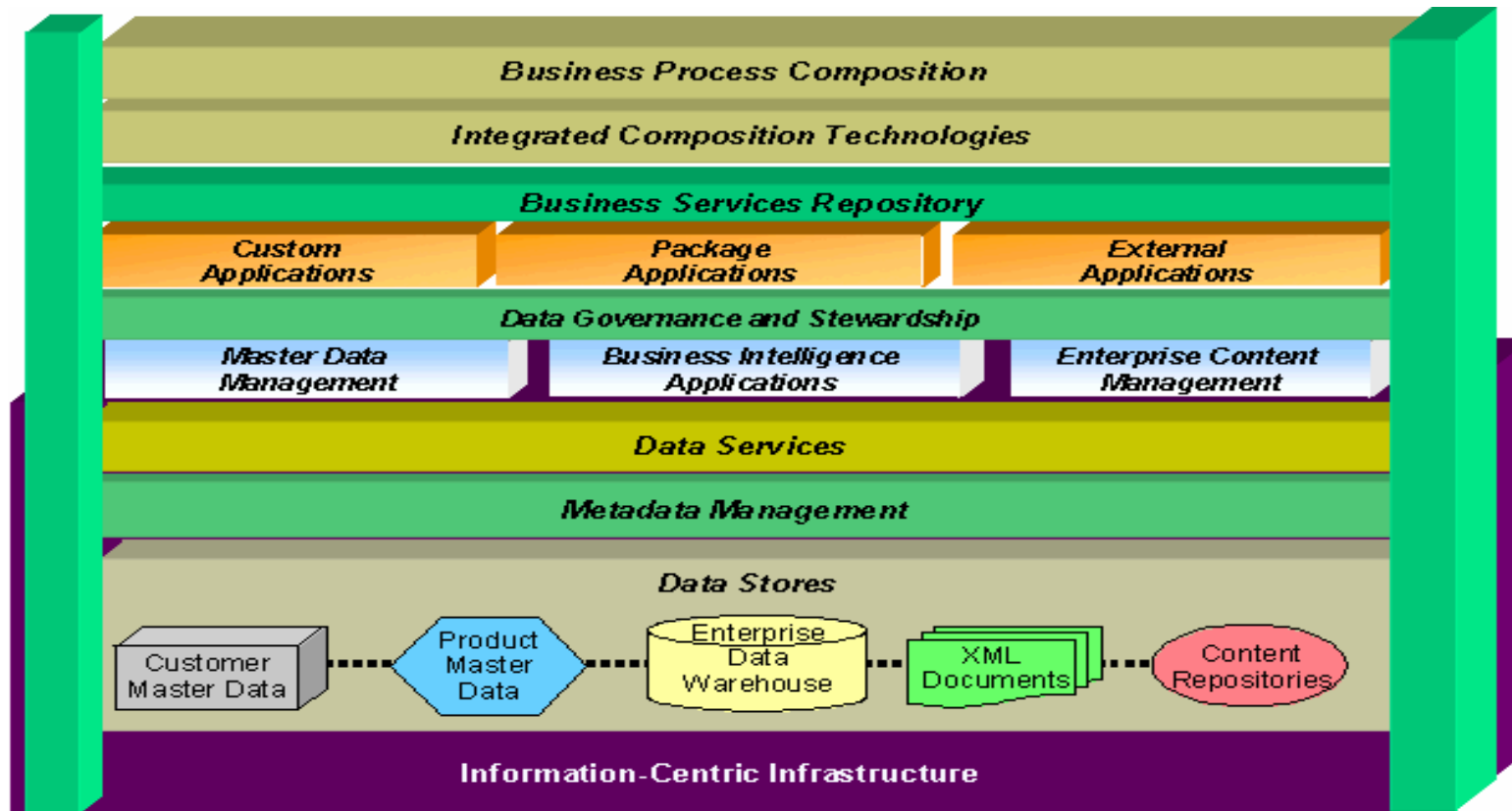
Base: 1,214 respondents from small, medium-size, and large businesses worldwide (percentages may not total 100 due to rounding)

