



IBM Systems and Technology Group University 2005

Target HP: Win When Selling Against HP (Geo Speaker Name)

EMEA: Barcelona, Spain
AG & AP: San Diego, CA, USA



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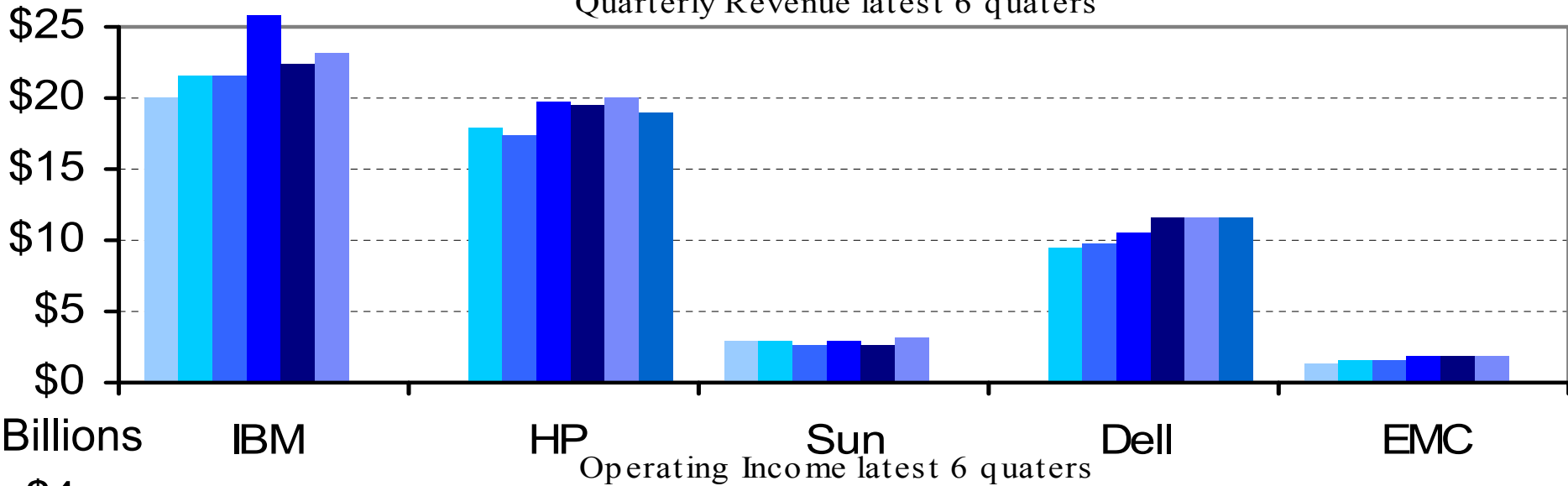
Agenda

- **Why care about HP ?**
- **Overview of HP's Business & Strategy**
- **Targeting HP from an ISTG perspective**
 - Servers
 - Storage
 - Software
 - Services
 - On Demand
- **HP Messages about IBM**
- **Winning against HP – summary**
- **Q & A**

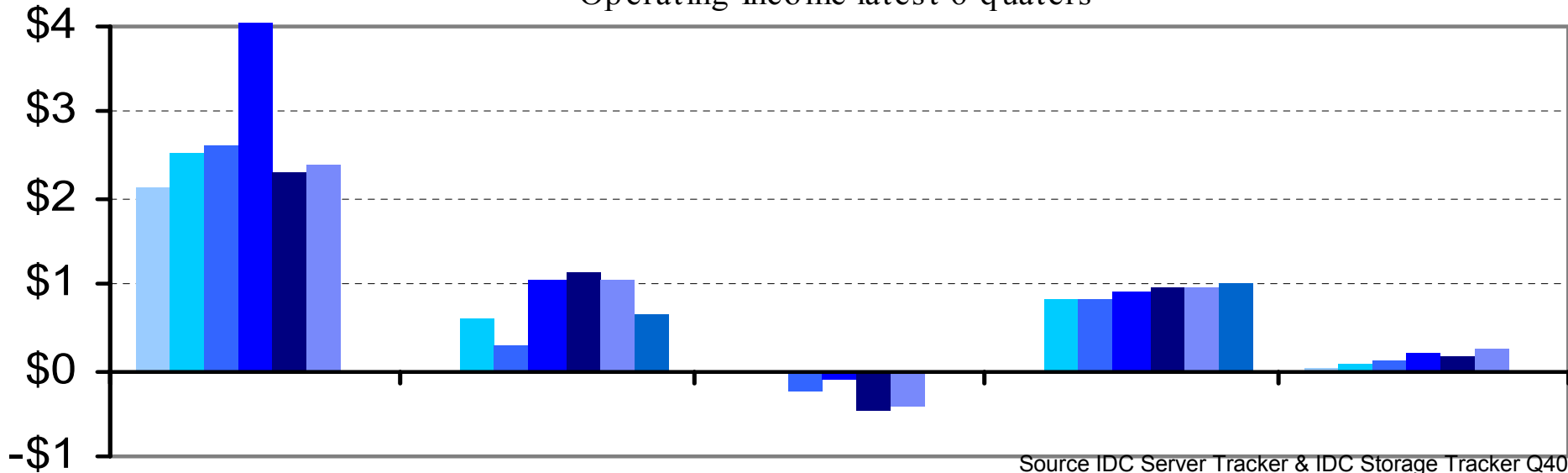
HP Overview

HP's Financial performance in perspective

Quarterly Revenue latest 6 quaters



Operating Income latest 6 quaters



Source IDC Server Tracker & IDC Storage Tracker Q403

Strategy

■ HP Company Strategy

- Best return on Information Technology (RoIT)
- Consumer: Simple and rewarding experiences
- World-class cost structures
- Focused innovation

■ HP Focus Areas

- Adaptive Enterprise
- Itanium Server Migration
- Smart Office (SMB)
- Management Software
- Digital Entertainment
- Digital Publishing
- Managed Services (Outsourcing)

HP strategy

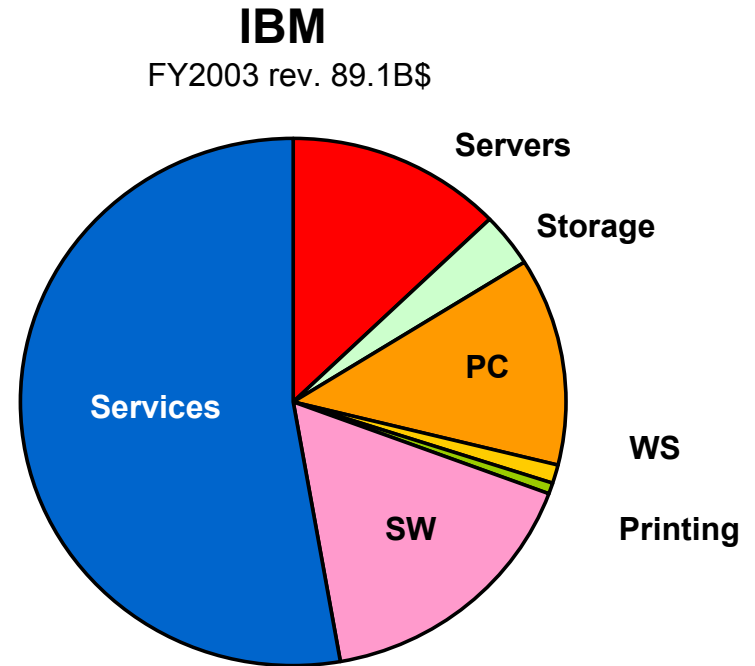
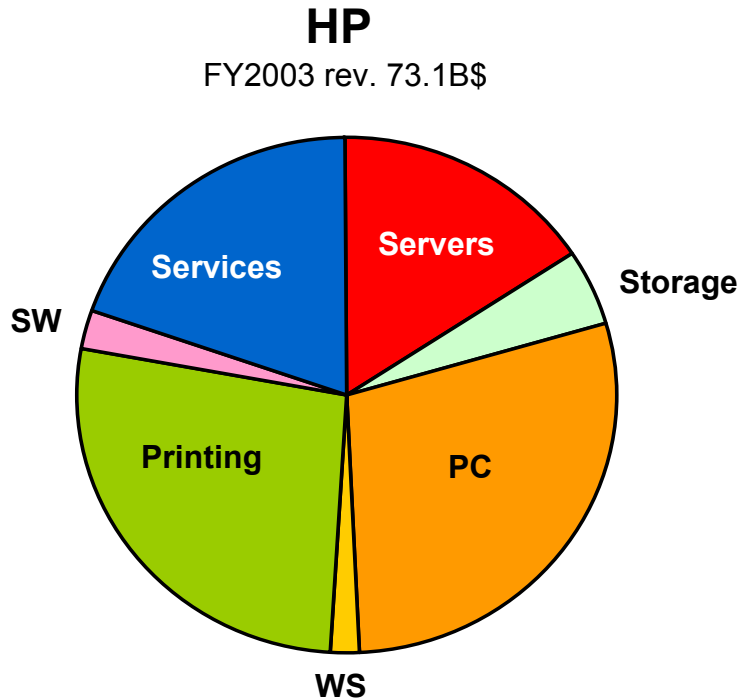
Innovation at a price our customers can afford, delivered with an experience that sets us apart.

