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Agenda

Topics to be covered are:

- Learning Objectives
- Banking and Insurance Overview
- Banking and Insurance Solutions
- Banking Flash Demo
- STG Solutions
- Proven Success
- Selling Strategy/Resources



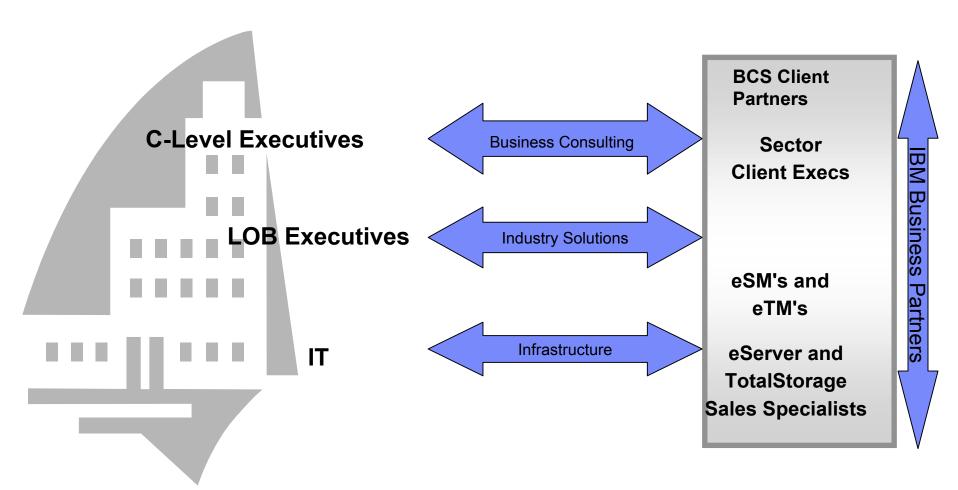
Learning Objectives

At the conclusion of this material, you should be able to:

- Identify the major revenue opportunities in Banking and Insurance
- Collaborate with FSS and BCS to increase sales
- Use IBM's strengths in the on demand operating environment to sell to these opportunities
- Describe customer references in Banking and Insurance
- Select the appropriate resources you can use to help you win



Industry selling takes place on three levels



Selling across all three will differentiate IBM from our competitors and possibly help you get more <u>executive sponsorship</u>



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Marketplace Opportunity - Bank I/T Spend: Drivers of Demand

BANK PERSPECTIVE				
Objectives	Banks' Strategy	Banks' Tactics	Opportunities for IBM	
Efficiency	Protect/grow margins through dramatically lower stable cost structures	Simplify/renew infrastructure	Business process transformation Infrastructure Simplification upgrade Branch upgrade + multi- Data Integration	
Growth	Top-line revenue growth via a differentiated value proposition	A Develop new	and II M	
Resilience	Comply with regulations and protect earnings from Risk in any form	reporting	Business Continuity Sarbanes Oxiey etc.	
		INDUSTRY PERSPECTIVE		
Consolidation	Thrive in consolidating industry	 Clean up balance sheet Simplify IT environment Maximize business flexibility 	Post-merger integrationInfrastructure simplification	
China Reform	Exploit growth opportunities in China	Prepare for IPORebuff new WTO-era competitors	 IPO prep. for global competition Market infrastructure requirements 	



Key Insurance Trends 2004-2006

Non-Life

Macro trends are favorable for insurers

- Improved equity markets strengthen investment returns and balance sheet
- Imperative to expand into emerging markets to grow and maintain share
- Rate increases unlikely to match 2002-2003 rates

Life

- Improved equity markets improve EPS and capital
- Expense management initiatives yielding positive results
- Increased demand for equitylinked products

IBM Implications

- Adjust sales efforts to capture increased discretionary IT spending
- Expand coverage for foreign insurers entering emerging markets
- Continue focus on replacement or modernization of core insurance systems

Lingering issues continue

- Mutuals continue to compete on price
- Significant unfunded asbestos liability, continuing catastrophe loss escalation over time
- Core insurance capabilities require material investment to drive future profits
- Paucity of demand for life products by younger segment
- Negative spread issues expanding beyond Japan
- Competition from substitute financial products
- Maintain focus on increasing insurer efficiency in spite of improved economy
- Extend solutions to enable insurance product development organizations
- Seek partners with strong core insurance assets to fill gaps