Source: AIIM, “2007 State Of The ECM Industry” survey, April 17, 2007



Emergence Of Information Infrastructure: Gartner

The Information-Centric Infrastructure Within the Context of EIM

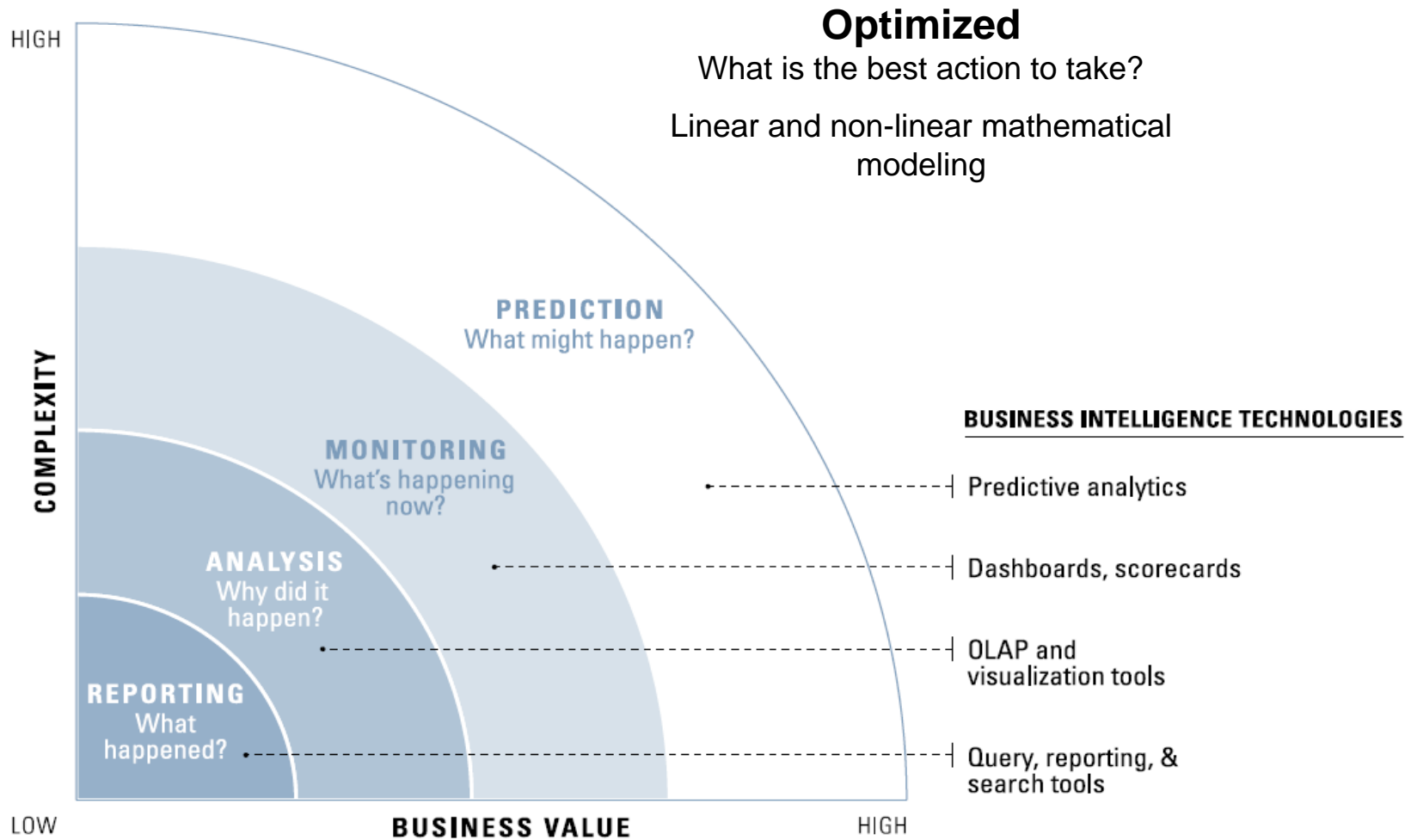


“...SOA will force organizations to implement an information architecture & infrastructure, which will include a common data services layer capable of supporting all producers & consumers with timely, actionable, consistent information for near-real-time, even-driven processing...”