“HP is the best alternative to IBM”



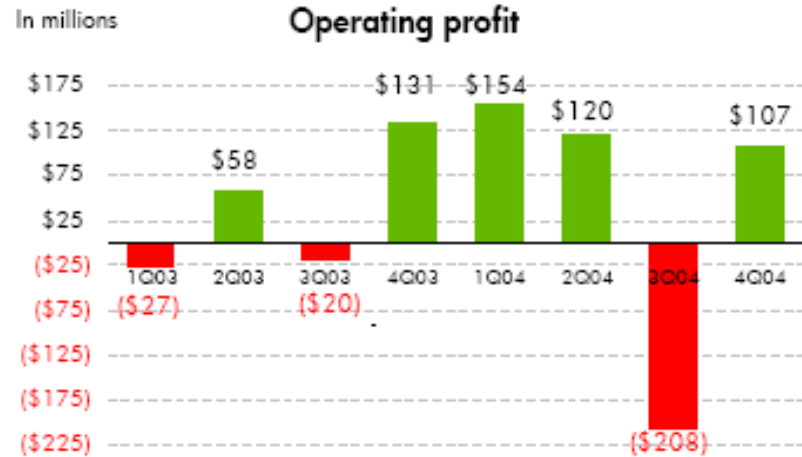
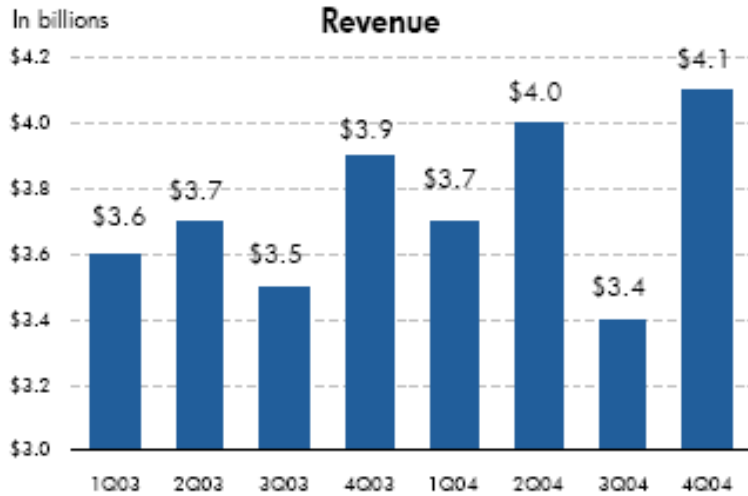
Source: HP Analyst Meetings 06/08/04 and 06/03/03

Where does the revenue come from ?

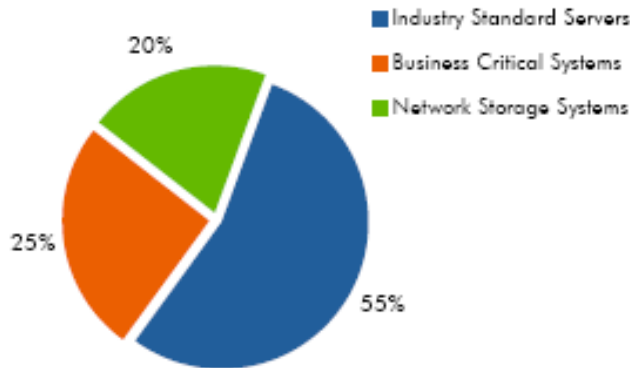


Source: HP numbers: TBR: 'HP Q4-2003 Computer Business Quarterly'
 IBM numbers: 'IBM Annual Report 2003'

HP's Server & Storage business Q404 financials



Q4 FY04 revenue by GBU

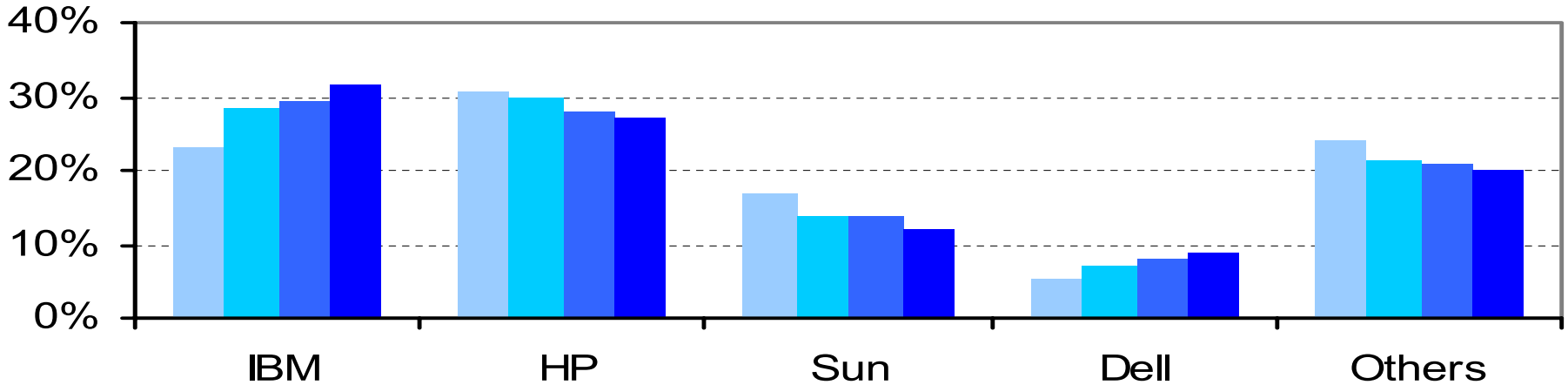


- No consistent performance
- Intel std. servers are driving the volume
- HP9000 & Integrity Servers +8% YtY
- Enterprise Storage -9% YtY