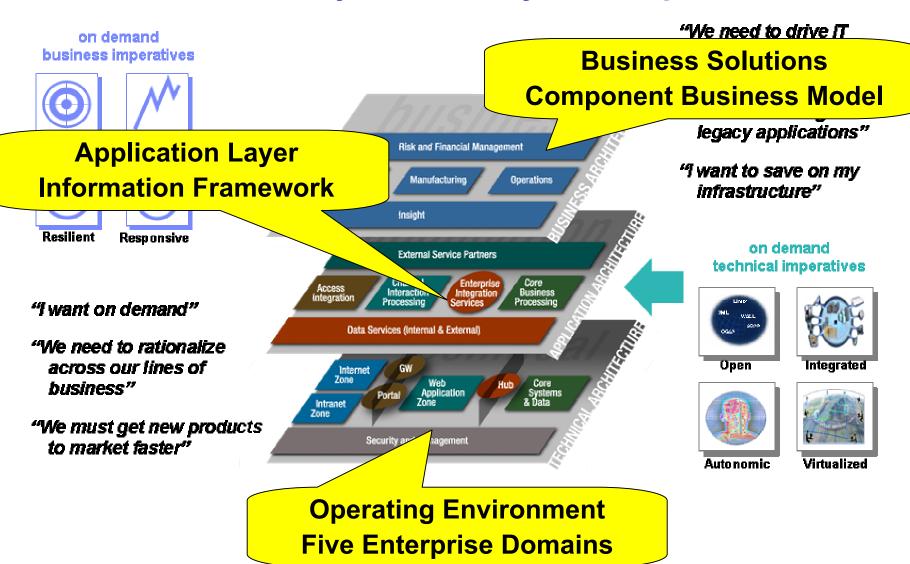
Insurers have strategic and tactical imperatives

- Significant improvement in loss cost measures
- Drive towards multi-channel, multi-product strategy
- Increased interest in BTO and SO services
- Numerous acquisitions and divestitures to focus and enhance scale
- Expansion into health and pension markets
- BPO and SO outside of U.S. increase in order to address closed book and inefficiencies

- Gain share in SO/BTO opportunities or risk lock-out
- Allocate resources based on customer / market size and potential for growth
- Increase development of industry-specific tools and process approaches



Architecture is the key to flexibility and responsiveness





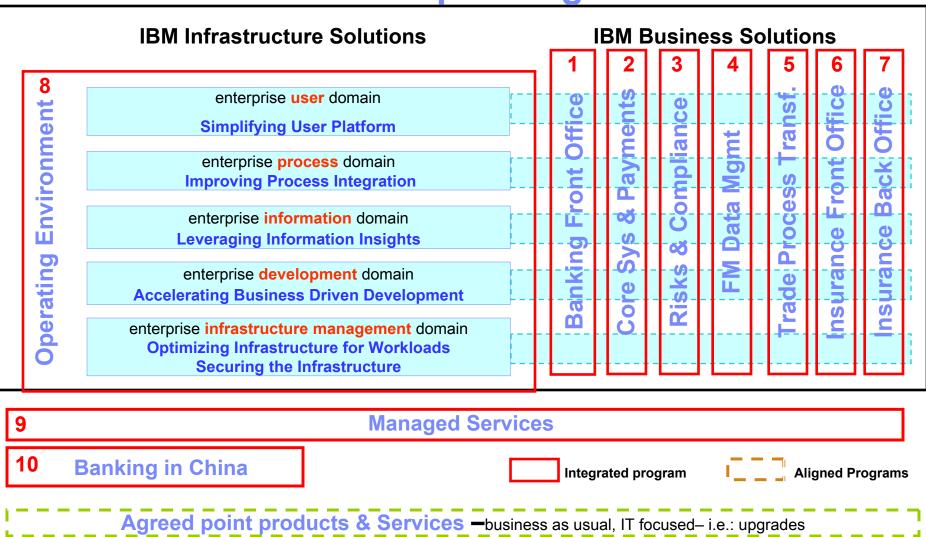
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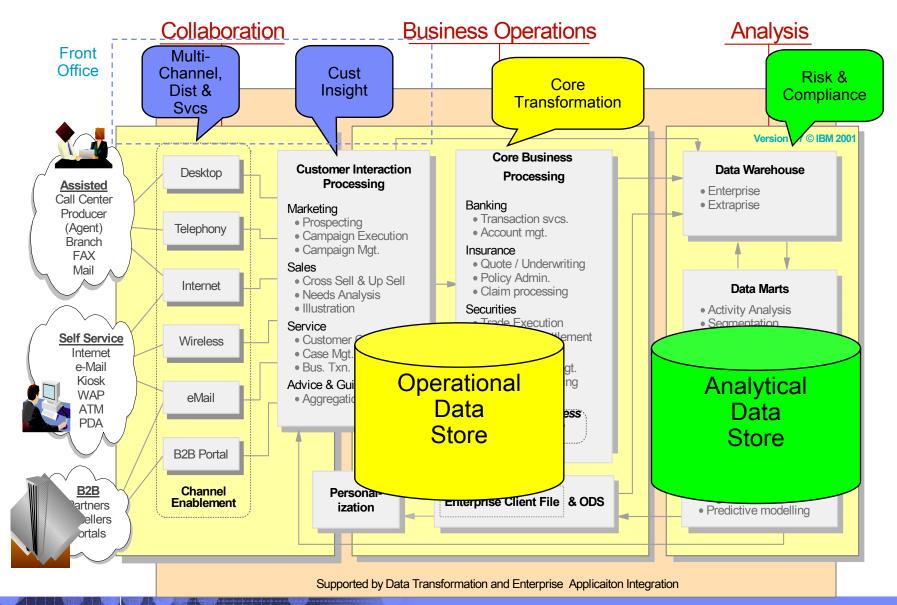