Gartner, Establishing an Agile Information Architecture, November, 2007



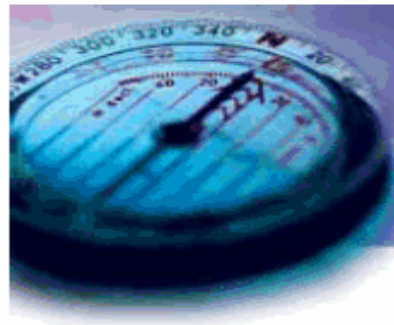
What's Next: TDWI



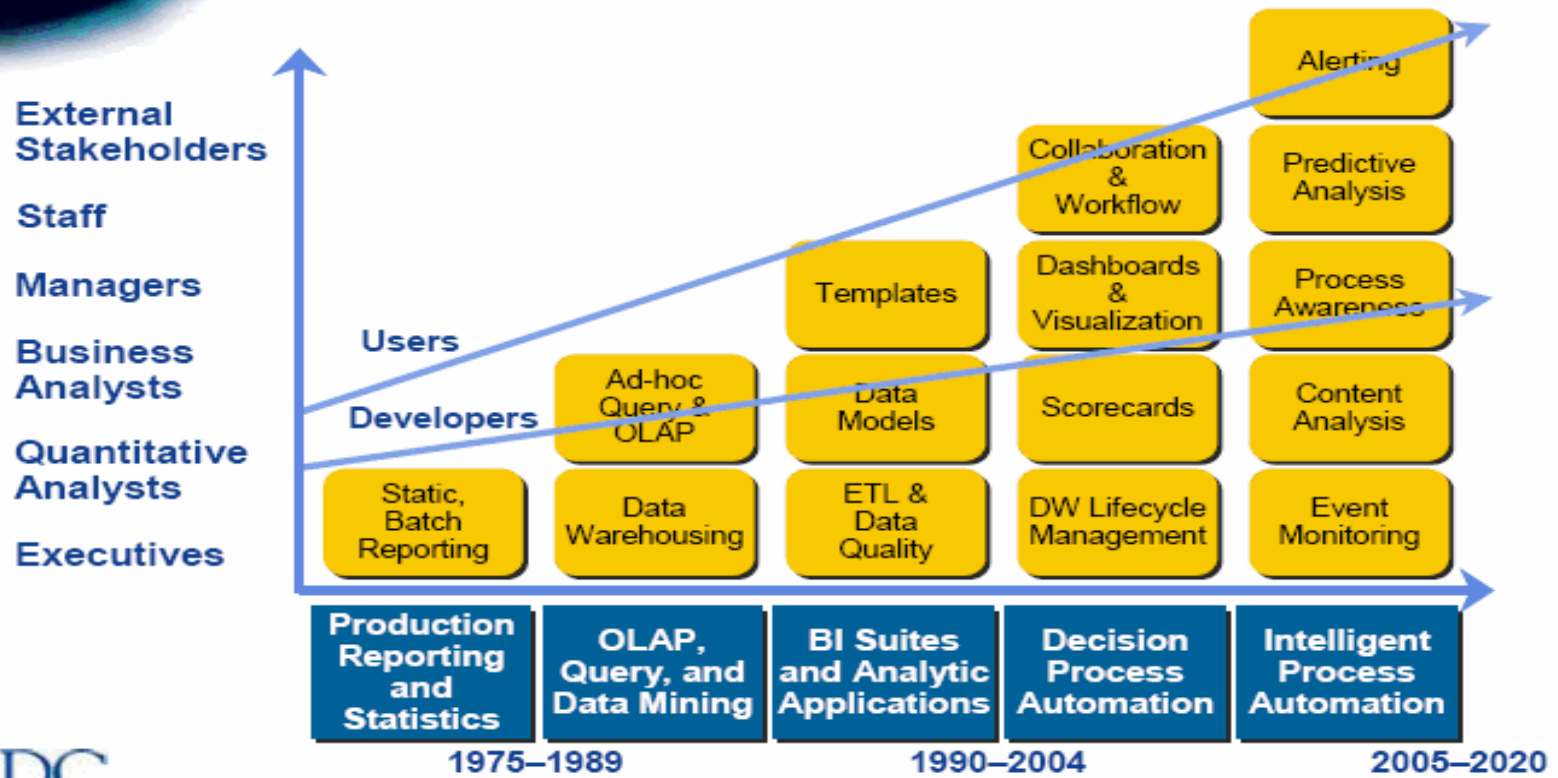
TDWI: Predictive Analytics, Wayne W. Eckerson, 1Q 2007