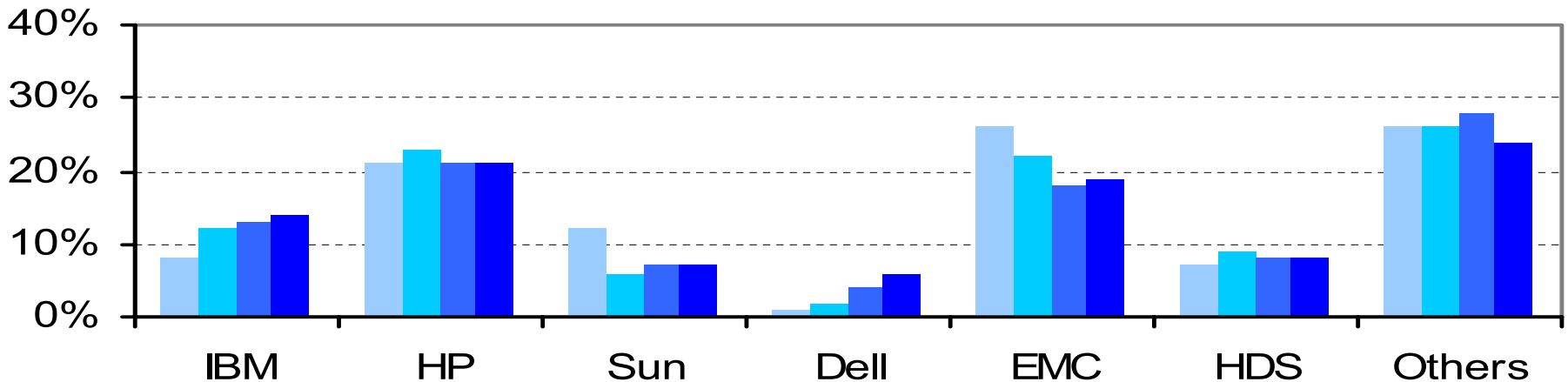
Source: HP F4Q04 Announcement, 11/16/04

WW Server & Storage Revenue share trends 2000-2003

Total Server Share 2000-2003



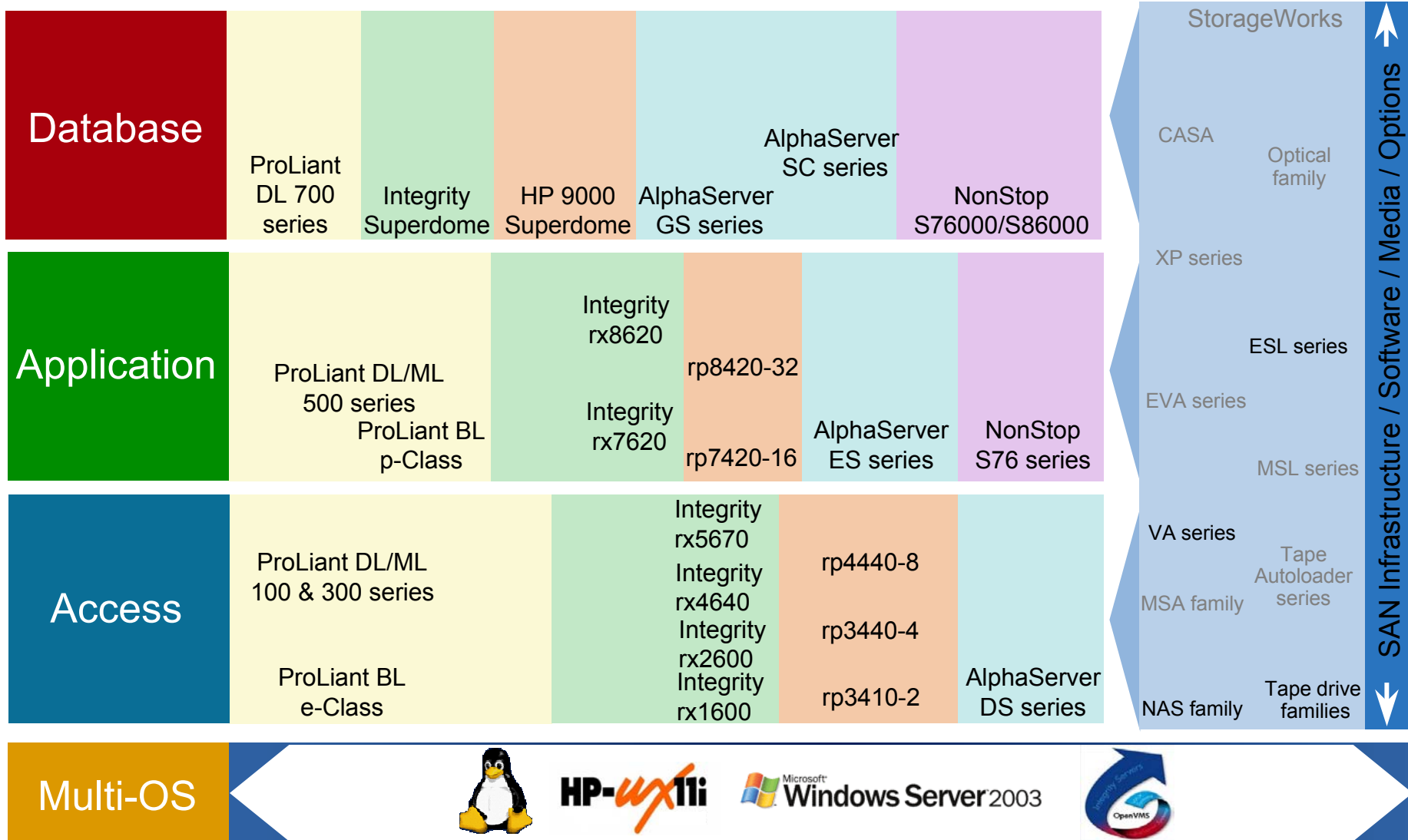
Total External Disk Share 2000-2003



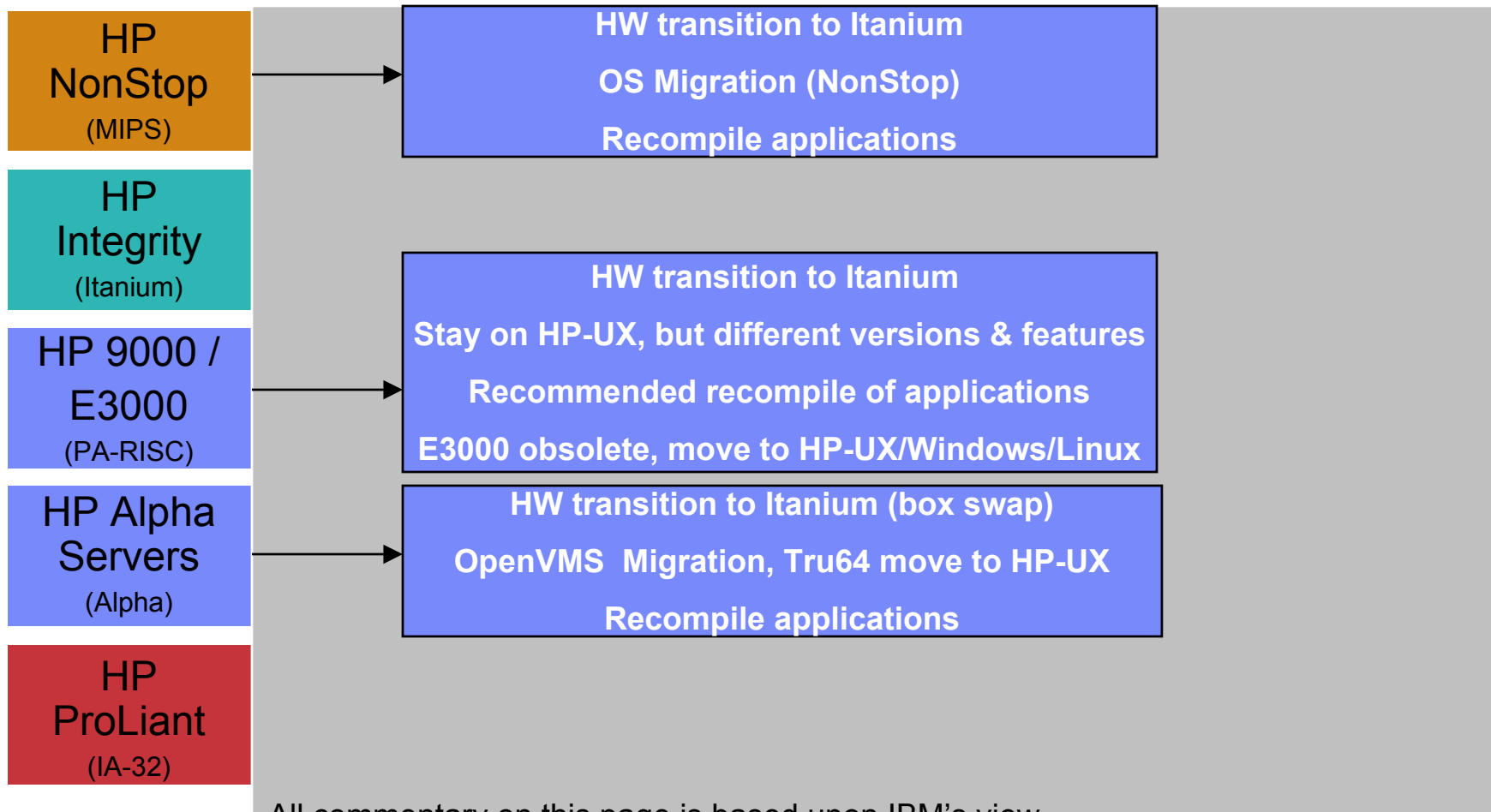
Source IDC Server Tracker & IDC Storage Tracker Q403

Targeting HP's Server Business

HP server and storage portfolio



HP is Moving to 3 Server Product Lines – Built On 2 Intel Architectures, and 3+ Operating Systems



All commentary on this page is based upon IBM's view

Itanium is 'Industry Standard'?

- It co

"The Itanium ecosystem is as unhealthy as ever with HP totally dominating sales. HP moved 4,789 of the 5,665 boxes shipped in the second quarter, earning \$250m in revenue. That total is roughly equivalent to the RISC server business done by IBM or Sun in one week.

- Source: www.theregister.co.uk/2004/08/30/opteron_itanium_sales_q2/

- Published Monday 30th August 2004 18:37 GMT

HP knifes Itanium, cans IA-64 workstations

The Register 24th September 2004 19:22 GMT

Intel has lost the biggest customer for its ailing Itanium chip: Hewlett Packard's workstation division. HP is instead opting for total commitment to the 64-bit x86 chip market.

"In working with and listening to our high-performance workstation partners and customers, we have become aware that the focus in this arena is being driven toward 64-bit extension technology," HP said in a statement.