Business Solutions & Operating Environment



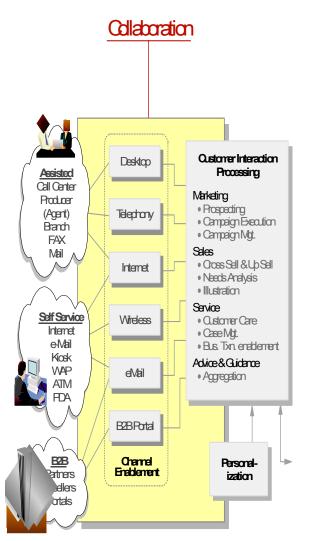


Common FS Architecture





Front Office Multi-Channel Transformation Distribution & Services



Issues

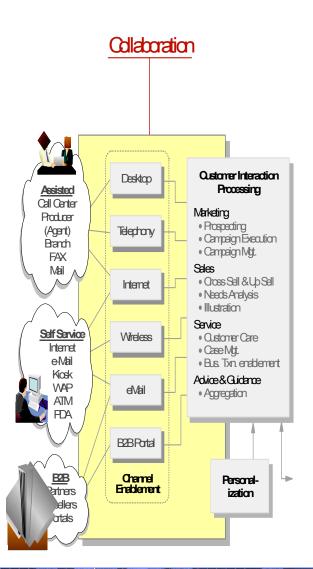
- Increased attention to Total Cost of Ownership for branchrelated outlay
- Shift focus from cost center to revenue generation
- Channel integration process and technical

- ■Flexible, open integrated platform
- ■Consistent, effective and efficient front end to Bank unique customer experience

	Description	Examples of ISV's
Banking	Transforms bank's channels, such as branch and electronic channels, to improve support for staff and customers	Argo Data (x), Avaya (p, x), Callidus (p, x), Chordiant (p), Eontec (z, p, x), Financial Fusion (p, x), Genesys (z, i, p, x), PeopleSoft (z, p, x), Presence Online (z, i p, x), S1 (p, z, x), Siebel (z, p, x), VeriSign (p), Wincor (p)
Insurance	Provides insurers means to manage channel and services including agents, call centers, Internet sales	Avaya (p, x), Callidus (p), Chordiant (p), E.phiphany (p, x), Genesys (z, i, p, x), DWL (z, p, x), Presence Online (z, I, p, x)



Front Office Customer Insight



Issues

- Increased attention to Total Cost of Ownership for branchrelated outlay
- Shift focus from cost center to revenue generation
- Channel integration process and technical

- ■Flexible, open integrated platform
- ■Consistent, effective and efficient front end to Bank unique customer experience

	Description	Examples of ISV's
Banking	Enables more customer- centric organization with segmentation and analysis, targeted campaigns	Ariba (p, x), Avaya (p, x), Business Objects (p, x), E.piphany (p, x), EXE (z, i, p, x), Kana (p, x), Marketsoft (p), Microstrategy (z, i, p, x), PeopleSoft (z, p, x), SAP (z, i, p, x), SAS (z, p, x), Siebel (z, p, x)
Insurance	Enables insurers to establish customer- focused strategy with single customer view, segmentation and analysis	Ariba (p, x), Avaya (p, x), Business Objects (p, x), Callidus (p), Chordiant (p), DWL (z, p, x), E.piphany (p, x), EXE (z, i, p, x), Kana (p, x), Microstrategy (z, i, p, x), PeopleSoft (z, p, x), SAP (z, i, p, x), SAS (z, p, x), Siebel (z, p, x)



Core Systems & Payments

Business Operations

Core Business Processing Banking Transaction svcs. Account mat. Insurance Quote / Underwriting • Policy Admin. Claim processing Securities Trade Execution Clearing & Settlement Cross Industry Credit & Cash mgt. Statement & Billing Accounting Partner Business **Enterprise Client File & ODS**

Issues

- Old, inflexible systems costly maintenance
- •Multiple operations for multiple channels
- Slow, uncompetitive new product development