What' Next: IDC



Market Driver #1: All Stakeholders



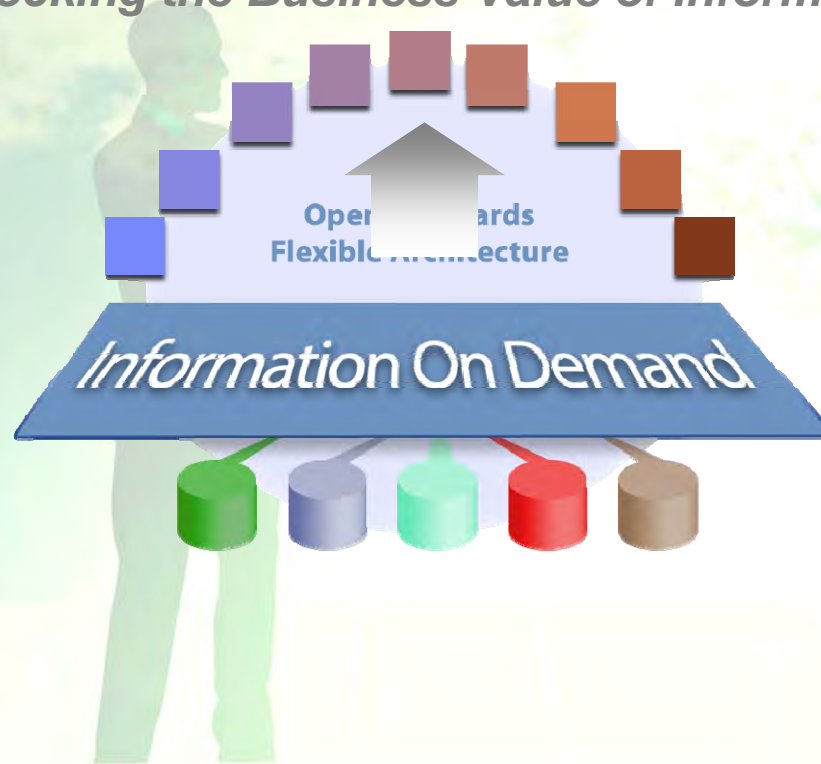
Information Management: The Five Year Outlook

- ❑ There will be a lot more information to deal with and organizations not preparing for that now will find it increasingly difficult to compete
- ❑ IM vendors will continue to converge
- ❑ Content and the Web will become a first class citizen in data integration efforts
- ❑ Advanced analytics, rules/optimization engines, BPM, and information infrastructure will increasingly converge and help drive the next generation of organizational efficiency gains
- ❑ Vendors will attempt to respond with complete platforms



