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### IBM Cognos Proof of Value Workshop Executive Overview

### IBM Cognos Proof of Value (POV) Workshop Overview

- POV Workshop is a service for select strategic IBM Cognos clients
- Our Goal is Your Success: The workshop helps clients achieve key business requirements through providing a quantification method to understand the potential value of Cognos in the context of their organization

# **Objectives - Helping Clients Achieve Their Strategic Goals**

- A vital exploration of our clients most critical performance management technology challenges and key business requirements
- Ensuring our clients understand the value of the IBM Cognos solution that will become a platform to help transform and differentiate their business





### IBM Cognos Proof of Value Workshop Overview

### **Proof of Value Workshop**

Overview: A structured methodology and process for uncovering our clients technology challenges, key business requirements and evidence to justify the business value of the IBM Cognos solution

**Objective:** Provide the client economic justification for their IBM Cognos investment through detailing a set of customer specific business & IT benefits that shows defined links between the following:

- Client Technology Challenges & Pains
- Key Client Business Requirements
- Key Solution Features

### **Customer Participation:**

- Requires Customer Champion sponsorship and Client Lead
- Includes 1 day workshop with business & IT stakeholders, and SME's

**Execution:** Completed in 3-5 days; Led by Cognos Business Value Team with support from the Cognos account team





# IBM Cognos Business Value Program Process

### <u>Understand Key Business Challenges &</u> <u>Imperatives</u>

Work with your team to understand the currentstate problems, drivers for change, objectives and desired future-state environment

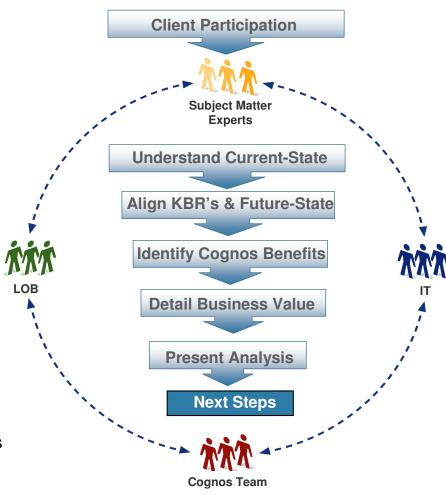
#### **Benefit Identification**

Benefits identified and aligned with currentstate operations, future-state Cognos solution, and corporate objectives

#### **Business Value**

Detail a set of client specific business & IT benefits that shows defined links between the following:

- Technology Challenges & Pains
- Key Business Requirements & Strategic Objectives
- Key Solution Features







### IBM Cognos Proof of Value Workshop Process Overview

Define & Identify
Business
Requirements and
Technical Challenges

Identify Future Costs with IBM Cognos (To-Be)

Establish the IBM Cognos Solution Value

Identify Key Challenges Determine As-Is Costs

Determine To-Be Costs

**Business Value** 

ROI/ Payback

Identify Costs Today without IBM Cognos (As-Is)

Measure the Difference Between As-Is vs. IBM Cognos (To-Be)

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## Proof of Value Workshop Anticipated Client Participation

Client Roles	Role Description		
Executive Sponsor	The client business executive and/or champion responsible for area of focus. The sponsor will be responsible for confirming the mission and goals of the workshop.  Anticipated time requirement: 1 hour		
Client Lead	A subject matter expert (SME) who is a member of the core team. This individual will be responsible for setting up workshop, meetings, resolving or elevating issues and helping to set direction.  Anticipated time requirement: 8 hours		
Key Stakeholders (Workshop and/or Interview Participants)	Participants will assist Cognos in understanding the current-state, drivers for change, and desired future-state environment. Example Participating Roles:  • LOB & IT Management  • Technology & business process managers (SME's)  • Performance Management Application Owners  • Project/ IT Cost Manager  • Performance Management Stakeholders (Business Users)  Time requirement: 1 - 2 hours per stakeholder		

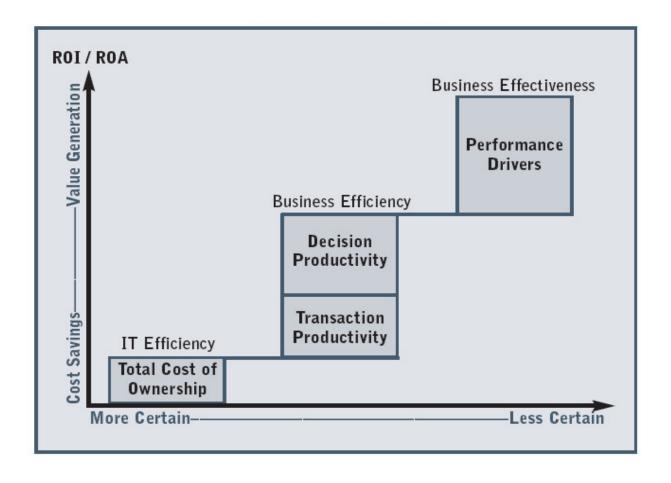
Note: Time requirements listed above are over the span of the workshop and are subject to vary. Potential additional resources may be required during the workshop





## Proof of Value Workshop Objective and Output

Customer Specific Business & IT Benefits





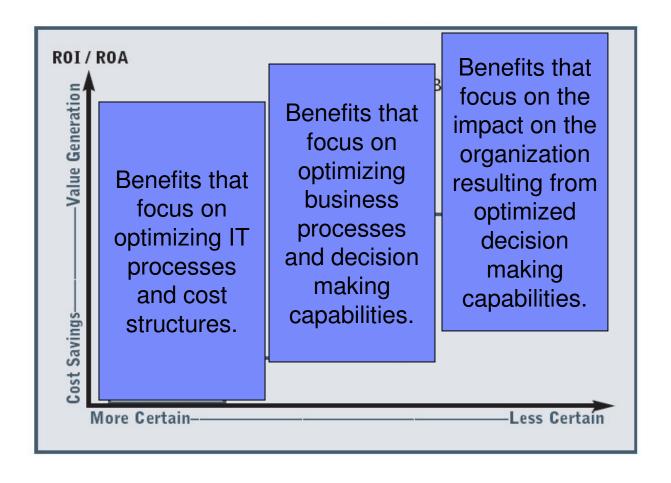






### **Proof of Value Workshop Output**

Customer Specific Business & IT Benefits



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# Example: Business Value through Productivity Improvements of Report Developers and Less Reliance on IT

Decrease Cost of Report Fulfillment & Condense Decision Making Timeframe by Extending IBM Cognos Self-Service Authoring Capabilities

	<u>Variable</u>	<u>Baseline</u>	IBM Cognos
# of reports/analytics request made by business users per annum	Α	150	150
Average # of days for IT to develop and deliver 1st iteration of requested report	В	5	0
Average # of days for IT to develop & deliver subsequent iterations	C	2	0
Average # of days required by business user to support report development process (definition, review, testing)	D	2	1
Average # of Iterations required per report prior to user acceptance	E	3	0
Average Daily Fully Loaded Labor Cost	E	\$900	\$900
% of process time dedicated to fulfillment of business request	G	20,00%	100,00%
Formula: (A*(B+(C*E)+D)*F)* G)		\$351.000	\$135.000
Cognos. software Annualized Benefit (Baseline - Target)		\$216.000	

#### **Benefit Assumption:**

The benefits refer to potential savings associated with the productivity improvements of SAP report developers who will avoid custom report development through a SAP integrated and data source agnostic performance management solution that reduces the reliance on specialized SAP resources.

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