- Process Transformation (incl. change mgmt)
- ■Best in class ISVs on IBM open infrastructure
- Improved infrastructure resilience and scalability

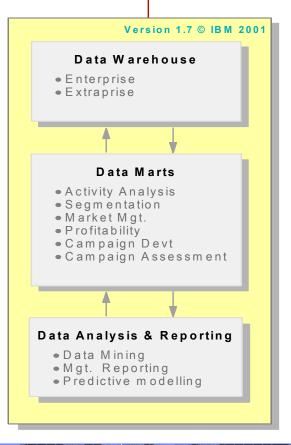
	Description	Examples of ISV's
Banking - Core	Transforms back-office banking core processing from product-centric to integrated systems	Accenture / Alnova (z), Fidelity Information Services (z, i, p), Fiserv (i), i-flex (p, x), Kirchman (z, i), Misys (i, p, x), Sanchez (p, x), Temenos (z, i, p, x)
Banking - Payments	Update and manage processes and systems from payments initiation through back office to final settlement	Bottomline (p), Carreker (z, p, x), Certegy (z, p, x), eFunds (z), Fair Isaac (z, p, i), Kyberpass (p, x), Oasis (p), Paysys (z, p), S1 (p), S2 (z, p), SEMA (z), TSA /ACI (z, p, x)
Insurance	Enables insurers to underwrite, administer policies and settle claims	Castek (z, x), J. D. Edwards (i, p, x), Koukia (z, p), SAP (z,i, p, x), Sherwood (i), SunGard (z,i, p, x), TIA (p, x), The Innovation Group/TiG (z, p, x)



Risk & Compliance

Risk Management Compliance Operational Risk & Resilience

Analysis



Issues

- ■Patriot Act, Sarbanes-Oxley, International Accounting Stds, SEC
- Operational Risk, Security requirements over dispersed apps & channels
- ■AML / Fraud detection Identity Theft management
- ■Basel II requirements

- ■Enterprise-wide approach to Risk Management
- •Multiple AML / Fraud detection alliances
- Maximize the ROI in the areas of risk management & business continuity
- •Allow institutions to comply with regulation and increase capital productivity while improving their governance and decision processes as well as reducing their vulnerabilities.

	Description	Examples of ISV's
Banking	Covers regulatory compliance, antimoney laundering, operational risk measurement and management	Algorithmics (p), Acxiom (z,p,x), Centerprise (x), Fair Isaac (z, p), Misys (I, p, x), PeopleSoft (z, i, p, x), SAP (z, i, p, x), SAS (z, p), Searchspace (p), SunGard (z, i, p, x), Swift (p, i), Zantas (p)



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IBM innovation and computing technologies provide choice

Core Products

IBM eServer

Mainframe Servers

IBM TotalStorage

Unix Servers

Disk Storage

Midrange Servers

Storage Networking **Blade Servers**

Intel processorbased Servers

Tape and

Optical Systems

AMD processorbased Servers

Storage Software

Clusters

Core **Technologies**

Operating Systems

Processors





Power ™ Architecture





Enterprise
X-Architecture TM



Capacity on Demand



Systems Consolidation

Partitioning



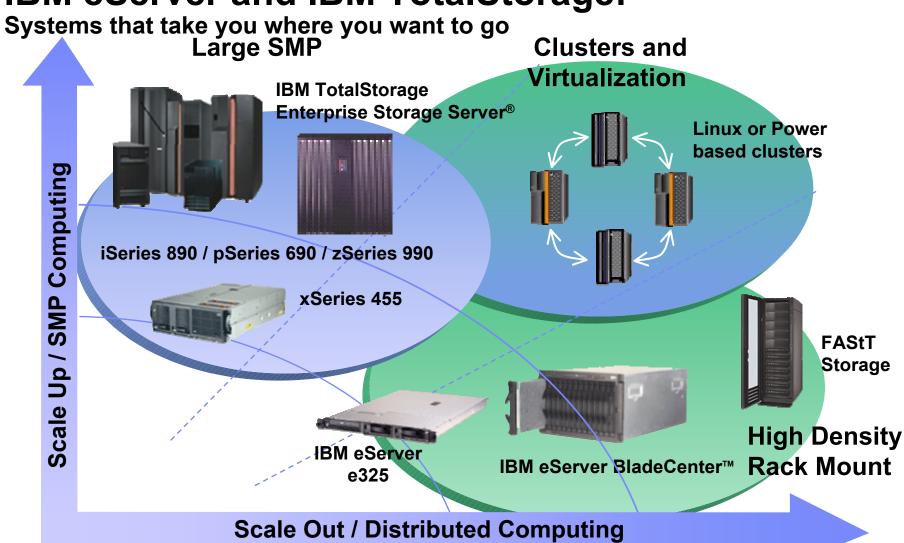
Autonomic Computing







IBM eServer and IBM TotalStorage:





TEAM IBM



IBM Global Financing



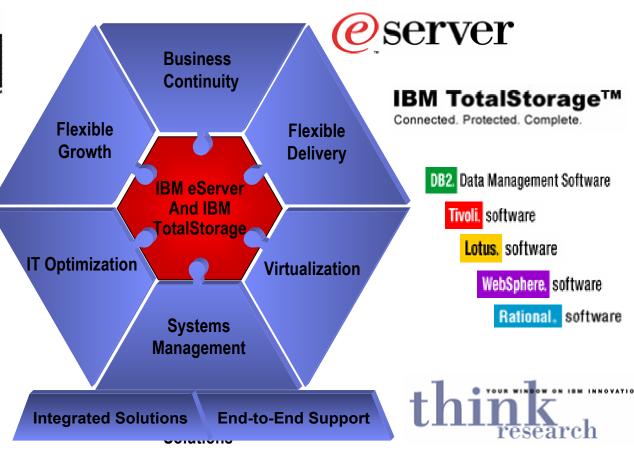
Do it yourself We Assist We do it for you

Offering capability

Best practices

IBM Global Services





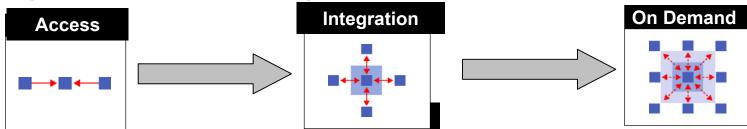
IBM Design Centers for e-business on demand

IBM @server Technical Support Advantage





The on demand journey- next steps: Where you start depends on your priorities

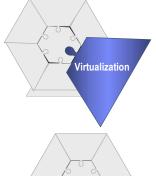


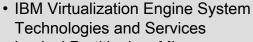


- Technology Leadership
- Scalability
- Investment Roadmaps
- Linux



- High Availability Options
- Logical Partitioning
- Hardware Cryptography
- Intrusion Detection





- Logical Partitioning, Micropartitioning and clustering
- Grid Computing
- IBM TotalStorage Productivity Center



- Workload Management
- · Orchestration and Provisioning
- Autonomic Computing Technology



- Capacity on Demand offerings
- OIO and TotalSolution Financing
- Deep Computing on Demand



- Consolidation Studies
- Infrastructure Simplification with Virtualization

IBM eServer BladeCenter Improved TCO



Solution Business Value

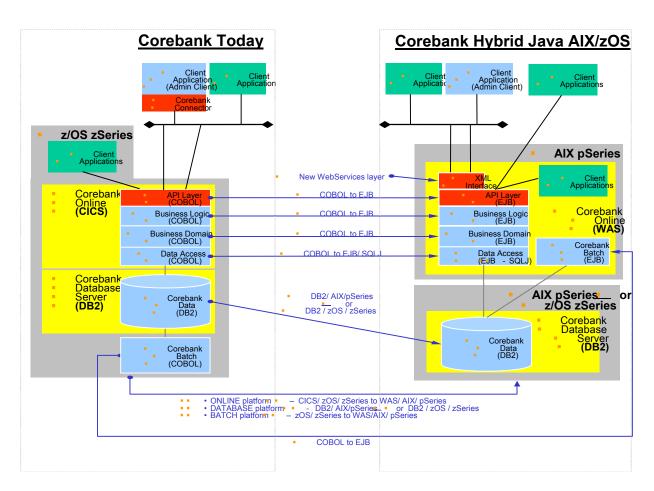
	Efficiency	Growth	Resilience
	Protect/grow margins through dramatically lower stable cost structures	Top-line revenue growth via a differentiated value proposition	Comply with regulations and protect earnings from Risk in any form
Flexible Growth		*	
Business			
Continuity	\Rightarrow		★
Flexible			
Delivery	\Rightarrow	\Rightarrow	
Virtualization	*	\Rightarrow	*
Systems			
Management	×		
It Optimization	*		



Fidelity Info Systems – IBM WebSphere/J2EE - based Core banking solution

Technical architecture

- Flexibility
- Options
- · Reduced cost
- · Resilience
- Differentiation
- Foundation for renewed shareholder value





Key Multi-Industry ISVs

- " 3 Integrated ISVs" plus SAS
 - Top level Alliance significant revenue targets
 - Partner leads
 - Have demand generation programs to generate leads

Solution Focus

- People Soft Customer Insight, Business Efficiency
- SAP Customer Insight, Core Insurance, Risk & Compliance
- Siebel Customer Insight, Insurance Distribution & Services, Business Efficiency
- SAS Customer Insight , Risk & Compliance
- FSS Global Alliance Contacts (They can help you find the right contact in your region)

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Banking

U.S Credit Union

Why on demand?