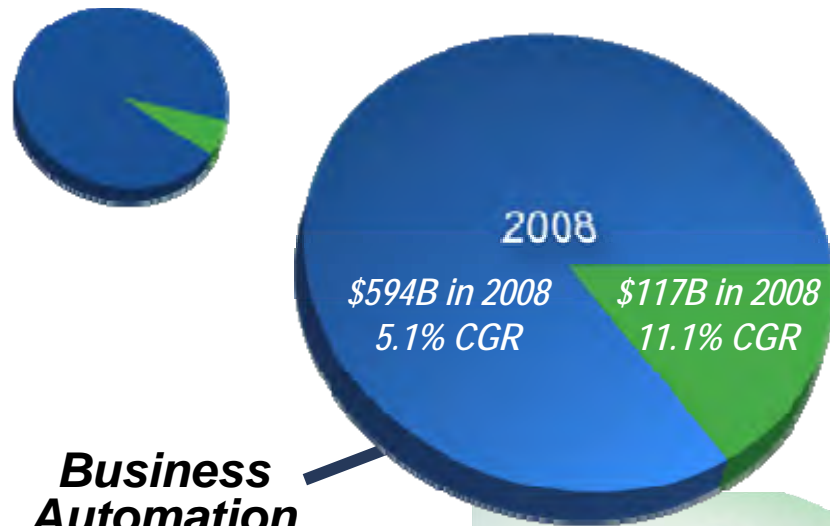
IBM Information On Demand

Unlocking the Business Value of Information



New Initiatives Increasingly Focused on Optimization

Organizations Striving for Competitive Advantage



*Business Optimization Growth
2X Times Faster
than Business Automation*

Business Optimization

Competitive Advantage

Financial Risk Insight Dynamic Demand Planning Customer Profitability

ERP & Financials Supply Chain Management Call Center Applications

Faster Processing, Reduced Costs

Information Agenda

Application Agenda



Information On Demand is Delivering Competitive Advantage Now!

Integrated View of
Customer Information



\$1 million cost reduction for each
additional business unit and application

Accurate People Identification
for Risk Management



Significantly increased accuracy of
name matching improves security

Information Access for
Everyone



Improved provider and customer
satisfaction through self-service

Creating a 360° View
of the Customer



True view of customer creates improved
satisfaction and new sales opportunities

Simplified Product Data for
Business Process Innovation



Dramatically improved supplier
relationships by gaining control over
disparate product information



How Do You Unlock the Business Value of Information for Competitive Advantage?

Business Optimization



Automation



Information On Demand with Cognos

Unlocking the Business Value of Information for Competitive Advantage

Optimization

Customer & Product Profitability Financial Risk Insight Workforce Optimization Dynamic Supply Chain Multi-Channel Marketing

Business Optimization

Better Business Outcomes



End-to-end Capabilities

Automation



Leverage information to better understand and optimize business performance



Establish accurate, trusted information for a single version of the truth, managed over time

Flexible Architecture for Leveraging Existing Investments



An efficient and solid foundation for managing data and content over its lifecycle

Other Information & Application Sources



Information On Demand End-to-End Capabilities

Optimization

Customer & Product Profitability Financial Risk Insight Workforce Optimization Dynamic Supply Chain Multi-Channel Marketing
Business Optimization