ER = 35%
over 2002

- Intel itself
architectu

Microsoft Nixes Intel's Itanium Chip

'An upcoming **Microsoft** software product for clustered servers won't run on **Intel's** high-end Itanium 2 chip, according to a report first published on *News.com*. Instead, it will be optimized for a more mainstream type of server chip from Intel and rival Advanced Micro Devices' *TheStreet.com*

Intel is killing Itanium one comment at a time

The Register, Friday 19th November 2004 21:08 GMT

Intel's erstwhile high-volume enterprise chip - Itanium - is now being positioned for the lowest-volume market of them all - the mainframe. In one of his first public interviews since being tapped as Intel's next CEO, Paul Otellini shafted the multi-billion dollar baby by declaring that Itanic's *future* lies with the dinosaurs.

HP Server transitions = IBM eServer Opportunity

- HP's roadmaps lead customers to evaluate alternatives
- IBM eServer is a strong alternative but....
 - **Understand that customers might not feel urgent need to move**
 - You must provide 'here and now' advantage
 - **Understand that many customers have a lot of trust in HP**
 - You need to build that trust, get in early
 - **HP's customers might not know IBM & our offerings very well**
 - You need to take the time to explain IBM to HP's customers
 - Explain the **BENEFITS** of our technology, not just the technology
 - **HP will protect their interests in installed base aggressively**
 - Expect fierce competition and aggressive pricing
 - **An eServer approach is crucial to succeed**
 - Don't start the discussion on a single brand road

All commentary on this page is based upon IBM's view

Competing with pSeries

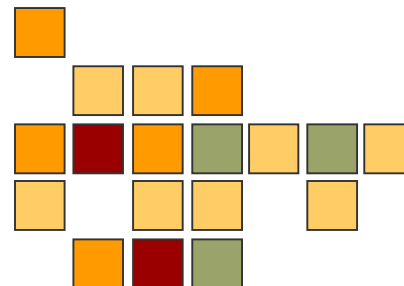
Primary HP
platform's to target:
HP9000, Integrity
AlphaServer

Key Selling Points

- **Stable roadmap (no transitions)**
- **Price/Performance**
 - 50 leading benchmarks
- **Outstanding virtualization capabilities (vs. npar & vpar)**
 - MicroPartitioning™ capabilities
 - Virtual LAN & I/O Partitions
- **Industry momentum**

WAKE UP TO THE POWER!

IBM @server p5 systems



Performance

POWER4+: Sustained performance leadership

POWER5: Next-generation performance and scalability

50 Published Benchmark Results

- Performance leadership across multiple workload types
- Reduced resources and associated TCO savings

TPC-C

result

TPC-F

result

SPEC

result

Siebel

result

The performance of the new Power5™ systems wowed competition: *"We've had folks in labs trying to tear apart their benchmarks, thinking they're doing bench marketing, not benchmarking. But the reality is the benchmarks are looking damned good,"*- Larry Singer, Sun's Chief Competitive Officer.

For the full article, http://techrepublic.com.com/5100-22_11-5411449.html

Power 5 Leadership in 50 standard benchmarks at announce

OpenPower: A unique competitive advantage in the IBM portfolio for Linux

HP's Linux focus is in the Intel/AMD-space

OpenPower vs. HP for Linux
 Exceptional performance: floating point, Java business (SPECjbb) and database (SAP)
 Price

- Extremely competitive against Itanium 2 offerings
- Competitive against Opteron offerings

Good power & cooling story
 Great virtualization story
 Lots of availability features



IBM @server
xSeries®



IBM @server
BladeCenter™
HS20 / JS20



IBM @server
OpenPower™



IBM @server
i5 / iSeries™



IBM @server
p5 / pSeries®



IBM @server
zSeries®

Target HP with eServer xSeries

Primary HP platform's to target:
Proliant, & Low-end Integrity

■ HP Product Strategy

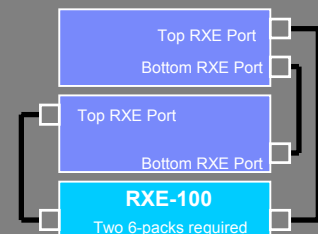
- R&D is focused on Systems Management
- Products – less competitive differentiation due to reduced R&D
- Trying to use Opteron as a differentiator



■ Key Selling Points

- IBM availability features help keep customers Intel servers up
- Leverage IBM Director and other system management tools
 - Customer using these tools are less likely to switch vendors
- IBM is price competitive across all Intel servers
- Leverage ability to scale from 4-way to 16-way with x445
- If customer is set on Itanium 2 leverage the x455
- Use OpenPower for Linux especially against Opteron

x445 dual-chassis 16-way
with one RXE



All commentary on this page is based upon IBM's view

Target HP with IBM BladeCenter

- **HP Product Strategy**
 - Interesting power design
 - Will soon try to use Opteron as a differentiator
- **Selling vs. HP**
 - Infrastructure simplification
 - Servers, Ethernet switches L2-7, SAN switches and appliances all in a chassis
 - Choice:
 - Windows, Linux or AIX
 - Intel Xeon (2-way), Intel Xeon processor MP (4-way) or PowerPC (2-way)
 - Choice of switch vendors – Ethernet and SAN
 - Ease of deployment – software and cables
 - HP has a complex power distribution setup and could require more cables especially with SAN
 - BladeCenter delivers extreme space savings
 - Power & Cooling Savings
 - Over 30%* vs. HP BL20p Intel blades - Significant savings per blade per year
 - Outstanding availability features to help keep customers Intel servers up
 - Get customers to look at costs of chassis and modules on a per blade

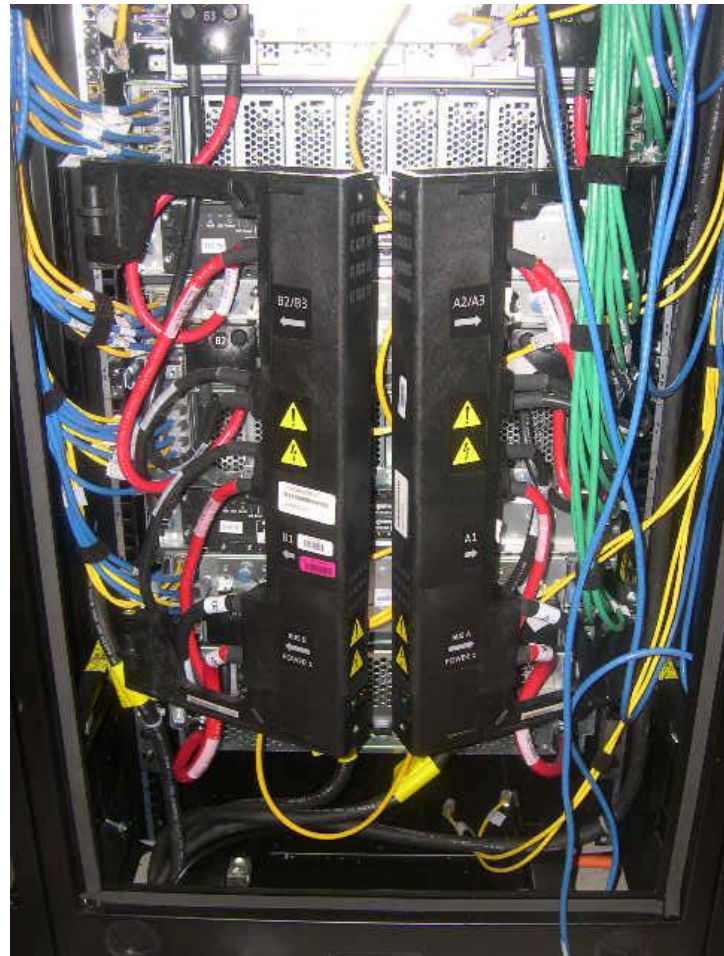
All commentary on this page is based upon IBM's view

*Source: Gartner Research "Electrical Requirements for Blade Servers" Jane Wright G00120690 April 24, 2004

BladeCenter – Ease of use

IBM

HP



- **Things to consider**
 - Time spent setting up
 - Time spent servicing
 - Path of Air flow for cooling
 - Potential blocked space due to bus bars



BladeCenter – Ease of usecontinued



**This is the front of the rack!
Not the back!**

HP

IBM

This is a picture of an HP implementation using the ProLiant BL p-Class RJ-45 Patch Panel 2 for Fibre Channel