Over the past few years, the state legislation had prevented credit unions from establishing new branches to facilitate growth. To surmount this obstacle and transform its business, The firm developed a wide range of online services. Looking forward, the credit union foresaw vigorous growth in both the number of applications and member volume. The firm needed a system that could not only provide 24x7 availability, but also would be responsive and able to scale with increased customer usage.

How and where did they start?

- The firm began by assessing the legacy system that was running the credit union's applications. Upon determining that the legacy system lacked the resilience to support rapid implementation of new services, the team chose to create a new on demand infrastructure.
- The credit union uses an application suite from S2 Systems on an IBM z:@server™0 server running the IBM z/VM®, Linux and IBM VSE/ESA™ operating systems to host the teller and loan system. A storage area network (SAN) based on the IBM TotalStorage® Enterprise Storage Server® (ESS) provides storage support.
- Using advanced zSeries virtualization techniques, the credit union can set up multiple virtual test and production servers—Linux and VSE/ESA guests on z/VM—within the same physical server.

- Open standards allow the credit union to more efficiently deploy new applications in response to customer demands—without investing in new hardware
- zSeries virtualization enables on-the-fly creation of virtual Linux servers, which allows administrators to implement and test application changes without affecting the production environment
- On/Off Capacity on Demand helps increase responsiveness by giving the credit union the flexibility to cost-effectively manage spikes in system usage



U.S Bank

Why on demand?

This bank provides credit, debit, ATM and merchant services and e-commerce activities to nearly 25 million business customers. Faced with stiff competition for its market share, the bank realized that it had to offer appealing new products that would let business customers operate more efficiently, or its profits would decline. However, the bank could not afford up-front investment in the technology infrastructure the new projects would require. A more flexible payment method for high-performance business systems would enable the bank to devote resources to developing and providing innovative financial products and serving more customers, optimizing its profitability.

How and where did they start?

- The bank sought a highly available, scalable Web hosting environment to support its B2B credit card service application which provides accounting, fulfillment, payment and reporting functions.
- The bank turned to IBM Global Services e-business Hosting Services[™] to host the B2B service. The infrastructure consists of two hosted environments, one for government agencies and the other for commercial customers. It is based on IBM @server xSeries® 7000 systems and IBM @server JNIX® processor-based servers running WebSphere ® MQ.

Core Banking Internal

- The bank is now able to pursue new markets because it can expand capacity quickly and easily without the burden of a large initial infrastructure investment
- The bank was able to extend its hosted solution to corporate expense account customers, improving its profitability
- The bank can shift resources from IT to developing and providing desirable financial services, which will have the potential to bring in more revenue
- The bank customers can analyze and process employees' expense reports for onesixth the cost and at one-fourth the time of former paper-based processes, becoming more productive



Italian Financial Services Company

Why on demand?

After a corporate merger left the company with unconnected business processes, the company's efforts to respond to customer concerns, sell new products to existing customers and market itself effectively to prospective customers were severely undermined. Because the company's employees could not share information about accounts or bank policies freely within the company, they sometimes gave incomplete or conflicting answers. As a result, customer satisfaction began to decline. Also, the company could not identify in a timely way its most profitable customers or those most likely to respond to a new offer. The company needed to unify its conflicting business processes in order to improve its customer service and marketing efforts, and thereby boost its competitive proposition.

How and where did they start?

IBM BCS and a team from the IBM Innovation Center in Milan helped the company deploy an enterprise-wide employee Web portal; poviding a single point of access for the company's financial and CRM systems. The service agent can see his or her portfolio at a glance and can deliver fast, personalized service, prioritized according to the customer's value to the company. On the basis of the customer's profile, the system will suggest relevant new financial products, which the agent can promote to the caller. The CRM portal solution was built using IBM WebSphere Studio Application Developer and is based on IBM WebSphere Application Server, WebSphere Edge Server and WebSphere Portal Enable, running on resilient IBM eServer pSeries 360 and 660 systems.

- Boosted its productivity, revenues and market share.
- Employees can access information and respond to customer concerns in realtime, which helps improve customer satisfaction and retention.
- The bank can also plan and carry out effective targeted marketing campaigns and deliver new financial products to the marketplace more quickly.
- During the first six months following implementation, the bank has saved tens of thousands of dollars on client software deployment and training,



Asian Banking Company

Why on demand?

Because of its siloed approach to IT management, the Asian bank lacked a standard way of managing customer relationships and sales opportunities in realtime. As a result, it had no way to effectively leverage cross- and up-sell opportunities across banking channels, including branches, the Internet and a call center. To meet key sales and growth objectives, the bank knew it had to become more responsive to the needs of its sales, customer service and marketing departments by providing an integrated, 360-degree view of customers' dealings with the bank

How and where did they start?