Flexible Architecture for Leveraging Existing Investments



Other Information & Application Sources

IBM Offerings

Industry Models, Blueprints & Frameworks

*IBM Cognos 8 BI
IBM Cognos 8 Planning
IBM Cognos TM1*

*IBM InfoSphere Warehouse
IBM InfoSphere MDM Server
IBM Information Server*

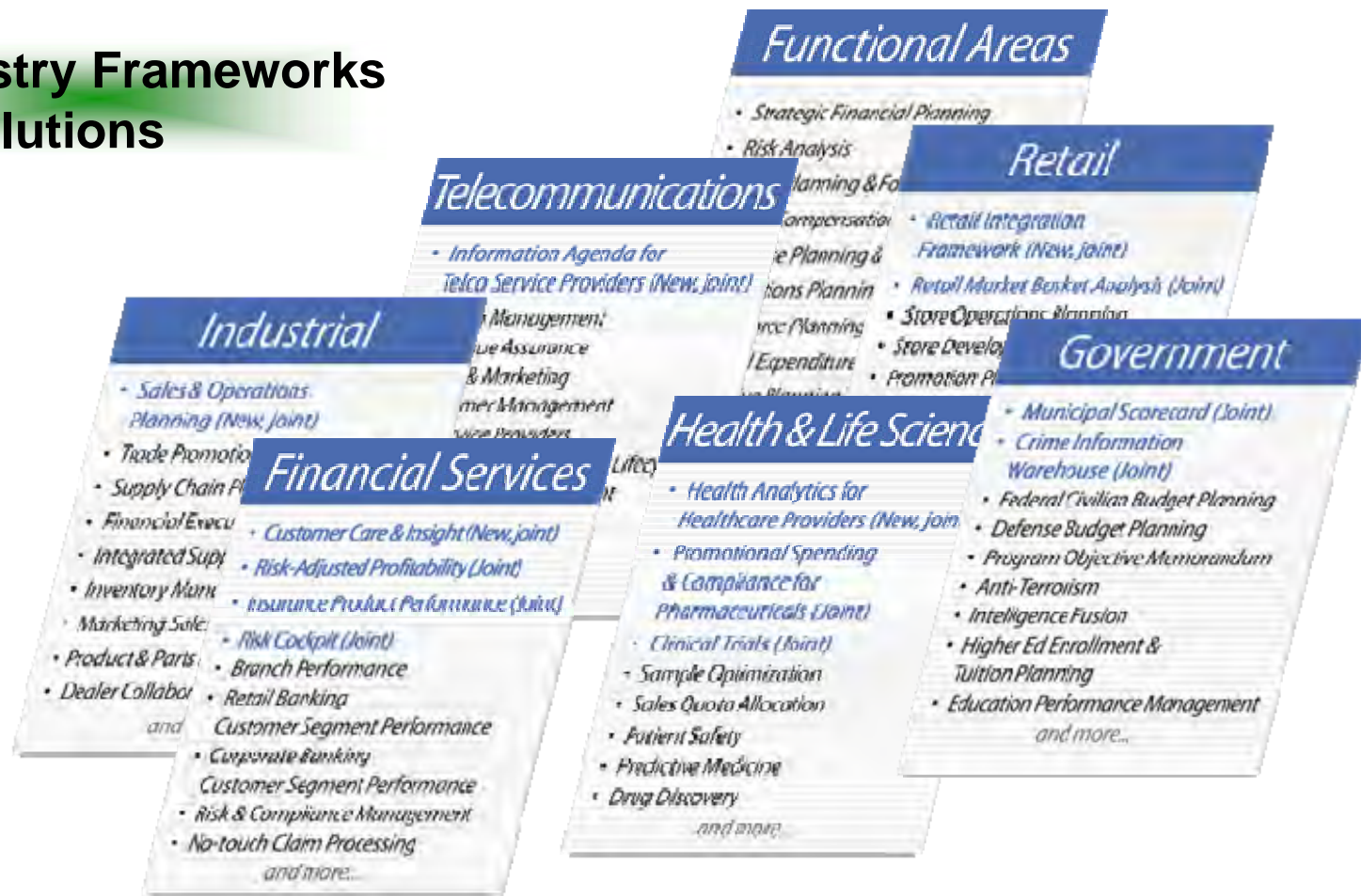
*DB2, IMS, Informix, Optim
IBM Content Manager,
IBM FileNet*