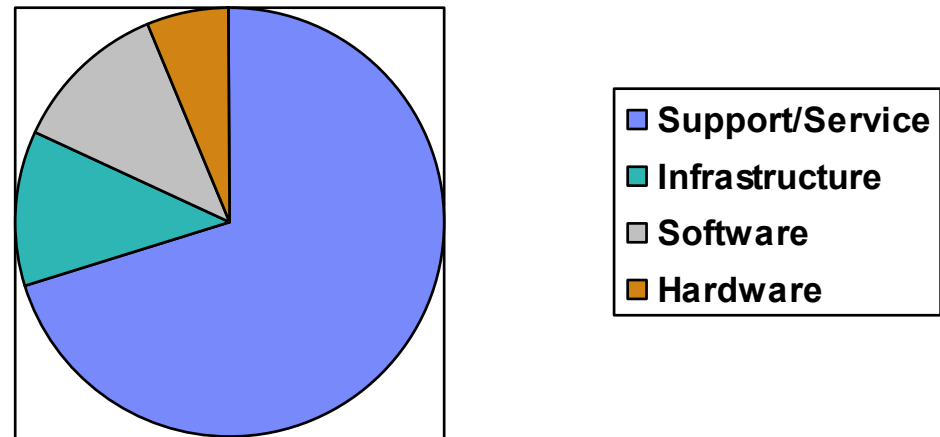


Target HP with iSeries

Primary HP platform's to target:
HP3000/MPE, Alpha Server/OpenVMS

- iSeries **integrated** solution provide industry **low Total Cost of Ownership** – requires less manpower
- **Consolidation** of Windows, Linux and AIX on the iSeries
- When **reliability & security** are key
- Shared technology with pSeries
- iSeries owners are your friends!

Ask customers how their IT Budget is spent, you might get something like this.



All commentary on this page is based upon IBM's view

iSeries Consolidation of Windows, Linux and AIX

Reduce complexity and costs by leveraging...

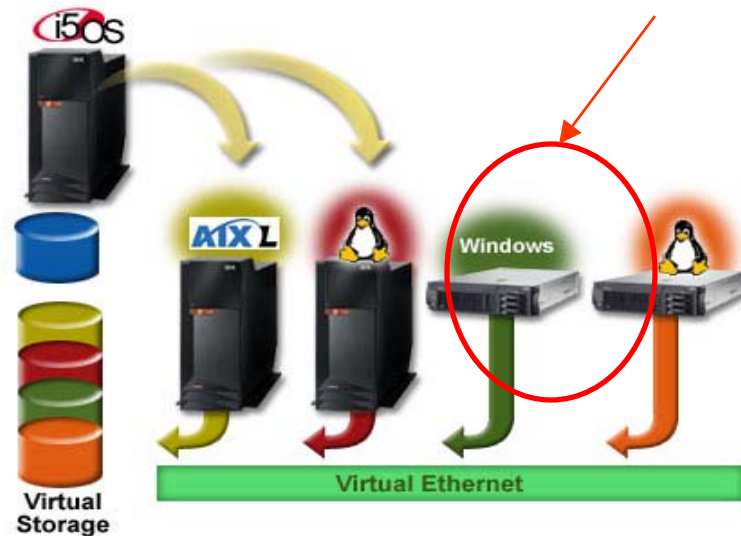
Consolidated User, Server & Disk Administration

Reliability & Availability

Centralized Backup, SW Distribution, Testing, Virus recovery, Hot Spare and more etc..

References: BNP Paribas, Passina Products BV, Woolworths, FAPIM, Everfresh Group AB etc.....

Keep Intel servers out of your iSeries account with IXS/IXA



Target HP with zSeries

Primary HP
platform's to target:
Non-Stop, High-End
UNIX

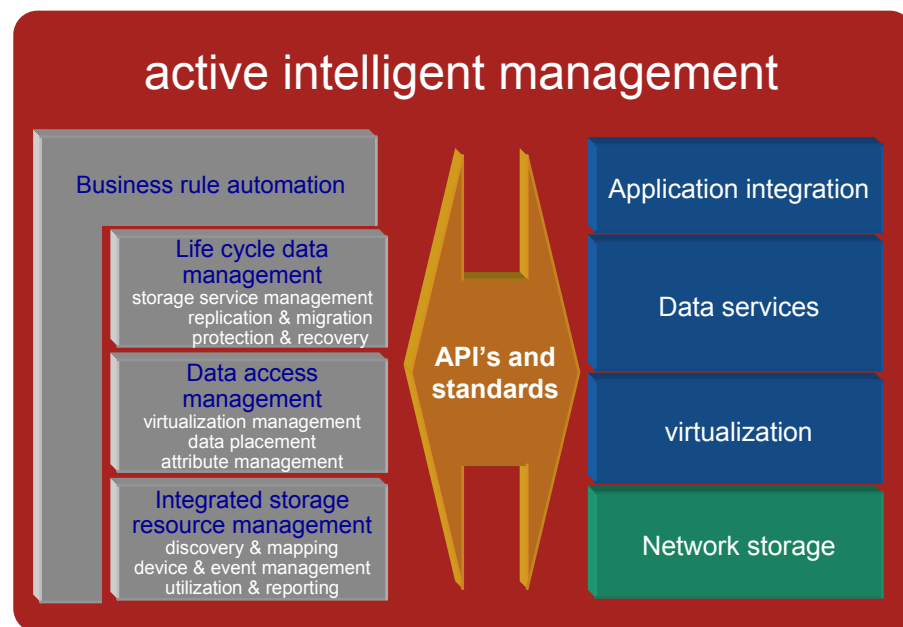
- **Industry Leader in Availability.**
- **Ability to run mixed workloads.** Through the use of automated Workload Management (WLM) and Intelligent Resource Director (IRD), workload placement is not a constraining factor on system design as these functions ensure that workloads are managed to user specified goals.
 - HP's Non-Stop missing tools like WLM & IRD
- **Linear scaling.** WLM/IRD enable all processor resources to run at very high utilization throughout growth curve.
 - HP's Non-Stop
- **Partitioning.** LPAR/PRSM and/or zVM
 - Not found on HP's Non-Stop
- **Proven compatibility.** Very long track record of upward compatibility. Completely binary.
- **Single-system image.** Single view of system and I/O connections

Source: EMEA CompeteCenter, Claus Koefoed, 22/11 2004

Targeting HP's Storage Business

HP Storage Strategies

- **ENSA Extended Architecture**
 - Open, adaptive
 - Heterogeneous environment
 - Enterprise Storage Utility
 - Evolves with Business requirements
- **StorageWorks Grid Strategy**
 - Utility-based architecture using Smart Cells
 - Smart Cell self contained system
 - Own storage
 - Processors
 - Search engine
 - Database
 - Indexing capability
 - Management layer



- **User concerns**
 - Limited development resources
 - Of no relevance for todays requirements
 - Futuristic concept

HP Storage Families

■ High-End Storage Arrays

- HDS OEM XP series with mainframe support
 - XP12000
 - XP1024
 - XP128
- Enterprise Virtual Array (EVA) 5000
 - EVA5000

■ Midrange Storage Arrays

- Virtual Array (VA)
 - VA7110
 - VA7410
- Enterprise Virtual Array (EVA)
 - EVA3000

■ Entry Storage Arrays

- Modular Smart Array (MSA) for ProLiant
 - MSA1000
 - MSA1500cs
- SCSI or SATA
- Host-based copy functions

■ Software

- Platform-specific software stacks
- OpenView

XP



EVA



MSA



Key IBM selling points against HP Storage

- **What is really here today**
 - SAN-wide virtualization today – 800 customer installations
 - Heterogeneous Metro- and global business continuance solutions
 - IBM TotalStorage Open Software Family
- **Strong and constantly refreshed product families**
 - Entry level: DS300/DS400
 - Midrange: DS4000/DS6000
 - High-end: DS8000
- **Customer investment protection**
 - 3 year SW warranty, 4 years total warranty for DS6000/DS8000
 - DS4000 Data-in-place upgrades
 - Competitive pricing
 - SVC supports heterogeneous storage grids and ensures smooth transitions
- **HP is struggling to integrate HW and SW from these diverse storage platforms into a single architecture**

All commentary on this page is based upon IBM's view

IBM Strategies and Tactics

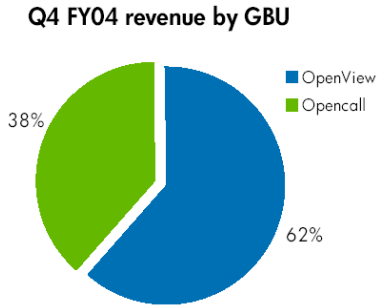
- **IBM's superior enterprise storage experience vs. HP's dependence on HDS' support staff for high-end**
- **Make your customer aware of ESS/DS6000/8000 superior disk-related performance, greater I/O capability, and multi-unit scaling capability**
- **Talk about superior virtualization, consolidation, performance, and TCO of DS4000**
- **Talk about MSA1000's out-of-date technology which provides inferior performance vs. competitive entry-level offerings**
- **HP's software portfolio is unorganized and segmented. Many independent products are required for coverage, adding complexity and cost.**
- **IBM either does not charge for these features or charges a flat fee and not on a capacity-basis.**
- **Sell the cohesiveness of IBM's current offerings and its strategy for autonomic computing**

All commentary on this page is based upon IBM's view

Targeting HP's Software, Services Businesses & Partnerships

HP Software

- Represents 1.1% of FY04 revenue and **-16% OP**
- Considered investment area for HP
- HP software is HP OpenView & HP OpenCall
- OpenView is key for HP's Adaptive Enterprise solution
- OpenView has good market acceptance and growing
- Acquisitions made to complete portfolio (*name them here*)



Tivoli. software } Competition is HP OpenView

Lotus. software

WebSphere. software } Competition is HP and 'partners'

- Microsoft
- Oracle
- BEA
- Etc.