The bank built an integrated, open and flexible customer relationship management (CRM) system that delivers a consolidated, enterprise-wide view of its client base. Now, the bank can analyze and share a broad range of customer-related information in realtime and more effectively tailor financial products to customers' needs. The CRM solution is based on the Siebel Finance CRM suite, and is supported by IBM DB2 Universal Database, IBM DB2 Intelligent Miner Scoring, IBM DB2 Connect and IBM eServer zSeries and xSeries systems.

- 100% increase in cross-sales of financial products
- Up to 82% increase in auto loan sales
- 51% higher credit card acceptance and 35% higher housing loan acceptance
- 100% improvement in customer satisfaction and response time to customer requests



Asian Life Insurance Company

Why on demand?

The insurance carrier is determined to become the leading life insurance company in its country by 2010. But the company's disconnected, obsolete business systems and ineffective customer service were hampering its ability to offer customers the products and services they wanted. Compounding matters, the company's customer service was suffering because its legacy systems could not support multiple delivery channels (call centers, branch offices, ATMs, online services) with access to consistent and accurate data. Duplication and errors in customer data were costing the company money to correct, and the poor quality of service was potentially costing customers and market share..

How and where did they start?

Working with IBM BCS, the carrier implemented a realtime, centralized insurance management system that integrates key business processes across all divisions of the company.. The solution is based on IBM Insurance Application Architecture (IAA) and IBM Strategic Insurance Information Generation and Management Architecture (SIIGMA) software. The IAA content represents about 80 percent of the business concepts required for re-engineering an insurance business—and can save significant development effort. The solution also utilizes IBM DB2 Universal Database running in a resilient IBM eServer zSeries mainframe environment. IBM WebSphere Edge Server delivers load balancing and caching for scalability. Other products used include IBM WebSphere Studio Application Developer, IBM HTTP Server, IBM VisualAge Generator and IBM CICS

- \$1.5 million annual cost savings from improved operational efficiencies
- 34% increase in branch employee productivity
- 83% shortened time-to-market for new insurance products
- Customer-centric model of insurance business helps retain customers and gain new ones



German Insurance Company

Why on demand?

Executives realized that relying on outdated, manual processes to communicate with agents regarding policy changes and policy information was affecting the company's responsiveness to its agents and increasing the cost of policy delivery. Agents needed to contact company staff to obtain policy information. When customers needed to change coverage, such as increasing the amount on a life insurance policy or update a billing address, agents needed to submit the request in writing by mail or fax. Company staff would then input the information and send the agent confirmation. Even the smallest policy change could take several days, and staff faced an increasing workload, slowing the approval and enforcement of new policies for customers.

How and where did they start?

The company invested in IBM solutions; Tivoli software to create an operating environment that enables it to meet service-level requirements, optimize service delivery, improve operational flexibility and reduce costs. IBM WebSphere Application Server provides a rich and reliable Web application platform that enables the company to integrate various business processes. About 20 IBM UNIX-based servers provide the power and performance required to run business applications that support this critical service. An IBM eServer pSeries model 690 server with 15 logical partitions (LPARS) supports the various databases that feed critical business applications. The system uses business policies to automatically balance workloads and dynamically provisions services, avoiding service delays. Customer data and information about insurance policies are stored on an IBM eServer zSeries system and are shared using IBM WebSphere MQ..

- Agent sessions almost quadrupled from 9,400 sessions to almost 35,000 sessions.
- Service availability has increased
- Response time for resolving problems has decreased and customer satisfaction has improved.
- The company estimates that it has saved money and can resolve problems faster to meet service-level requirements.
- Avoided need to substantially increase the number of people supporting operational processes



Canadian Insurance Company

Why on demand?

The company must perform complex calculations at the end of each month to determine its overall asset valuations. These are an indication of how accurately its actuaries are predicting risk – and how profitable the company will be. These calculations were taking up to 30 hours each month. In addition to limiting productivity, the delay jeopardized the asset valuations' accuracy. The company feared losing money in its investments and losing customers to competitors. The company needed a technology infrastructure that would speed up the monthly asset valuation calculations and allow it to respond more quickly to changing market conditions. The company also wanted to leverage its existing computing resources, in order to operate more cost-efficiently.

How and where did they start?

IBM Global Services – Integrated Technology Services (ITS) partnered with IBM Business Partner Platform Computing Inc. to create a resilient grid computing environment that breaks down the asset valuation calculations into many small jobs that run at the same time on multiple processors. The flexible, virtualized system allows the company to decide when to run a given job, based on the number of processors it uses. The solution's autonomic capacities can also automatically redirect jobs from a failed processor to a functioning one, drastically cutting downtime.. The solution uses Platform Computing's Platform LSF (Load Sharing Facility) to connect 30 existing IBM eServer® xSeries® systems and IBM PCs and virtualize their computing resources. ITS provided project management services and helped with deployment.