Information On Demand

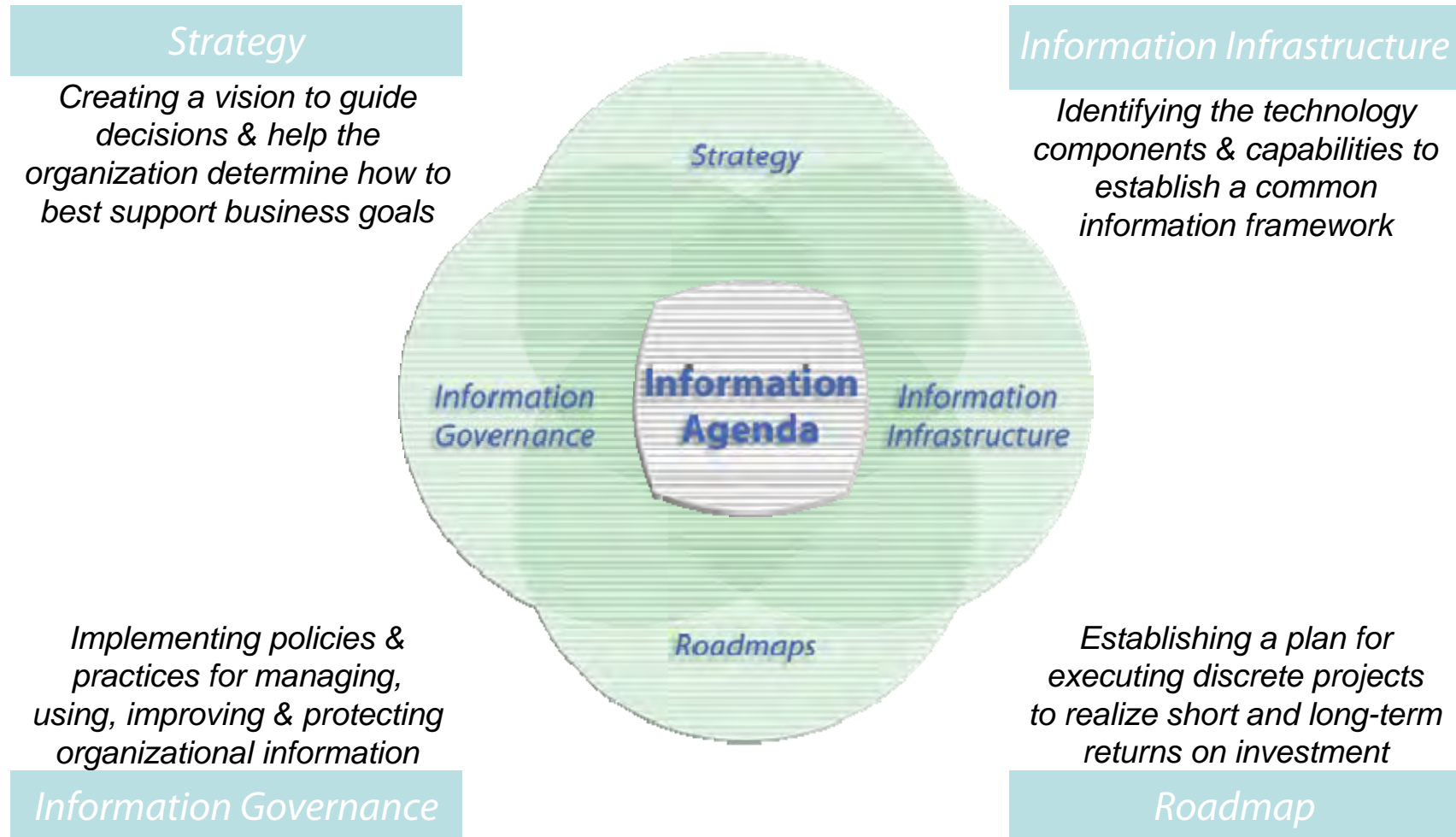
Industry Frameworks & Solutions Accelerate Time to Value

- 6 Industry Frameworks
- 70+ Solutions



Organizations Must Create an Information Agenda

An approach for unlocking the business value of information



Can you Trust your Information?

Information about clients and products is fragmented across dozens of applications. We don't have a complete 'view of the truth,' so it's difficult to deliver on strategic initiatives.



Business Triggers

- Poor customer satisfaction
- New products and business models
- Ever increasing business and compliance risk
- High sales and marketing costs

Information Issues

- Data silos with no consolidated view
- Poor access to relevant data in context
- Leakage of sensitive information
- Decisions made on questionable data



Is your Information Infrastructure Keeping up with your Needs?

We need to improve responsiveness and control rising costs of managing data and content.



Business Triggers

- Increasing business dependency on data availability
- Changing business priorities
- Mergers and acquisitions
- Escalating infrastructure and people costs



Information Issues

- Explosion of unstructured content
- Introduction or upgrade of enterprise applications
- Proliferation of tools for managing information
- Inability to meet service levels and growth requirements



Are you effectively managing and leveraging your information over time?

Our default policy of maintaining all information forever has become increasingly costly and complex.



Business Triggers

- Rising business and compliance risks
- Growing costs of accessing and managing data over its lifecycle
- Increasing costs and inefficiencies of legal discovery
- Escalating costs of internal audits

Information Issues

- Information as an asset...or a potential liability
- Daunting volumes and new varieties of information
- Unclear accountability for different information types
- Cost and complexity of storage management



If you only remember three things . . .