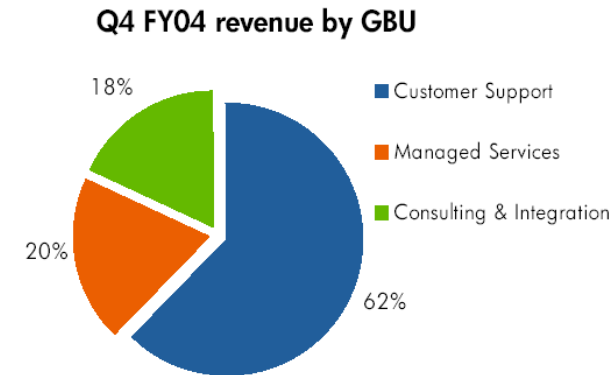
DB2. Information Management Software

Rational. software

Source: HP F4Q04 Announcement, 11/16/04

HP Services

- Represents 17% of FY04 revenue and 9.2% OP
- 2/3 is traditional customer support
- Considered investment area for HP
- Acquisitions made to complete portfolio (name them here)
- Outsourcing is showing strong growth (38% FY04 vs. 03)



Leverage your advantages:

- HP does not have a BCS equivalent
 - turns to Accenture for true Business Consultancy
- You don't **need** to partner to provide full service coverage
- In most regions we outnumber HP in service 'resources'
 - Your chance to provide 'local experts'
- Our deeper experience counts, specially in large deals

Source: HP F4Q04 Announcement, 11/16/04

Battling HP's Partnerships

- HP touts to be 'partner of choice' for many SW vendors & SI's
 - **Microsoft, Oracle, SAP, BEA, Accenture etc.**
- HP positions this as being 'open' vs IBM wanting to control everything

How to react ?

- HP is forced to partner to make up for lacking products & competencies
- No partnership is exclusive !
- No vendor can afford to disregard marketshare !
(i.e. Unix market = 1/3 IBM, Sun, HP roughly)
- None of HP's partners would say no to an opportunity with IBM !
- IBM has strong relationships to major SW vendors as well
- Key to succeeding with partners is LOCAL RELATIONSHIP
 - **Know your Peer**
 - **Build trust and respect**
 - **Acknowledge that sometimes we compete, and make it clear when**
- Make sure your **customer** understands that we can partner !

All commentary on this page is based upon IBM's view

HP Adaptive Enterprise

- **HP Adaptive Enterprise strengths**

- ~~Utility Data Center~~

- On Demand pricing solutions
- Partnerships – especially Microsoft, BEA, Accenture
- Customer references and testimonials
- “Demand More” advertising campaign
- Recent success in outsourcing services “mega-deals”
- HP’s own internal use of adaptive enterprise concepts

- **HP Adaptive Enterprise weaknesses**

- Dependence on partners for core capabilities
- Lack of middleware capabilities
- Lack of focus on customer business transformation
- Lack of IBM’s broad, deep services experience and skills
- Weak performance of HP Enterprise Systems business

Source: SG MI March '03 updates, HP Public Documents

Winning Against HP

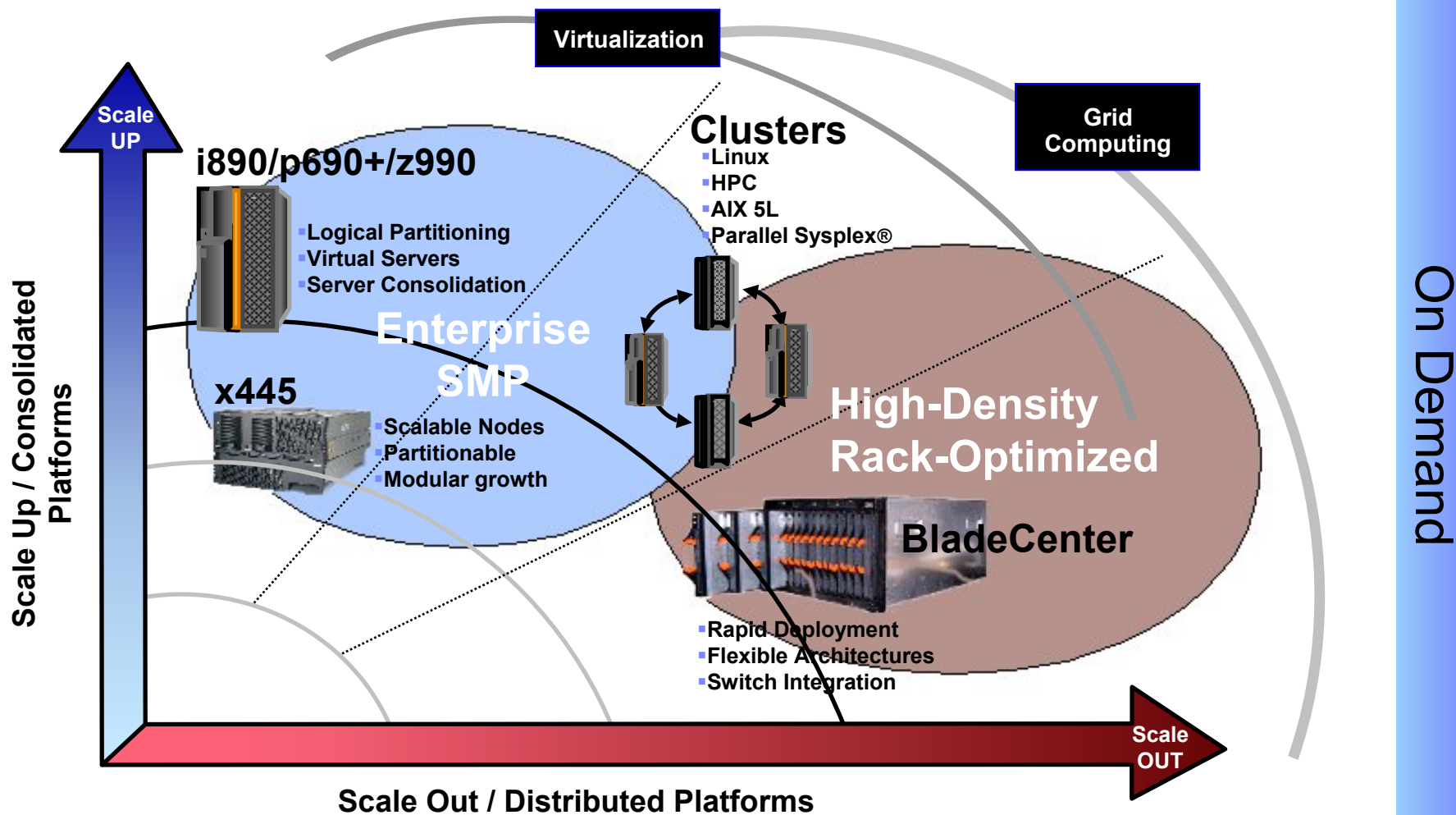
What HP May Say About IBM Server & Storage Solutions

- **IBM on demand business offerings are only a vision. HP can show products today**
- **IBM has a fragmented chip strategy. Why does IBM need three microprocessors? Why hasn't IBM merged them to give customers value and performance?**
- **IBM has no clear server direction. Their server lines are segmented, with four server lines that compete against each other**
- **IBM's server family is so complicated, sales representatives are knowledgeable only about their own narrow brand**
- **The IBM eServer iSeries is old technology and non-strategic**
- **IBM has a weak, fragmented storage line**

Source: SG MI March '03 updates, HP Public Documents

All commentary on this page is based upon IBM's view

Use all your options and beat HP



Business Consulting Technical Services Software TotalStorage

Resources

Competitive Resources to support you

- **WW IS&T Competitive Marketing Portlet (COMP)**
 - **Includes xSeries, BladeCenter, pSeries and TotalStorage**
 - IBM - <http://w3-03.ibm.com/sales/competition/compdlib.nsf/pages/ISTGPage>
 - Partners –
<http://partners.boulder.ibm.com/src/compdlib.nsf/bpwebbysource?OpenView&IBM+Systems+and+Technology+Group+WW+Competitive+Marketing&Start=1&>
 - **Includes: Educational Materials, Product-to-Product comparisons & more**
- **Competitive Sales Tool, xSeries/BladeCenter, pSeries, TotalStorage**



Competitive sales assistance

- **Pre sales competitive support**
 - **Americas CompeteLine**
 - **Intranet:** <http://w3-1.ibm.com/support/americas/competeline.html>
 - **Business Partners must contact Partnerline: 1-800-426-9990**
 - **EMEA CompeteCenter**
 - **Intranet:** <http://cmssc.dk.ibm.com>
 - **Business Partners: Phone: +45 45234450 or mail: comp@dk.ibm.com**

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IBM

pSeries
xSeries
iSeries
zSeries
Storage
Linux
Software
Services
Consulting
Strategies

Versus..