- Reduced its manual job scheduling times by 75 percent and its job processing times by 97 percent – from 18 hours for a typical job to 32 minutes
- The company can react to market conditions more quickly and serve its clients more effectively, while freeing staff time and resources for more value-added projects.
- The company is improving its competitive position and profitability



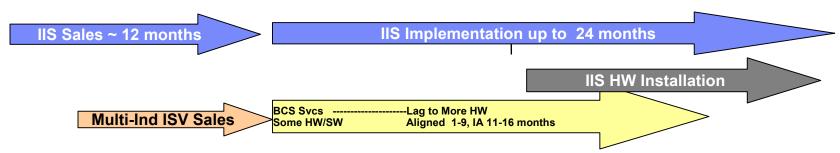
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Bus. Sol./ISVs - What you need to know and do



Business Solutions

- IIS sales can be long sales cycles but many have been in progress for quite some time
- The team after the sale is frequently different you need to know and work with both teams
- Don't assume that FSS/BCS knows much about eServer or TotalStorage, you need to help
- Schedule briefings, provide white papers, get on standards lists

Alliance ISVs

- Systems selections are much quicker, first installs right away, more later on
- Know IBM and Alliance Partner Solution Sales Reps, show them our systems are not commodities

Both

- Use the resources available to you to learn more about the IISs & ISVs (URLs in additional material)
 - FinNet, ContactPoint, Bankinig Solution Primer), Financial Markets Primer (Planned), Insurance Primer (planned)
 - eServer & TotalStorage Sales Kits, eServer Solution Connection (eSC) ISV Solution Link
- Constantly mine Omsys, not only for identified hardware opportunities, but to find IISs in early stages
- Key Solution Contacts (They can help you find the right contact in your region)

Note: This will be provided as a handout at STGU



What you need to know and do

- Learn more about the on demand Operating Environment It will receive significant selling focus in 2005
 - Look for more information about solutions to roll out in January and February
- Get customers to briefing centers. Their updated briefings explain how our products fit into the on demand strategy. Move the discussion away from price

Use the resources available to you to get the story in front of your customers (URLs in Additional Materials section)

- -System Sales website (almost every product announcement will have some odOE elements you can use)
- -e-Business Advisor website
- -References for on demand (in this presentation and on the e-Business Advisor website
- -ISG Customer Set Marketing Team FSS (contact information at the end)
- FSS HW Sales Contacts (They can help you find the right contact in your region)

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URLs

- FinNet
 - http://w3-1.ibm.com/industries/financialservices/finsect.nsf
- ContactPoint
 - http://w3.ncs.ibm.com/sitelet.nsf/ondemand/JSHW-5PQNCD?OpenDocument
- System Sales
 - http://w3-1.ibm.com/sales/systems/portal/s.155/253
- eServer Solution Connections (eSC)
 - http://www-1.ibm.com/servers/solutions/finder/CSFServlet.wss?mvcid=main&packageid=1000
- ISV Solution Link
 - http://w3.developer.ibm.com/isvsolutionlink/index.html
- e-Business Advisor (e-Business on demand, on demand customer references)
 - http://w3.ncs.ibm.com/myadvis.nsf/home?OpenForm&id=urhome
- On demand customer references
 - http://w3.ibm.com/ondemand/customers/index.html
- Redbook Paper "e-Business on demand Operating Environment" Bart Jacob
 - http://w3.ncs.ibm.com/cspaper.nsf/HTitle/0CWCE-5PNRHF?OpenDocument



IBM Systems Group Worldwide FSS Customer Set Marketing *

- David Emery Vice President
 - ► David R Emery/Somers/IBM@IBMUS
- Morten Nygaard
 - Morten Nygaard/Poughkeepsie/IBM@IBMUS
- Teiji Kimball
 - ► Teiji Kimball/Raleigh/IBM@IBMUS
- Ethel Richardson Banking
 - Ethel Richardson/Poughkeepsie/IBM@IBMU
- Fred Stiner Financial Markets
 - ► Fred Stiner/Austin/IBM@IBMUS
- Tom Stockton
 - Thomas Stockton/Hawthorne/IBM@IBMUS
- Kathy Thorpe
 - Kathy Thorpe/Rochester/IBM@IBMUS
- Tom Turkenkopf Insurance
 - Thomas Turkenkopf/White Plains/IBM@IBMUS
 - * Please contact the person identified for each industry. They will connect you to the right team member





Thank you! Good Selling!

End Of Presentation