1

Intensifying business pressures are pushing clients to a tipping point – the Information Management market landscape is evolving to respond

2

Industry leading clients have embraced this, are defining the new requirements, and are demonstrating success

3

IBM has assembled the broadest and deepest set of capabilities – technology, know how, industry expertise & partner network – to help our clients realize value



IBM Information On Demand

Unlocking the Business Value of Information



Thank You

Focusing on Optimization at BCBS TN

Improving Customer Service and Sales



Nearly 3 Million Members

Insufficient understanding of customer issues

630,000 Healthcare Providers

across multiple healthcare programs

No view of all provider claims and activity

Provider Satisfaction

Improved to Over

90%

**Business
Optimization**
Information Agenda



**Business
Automation**
Application Agenda



Competitive Advantage

*Customer
insight for
better service*

*Understand providers
for improved sales
negotiations*

Call Center
Application

Employee
Portal

Faster Processing, Reduced Costs



MetLife

Migrating to a complete services-oriented architecture

Challenge

- Multiple disparate legacy systems (30+)
- No customer view or integration over channels
- Long conversions to get customer information from acquisition systems
- Strategic decision made to move to a pure service oriented architecture

Solution

- IBM WebSphere Customer Center acts as the customer administration access layer within MetLife's SOA, complemented by IBM WebSphere Application Server and IBM DB2 Database Server.
- IBM Websphere Customer Center's XML interface integrates with MetLife's EAI layer.
- Phased roll-out to Group Life, Property & Casualty, Brokerage and Banking



Business Benefits

- Policy issuance business process now has a single view of the customer
- IT costs are reduced as re-use of application development is facilitated through a SOA
- Faster time to market with new services and offerings due to real-time availability of key data



Verizon

Providing a single view of the customer

Challenge

- Needed a single view of customers across its directory of millions of listings
- Needed to reconcile these listings across multiple internal systems as well as several 3rd party sources

Solution

- Implemented IBM Information Server to create structured data definitions and processes across key business applications

Business Benefits



- Single view of the customer
- Improved data accuracy
- Cleansed data facilitates better target marketing
- Estimated US\$50 million ROI on an initial IT investment of US\$12-15 million
- Improved ability to address data governance and compliance regulations



New York Police Department

Timely and accurate information delivered to officers at the scene helps fight crime

Challenge

- Derive insight from billions of records and reach detectives within minutes, not days or weeks.
- Correlate arrests, complaints, summonses, homicides, shootings, locations, 911 calls

Solution

- IBM and Business Partner Cognos created a Crime Information Warehouse solution that provides the technology needed to integrate departmental data across different systems, resulting in a single source for actionable information that better addresses policing needs.
- NYPD can now analyze and integrate all information assets across structured and unstructured data sources in real-time



Business Benefits

- All forms of information delivered in a timely fashion
- Insightful relationships revealed through advanced analysis
- Timeliness means the difference between life & death
- Information reaches detectives within minutes, instead of days or weeks



Banca Alpi Marittime

Reducing process cycle times

Challenge

- Filing demands exceeded available space
- Spiraling warehousing and transportation costs
- Inaccuracies from manual filing process

Solution

- IBM business partner, CM/R&B Sovre implemented their solution, CM/R&B (Content Manager/Retrieve & Barcode) Finance package, powered by IBM Content Manager Enterprise Edition
- IBM Content Manager Enterprise Edition provided a single foundation to create, manage, and distribute all forms of content (i.e., records, images, documents, reports, audio, video...)



Business Benefits

- Customer response improved from five days to five seconds
- Instant retrieval of documentation at the counter improved customer service
- Improved workflow
- Reduced logistics costs



Citigroup

Improving processing efficiencies and customer satisfaction

Challenge

- Need to leverage IT investments and optimize operational efficiencies and control across Europe, Middle East and Africa
- Need to be more responsive to customer credit applications and improve customer satisfaction

Solution

- FileNet provides Citigroup with a strategic platform for managing content and business processes. Handling up to 100,000 images, 1,000 COLD reports & more than 1.5 Gigabytes of data every day.



Business Benefits

- Cost savings of around \$5 million
- Centralized data delivers faster response times & better customer service
- Citicard application processing time cut from over 2 weeks to just 2 days
- More efficient use of manpower resources
- Clear ROI as all divisions can leverage the ECM technology
- Centrally managed, enterprise-wide solution delivers timely, accurate information