COMPETITORS

| | | |
|------------------------|------------------|------------------|
| Dell | Microsoft | Accenture |
| EMC | Oracle | Unisys |
| HP | CA | EDS |
| Sun | Bea | Etc.. |
| HDS | NCR | |
| Fujitsu-Siemens | Nettapp | |



What we provide...

- **Customer Case Support**
 - Hotline support
 - On-site customer call support
 - WW network of IBM competitive consultants
- **Marketing Support**
- **Education**
 - eLearning modules, competitive updates, presentations
 - Roadshows across EMEA
- **Information, On-line Tools & Deliverables:**
 - Competitive info: COMP Database
 - Competitive programs and offerings: POP Finder
 - Competitive pricing and specs: Ideas International
 - xSeries/BladeCenter, pSeries, TotalStorage competitive sales tool



COMP



POP Finder
Programs Offerings Plays





The CompeteCenter can help you with:

Competitive Sales Assistance

- **Email:** comp@dk.ibm.com
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- **Phone:** +45 4523 4450

Self service information

- **Find link to all competitive tools in COMP including POP Finder and Ideas International (under 'third party tools'):**
 - **COMP BP:** <http://www.ibm.com/partnerworld>
 - **COMP IBM:** <http://w3.ibm.com/sales/competition>

Backup & raw material

IBM Resources

IBM BladeCenter / xSeries Competitive Sales Tool

[Hotlink](#)

IBM pSeries Competitive Sales Tool

[Hotlink](#)

IBM WorldWide Competitive Portal

<http://w3-03.ibm.com/sales/competition/compdlib.nsf/pages/COMP>


IBM System Sales

<http://w3-1.ibm.com/sales/systems/portal/ s.155/253>

ADD STORAGE TCO Now!

(link)

Example of Competitive Sales Tool




IBM @server xSeries & BladeCenter
 Competitive Sales Tool

October 2004
MENU CHOICES

IBM @server

- Home page
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Home Page



IBM @server xSeries & BladeCenter

IBM delivers multiple competitive differentiators across our eServer offerings.

To get started:

1. Simple select from IBM product areas from the left NAV bar.
2. Select one of the competitor product offerings you are competing against if you want to see which IBM offering to use to compete against one of their specific products:
 - a. HP ProLiant or Integrity
 - b. HP blades
 - c. Dell PowerEdge Servers
 - d. Dell blades
 - e. Sun Fire
 - f. Sun Fire Blades

Remember to get the updated version of this Tool around approximately second part of January.

US web pricing is used in this tool – please consult vendor websites for current pricing in your country.

For announcement occurring after this date, visit our new Portlet on COMP:

- IBMers: [More Info](#)
- Partners: [More Info](#)

Also for IBM reps make sure you utilize the TCONow tools which can be found on System Sales.

IBM Confidential - not intended for customer use | Prices reflect vendor web pricing on November 1, 2004 | [Feedback](#) | [Legal](#) | [Quit](#) ☒



a **strategic** statement

- **Minimum of 3 years**
- **10 major cost elements**
- **TCO driven by technology**

TotalStorage TCO now

General Availability

NOW!!!

at

IBMers

<http://w3->

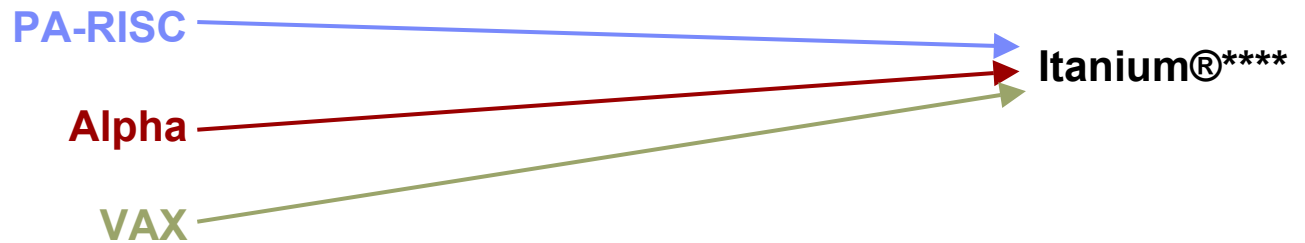
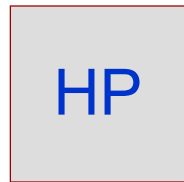
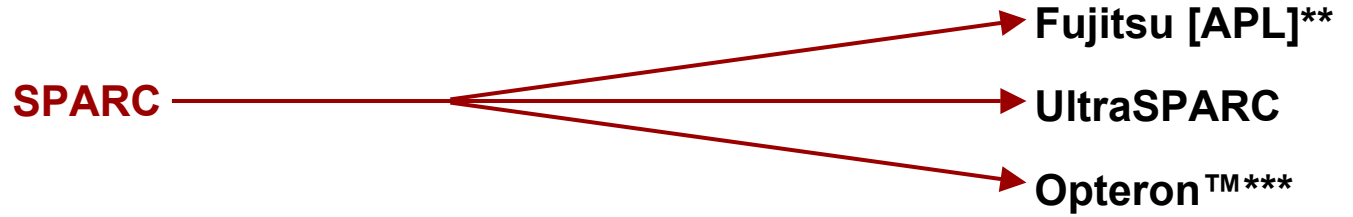
[1.ibm.com/sales/systems/portal/_s.155/254?navID=f220s260&geoID=All&prodID=IBM%20TotalStorage%20Products&docID=tsshstoragetconow](http://w3-1.ibm.com/sales/systems/portal/_s.155/254?navID=f220s260&geoID=All&prodID=IBM%20TotalStorage%20Products&docID=tsshstoragetconow)

Business Partners

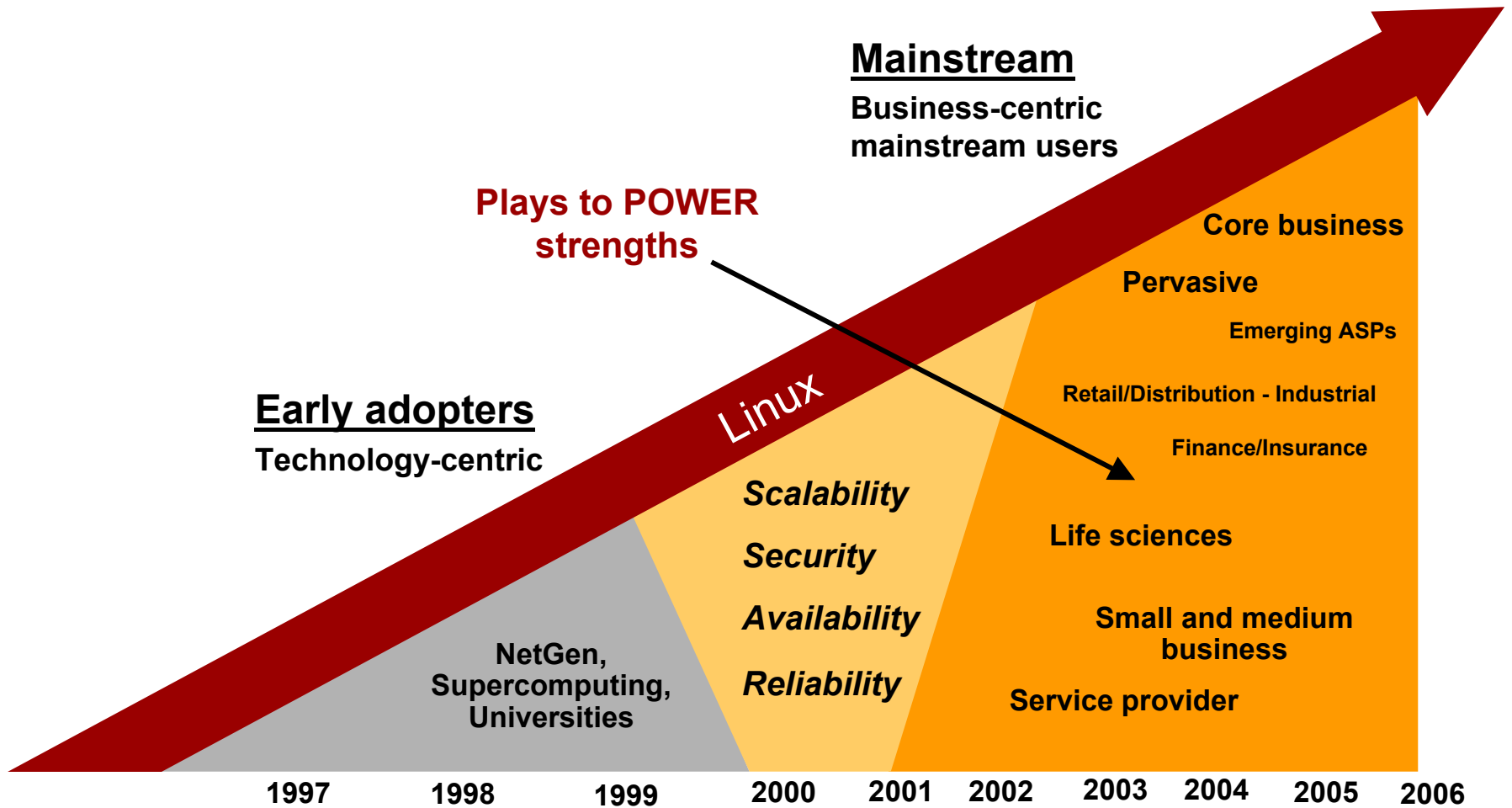
<http://www.ibm.com/partnerworld/sales/systems/>

A Stable Roadmap.....

New, innovative technology should not be disruptive



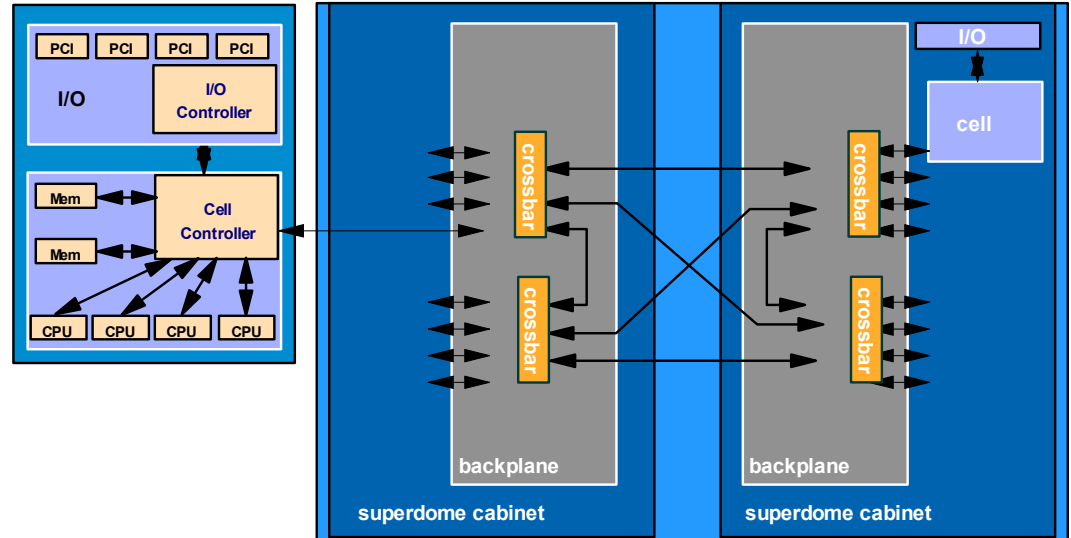
Taking Linux mainstream



HP's npar and vpar

Physical - npar

- cellboard granularity
- 16 npar in SD
- Integrity SD (Itanium):
separate operating systems
(Linux, Windows 2003,
HP-UX 11i v2 for Itanium)



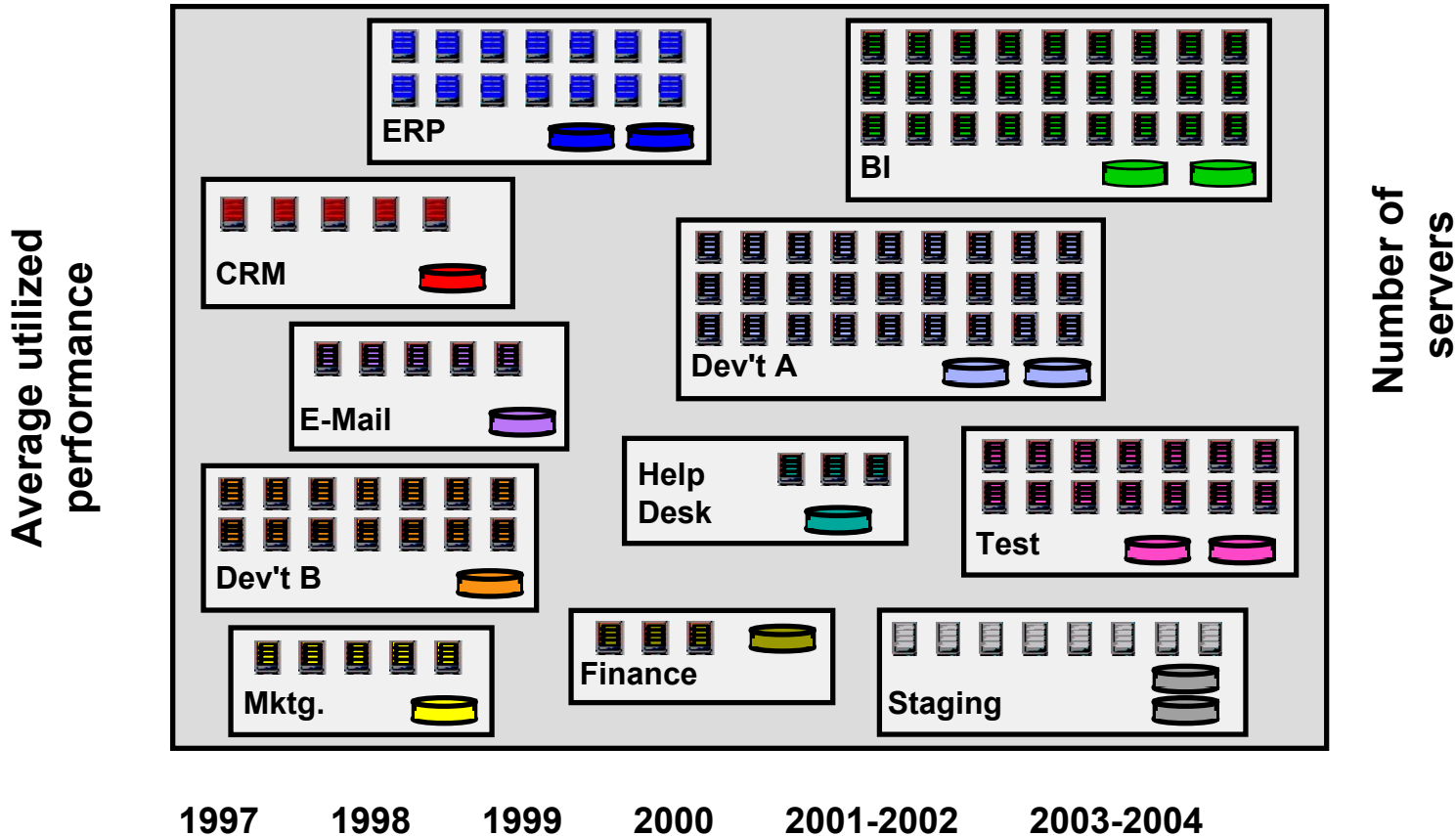
Software - vpar

- software implementation with HP-UX only
- root user access across all vpars
- only processors may be dynamic moved (across vpars within npar)
- system management is complex

Nov, 03: delay - vpar for HP-UX Itanium systems will be released in 2H2005

Today's UNIX and Intel servers are relatively inefficient. Resources are generally dedicated to specific workloads

Estimated server utilization and proliferation history



IBM advanced virtualization technologies for infrastructure simplification are designed to address this IT challenge.